



Young Leader **CONNECTIONS**



Yls attend General Martin Dempsey's keynote speech

Chairman of the Joint Chiefs of Staff

JULY ISSUE: NEW FEATURES !!!
*Practical Work Advice, Good Reads,
and What Makes a Good Leader*



Ben

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The Young Leaders Newsletter welcomes article submissions for: recent publications, recent events you have attended, and fellowship/employment opportunities. Contact: YoungLeaders@pacforum.org.

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The Graphic Design and Layout Staff requests landscape photo submissions for future cover backgrounds. Please send your original photos to joni@pacforum.org.



Director's Message

As you know, we are always excited to receive and read what our Young Leaders are working on. We hope that you learn from our publishing process as you receive constructive critiques on your work and expand upon your ideas. This month I'd like to clarify why publishing as a

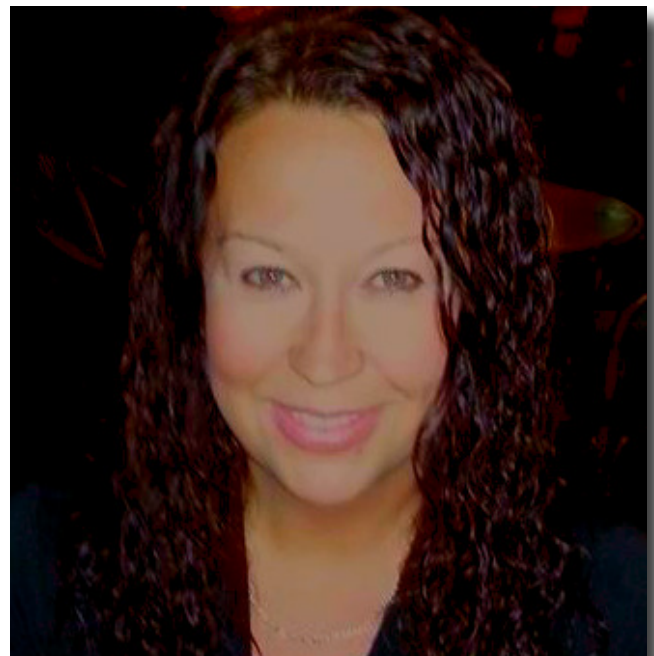
"Whichever career you choose, it is vital to develop the ability to communicate your ideas through writing in a succinct and effective manner."

YL is important and how our high standards benefit you. Going through the publishing process is a major part of the professional development experience of the YL Program. Whichever career you choose, it is vital to develop the ability to communicate your ideas through writing in a succinct

and effective manner. By implementing high standards for our publications, we ensure that our writers grow to need such expectations and we help them along the way. Working to publish your work builds knowledge on content and skills, research and analysis, and networks through group projects. Publishing also allows a wider audience to read and appreciate your work.

At Pacific Forum, there are many different types of publishing opportunities, from one-page briefs to 20-30 page publications. The *PacNet* is a one-page brief designed to provide the readers with a contextual analysis of an issue and is distributed electronically. There is also the *Issues and Insights* (I&I) series which consists of both individual I&I, conference I&I projects, and special group I&I. These are published as hard copies and distributed at many of our conferences to high-level officials. Lastly, we highly encourage our Young Leaders to publish through external publishing partners, some of which have been listed in our article, "[Where to Publish...](#)" on p. 9. We hold our writers to high publishing standards through our [PacForum style guide](#) to allow for consistency across our publications, ensuring that our high quality writing is accompanied by high quality publishing.

Publishing is important both for us and for our Young



Ms. Nicole Forrester, Director - YL Program

Leaders. We are proud to showcase their work and they have the opportunity to publish both in-house and externally. The publishing process contributes to their professional development through developing strong writing, analytical, and research skills. By holding our publications to a high standard, we ensure that our leaders grow to surpass these standards and that their writing is of the highest quality.

We also have lots of new content in our newsletter this month, including sections about practical work advice, good reads, and what makes a good leader. We hope that you enjoy them and email us any suggestions, questions, or content for our next newsletter.

Feel free to email us at YoungLeaders@pacforum.org. Also, continue to send us updates on all your fantastic endeavors. *A hui hou*, see you next month!

Perspectives

In this new section, 'Perspectives,' Young Leaders are encouraged to provide their own perspectives on senior level reports and commentary. This month our publications intern, Kylie Courtney, responds to General Dempsey's remarks at the July Honolulu International Forum.

Why Smart is Better than Strong

By Kylie Courtney

The chairman of the Joint Chiefs of Staff, General Martin Dempsey, spoke at the [July Pacific Forum CSIS Honolulu International Forum](#).

Dempsey spoke about the might of America's military overseas, focusing on expanding its global presence in Asia, the Middle East, and Africa to ensure global and regional stability. Dempsey described military forces as both an insurance and an assurance. As an insurance, it guarantees the American public's safety from any threat, while assuring America's allies that the US will always be able to protect them. Ultimately, the US flexes its military might overseas to alleviate the anxieties of the American public and its allies. However, I believe that the US should lean away from hard power, focus more on soft power, and ultimately end up with smart power.

US military spending is excessive compared to the rest of the world. As of 2013, although US military expenditures only consisted of 3.8 percent of GDP, the US made up 37 percent of the [world's military expenditures](#). As a comparison, the US spends almost four times more than China, eight times more than Russia, and almost [70 times more than Iran](#). America can be much smarter about its military and, frankly, cannot afford not to be. Our forces can no longer rely on military might to bring stability; they must also represent an attractive way of life to foreign publics to encourage them to build their own capable and democratic states. Nye and Armitage, in their CSIS report on Smart Power, believe that while ["militaries are well suited to defeating states... they are often poor instruments to fight ideas."](#) Traditional uses of the US military should be downscaled and re-developed to present an image of the US that foreign publics admire and enemies fear.



Interns and Fellows at the Honolulu International Forum
From left: John Warden, Julian Wolfson, Kylie Courtney, Julia Cunico, Peter Yemc, and Scott Wo

America's greatest resource is not its military might, but its soft power initiatives. Non-traditional diplomatic initiatives, such as science diplomacy, foster relationships between states — helping them grow before they are forced to negotiate over hardline issues. Science diplomacy is especially critical to interstate relationships as breakthroughs have a larger range of impact (from medicine to military) in addition to a "coolness" factor that gets the public excited about technology. America can realign its soft power initiatives by placing greater value on participating in multilateral institutions, encouraging discussion on global issues such as energy, health, or education, and treating international laws as binding agreements, and not just guidelines as it has in the past. It is the synthesis of both America's formidable hard and soft power that will become America's smart power — allocating its resources to maximize global stability and promote American interests.

Are you eager to share your own thoughts on hot-topic issues? Please send your own 'Perspectives' piece for the August edition of the newsletter. Pieces should be 500 words and sent to YoungLeaders@pacforum.org



Feature YL Publication

Places 'with Chinese Characteristics' and their Security Implications

By Virginia Marantidou



Proposed in the early 2000s by US researchers in response to Chinese investment in ports along the Indian Ocean littoral, the 'string of pearls' theory argued that China may be planning to develop overseas naval bases in South

Asia to support extended naval deployments. To date, little evidence supports the idea that the Chinese are developing naval bases along the Indian Ocean littoral. However, these same locations could serve as useful logistics support for the Chinese Navy, meeting its need to support a blue-water navy with less political cost. 'Places with Chinese characteristics' would affect the security calculus of India and the US in the region, as well as set a precedent, potentially for application in Europe.

Her full article is found [here](#).



Virginia Marantidou is a non-resident WSD-Handa fellow at Pacific Forum CSIS. She is a Chinese Government Scholarship recipient, currently studying Mandarin at Hunan Normal University. Her research interests include defense and security issues in the Asia-Pacific region with China as the epicenter. Most recently she worked as an editor at the International Relations and Security Network, ISN, CSS, Zurich.

Featured Links



Elina Noor, "[Sports can be conduit for transformation](#)," June 10, 2014.



Tiago Mauricio, "[The future of US-Japan military exercises](#)," July 3, 2014.



Yan-Ying Huang and **Daniel H. Katz**, "[Toward a Unified Asian Regional Order](#)," June 20, 2014.



Pacific Forum Young Leaders, "[Forging Cooperation over Competition: Opportunities for Practical Security Collaboration in the Asia-Pacific](#)," June 19, 2014.

[tion: Opportunities for Practical Security Collaboration in the Asia-Pacific](#)," June 19, 2014.

Please send your articles and publications to:
youngleaders@pacforum.org

US-China Strategic Dialogues at Ko Olina, Oahu

The 8th US-China Strategic Dialogue, “Common Strategic Interests & Building Strategic Stability,” took place at Ko Olina, Oahu from June 8-10.

The event featured prominent nuclear strategy experts from the

US: Karl Eikenberry, Brad Roberts, and Avery Goldstein; and from Chinese: Qian Lihua, Yao Yunzhu, Zhu Chenghu, and Wu Riqiang. Young Leaders from the US and

China sat in on the high-level discussions. Some of the issues they tackled included:

common challenges of the evolving nuclear strategic environment, developments in nuclear modernization, and managing crises and avoiding escalation. These discussions revolved around strategic nuclear issues, ongoing nuclear modernization, and how a US-China relationship could mitigate nuclear risks. The Young Leaders were impressed with both the openness of the Chinese participants, often voicing their own opinions, and the willingness of the senior experts to continue discussions on contentious issues.

This was a valuable experience for the YLs; witnessing vigorous conversations rather than one-sided arguments. The 8th annual US-China Strategic Dialogue was a success because all involved were able to voice their opinions in a respectful environment.



From left: Jon Cheatwood, Nicole Forrester, Julia Cunico, and John Warden.



Young Leaders having dinner together at the opening reception, June 8th.



Pacific Forum President Ralph Cossa makes a point at the meeting.

YOUNG LEADERS RECAP

World Peace Forum in Beijing, China



Non-Resident WSD-Handa fellows Frauke Heidemann, Patrick Renz, and Vasilis Trigkas participated in the 3rd World Peace Forum organized by Tsinghua University. The forum signifies Tsinghua's attempt to engage leading intellectuals, former heads of state and senior diplomats in track 1.5 diplomacy. This year, major speeches were made by Javier Solana (EU High Representative for Foreign Policy 1999-2009), Dominique de Villepin (French Prime Minister 2005-2007), Yukio Hatoyama (Japanese Prime Minister 2009-2010), Henry Kissinger (US Secretary of State 1973-1977), Stephen Hadley (US National Security Assistant to the President 2005-2009) and Igor Ivanov (Russia's National Security Council President 2004-2007). From the Chinese side, State Counselor Yang Jiechi (one of China's foreign policy architects) made the opening statement. The forum, which aimed to build "Common Security by promoting Peace, Mutual Trust, and Responsibility," included a series of panel discussions with senior diplomats and officials. Pacific Forum was well represented with co-chair Richard Armitage underlining the lack of trust as the main obstacle to building a security environment that facilitates China's peaceful rise while ensuring the sovereignty of China's neighbors. A comprehensive report on the summit authored by the three Pacific Forum CSIS fellows can be found [here](#).

YOUNG LEADERS RECAP

ALUMNI PROFILE

Where are they now?

Dr. Adam Liff

Adam Liff received his PhD in politics from Princeton University in June. In his dissertation, he conducted a comparative analysis of the factors shaping the military trajectories of past and current rising powers. In particular, he explored the roles of perceived international norms and status objectives in shaping leaders' policy decisions. From this September, Adam will be a postdoctoral fellow in the Princeton-Harvard China and the World Program, where he plans to turn his dissertation into a book manuscript. In August 2015 he will begin an assistant professorship at Indiana University's School of International Studies (SGIS), where he will teach, research, and develop programs on international relations of East Asia, Chinese, and Japanese foreign policy, and the US role in the region. The YL program followed up with Adam to see how it had helped him and if he had any advice for other Young Leaders pursuing, or thinking about pursuing, a PhD.

What was the most difficult aspect of completing your PhD?

The intellectual rigor and lack of sleep were tough, but I expected both going in. What I was least prepared for was that after teaching and coursework requirements are met the dissertation-writing phase can be a very isolated experience. The YL program was a fantastic escape!

What were the biggest takeaways from your political science PhD program?

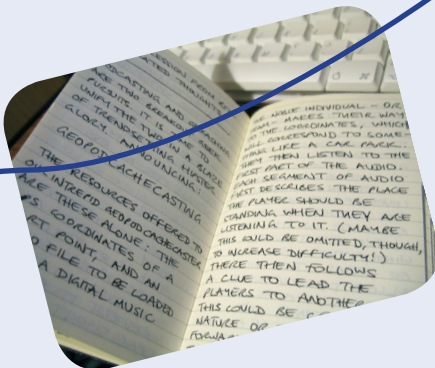
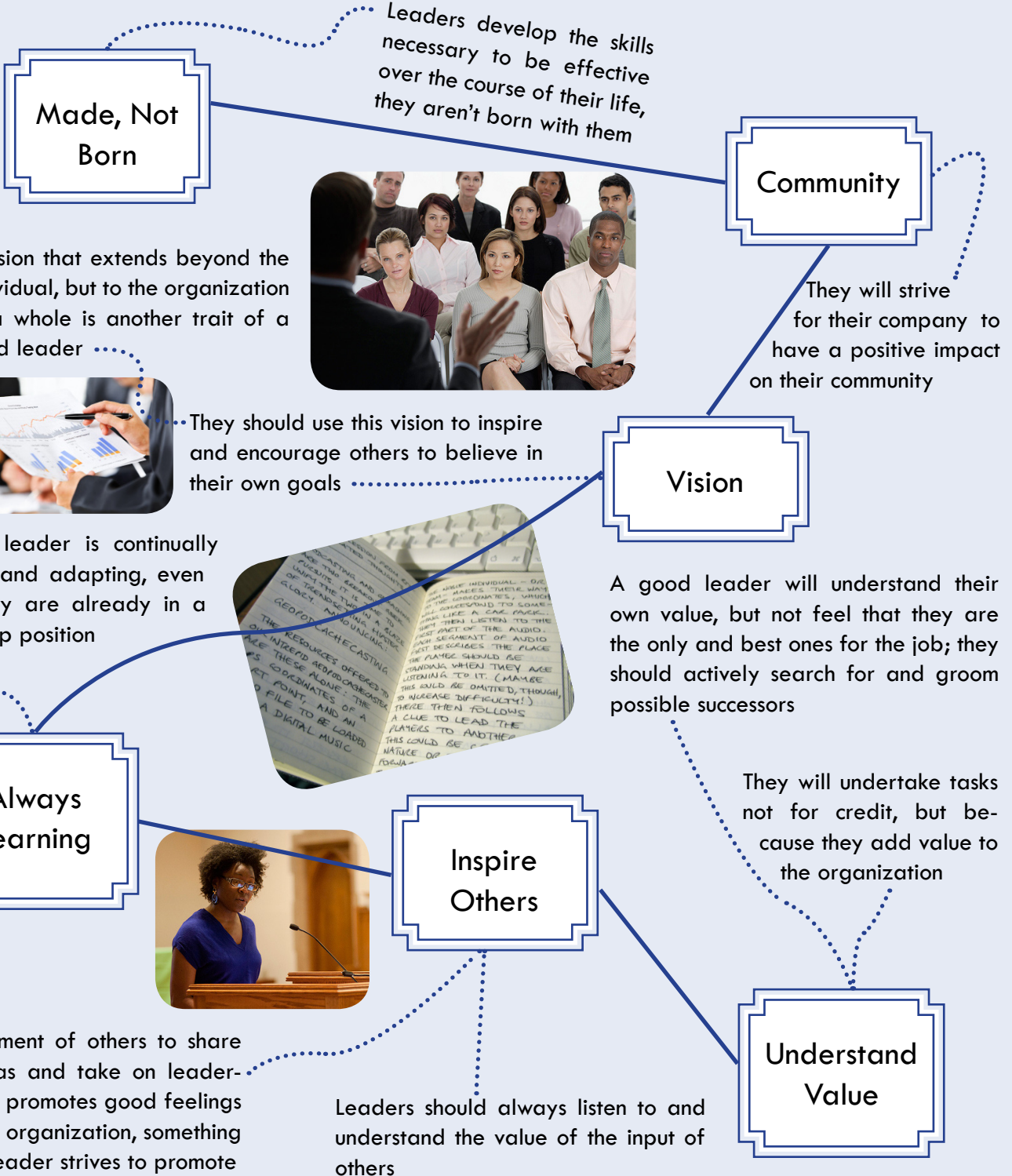
Looking back, I believe that some of the methodological and other issues that scholars care about, often dismissed outside academia as too 'abstract' or 'academic,' are actually fundamental to effective policy-making. For example, how the questions we ask (or don't ask) — and the way we ask them — can powerfully bias the conclusions we reach. Ideally, policymakers would be more self-aware, especially of the assumptions that often implicitly shape their arguments. Most importantly, perhaps, though talk of 'theory' may elicit groans from some policymakers, the fact is that ALL half-decent foreign policy is based on some theory about cause and effect: 'if my country does X, then we should expect (desired result) Y to happen.' Having a good sense of the basic logic and general validity of the mechanism(s) assumed to connect cause 'X' to result 'Y' is important for effective policy-making. Lastly, there is the importance of 'counterfactual analysis.' When criticizing a policy you believe to be misguided, you had better make a strong causal — dare I say, theoretical — argument for why an alternative approach would have achieved a more desirable outcome. So while I would hesitate to recommend a political science PhD program to someone who isn't interested in becoming an academic, educator, or researcher, there are definitely useful, practical social-scientific skills that one could acquire in the process that would be applicable to policy formulation, implementation, or analysis.

Did YL help you throughout graduate school? What about in the future?

No doubt! I developed friendships and professional relationships with fellow YLs and senior colleagues that will help me the rest of my career. Direct exposure to contemporary policy debates in Track 1.5 and Track 2 dialogues provided access to information that I might not otherwise be able to acquire, sparked great ideas for research projects, and helped me keep my research real world-relevant.

What Makes a Good Leader?

Hawaii Business Magazine recently interviewed seven Hawaii leaders in both private and public sectors with questions about leadership, what it means, and how they see it. The most central idea these leaders came up with was that there is no set mold for a leader and that no single leader is the best for every situation. However, the discussion did create many ideas for qualities any effective leader should have.



Where to Publish...

We are very proud of our Young Leaders' work. We encourage them to publish as much as possible because the steps taken to publish are critical: submitting your work, receiving feedback, editing, and submitting again. Accepting critiques of your work is essential to making your work better, and to making you a better researcher, analyst, and writer. At Pacific Forum CSIS, we have great relationships with a number of publications who support our Young Leaders program. Below are just a few of our partners and their initiatives:

Asian Affairs covers the whole region of Asia - the Middle East, Central Asia, South Asia, South East Asia and East Asia. The Journal has a multi-disciplinary approach, which includes social, political and historical perspectives as well as contemporary affairs. Editions of Asian Affairs generally consist of articles on specific countries, locales or historical episodes.

The Diplomat reaches an influential audience of commentators, policymakers, and academics with its in-depth treatment of regional issues. The Diplomat provides expert coverage on: geo-political trends throughout the Asia-Pacific; defense and intelligence; environment, human security and development; and arts, social trends and popular culture.

The National Interest seeks to promote fresh debate about American foreign policy by featuring a variety of leading authors from government, journalism, and academic backgrounds, many of whom may disagree with each other. But it is only out of such disagreements that dogmas can be dispelled and clarity about America's proper aims achieved. By contributing vital stimulus toward fashioning a new foreign policy consensus based on civil and enlightened contention, *The National Interest* seeks to serve this country's wider national interest.

Millennial Asia brings out both thematic and general issues, such as: Asian integration, Asian economies, sociology, culture, politics, governance, security, development issues, arts and literature, and any other such issue as the editorial board may deem fit. The core fields include development encompassing agriculture, industry, regional trade, social sectors like health and education, and development policy across the region and in specific countries in a comparative perspective.

The Journal of Asian Security and International Affairs welcomes submissions of original and innovative research papers offering theory-driven empirical analysis and policy prescriptions, which would be of interest to experts and scholars, government officials and policymakers, and non-specialist readers. The JASIA also publishes reviews of books on all aspects of politics and security in Asia.

If you are interested in learning more, please contact us at youngleaders@pacforum.org

What We're Reading



Nicole Forrester

Director - Young Leaders Program

Monsoon: The Indian Ocean and the Future of American Power, by Robert Kaplan

In this pivotal examination of the countries known as “Monsoon Asia”—which include India, Pakistan, China, Indonesia, Burma, Oman, Sri Lanka, Bangladesh, and Tanzania—Kaplan shows how crucial this dynamic area has become to American power. Kaplan examines critical issues and demonstrates why Americans can no longer afford to ignore this important area of the world.



Nobuo Dash, Development Officer

Intelligence: From Secrets to Policy, by Mark Lowenthal

Intelligence veteran Mark Lowenthal details how the intelligence community’s history, structure, procedures, and functions affect policy decisions. With straightforward and friendly prose, the book demystifies a complex process.



David Santoro

Senior Fellow for Nonproliferation and Disarmament

Strategy: A History, by Lawrence Freedman

Freedman’s narrative ranges from the surprisingly advanced strategy practiced in primate groups, to the opposing strategies of Achilles and Odysseus in *The Iliad*, and the contributions of the leading social scientists working on strategy today. He examines whether it is possible to manipulate our environment rather than become the victim of forces beyond one’s control.



Julia Cunico, James A. Kelly Fellow

Nothing to Envy: Ordinary Lives in North Korea, by Barbara Demick

Barbara Demick follows the lives of six North Korean citizens over 15 years — a chaotic period that saw the death of Kim Il-sung, the rise to power of his son Kim Jong-il, and a devastating famine that killed one-fifth of the population. Demick brings to life what it means to be living under the most repressive totalitarian regime today.



Brad Glosserman, Executive Director

Troubled Apologies Among Japan, Korea, and the United States, by Alexis Dudden

Dudden focuses on the problematic relationship between Japanese imperialism, South Korean state building, and American power in Asia. She argues that the process of apology has created a knot from which none of these countries can escape from without undoing decades of mythmaking.

An Intern in D.C.



William Wooten talks about his experiences as an undergraduate in Washington, D.C., and how Pacific Forum CSIS, Washington Scholars, and the Leadership Institute made all the difference.

Rear Admiral (Ret.) James J. Carey recognized a need among college students and recent graduates pursuing work in Washington, D.C. He saw that while young adults received strong educations from their universities, they lacked many practical, soft skills that would lead them to successful long-term careers. This observation motivated the admiral to create the Washington Scholars Fellowship Program — which aims to supplement a higher education with practical career skills. The Program focuses its efforts on employing promising students and recent graduates in and around D.C.

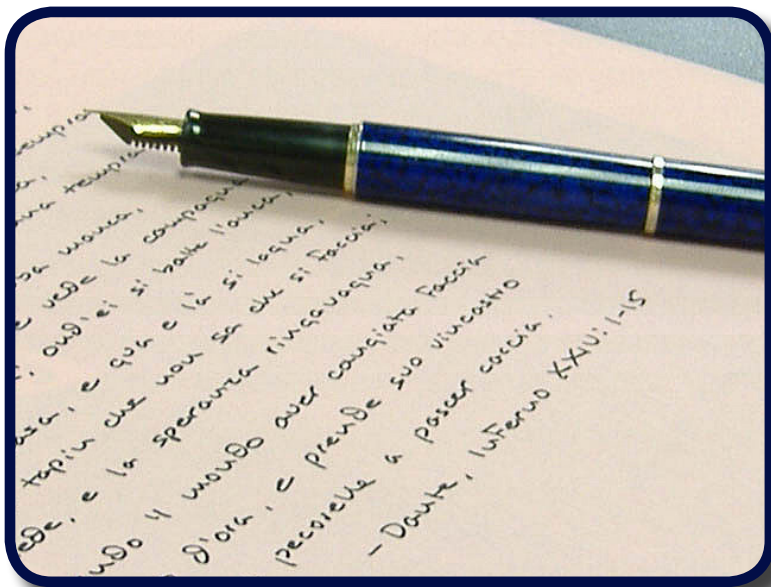


I am fortunate to count myself among the Class of Summer 2014 Washington Scholars Program. Washington Scholars equipped me with many of the skills that led me to my internship with Pacific Forum CSIS. Currently I have concurrent obligations to the Forum and the Program. With Pacific Forum, I am able to research and analyze Asia-Pacific strategic issues in a stimulating environment filled with people passionate about their work. With Washington Scholars, I practice my skills in professionalism, communications, and networking. Together, these two opportunities have heavily complemented each other — one enhanced my analytical skills while the other, my people skills. On any given day, I may spend the morning researching Australia's defense strategies while the evening is dedicated to learning about corporate public relations strategies at a Scholars event.

Last week presented just such an opportunity. With the Washington Scholars, I supplemented my internship with a three-night event held at the Leadership Institute in Arlington, Virginia. What transpired was a series of lectures regarding public relations and the media. The sessions focused on real-world skills on how to effectively communicate through various media platforms, understand media culture, and control an organization's message. The lecturers were brilliant role models: they were effective communicators and deconstructed the skills we as Young Leaders need in today's world. Both organizations equip participants in various facets of their careers. The juxtaposition of these organizations taught me the importance of synthesis in the workplace — the effectiveness of being both an academic and a professional.

For more information on the Washington Scholars or the Leadership Institute, please visit their websites: [Washington Scholars](#) and [the Leadership Institute](#).

Job Advice: How to Draft a Winning Resume



When reading job descriptions, many of us find ourselves thinking, “I definitely have the skills and abilities to do that.” However, when all the application material is in and you hear back from the organization, you find that they have passed you over. It is vital to tailor your resume to each position you apply to because none of the positions require exactly the same thing. By tailoring your resume, including important keywords in each description, and eliminating irrelevant information, your resume will be a streamlined document viewed favorably by the decision makers.

Below are a few tips to writing a winning resume.

- **Eliminate “fluff”:** Phrases like “good communicator” or “hard-working,” are subjective terms that do not actually tell employers anything about your work performance. Many candidates will also be using these same phrases. Talk about how a past job required these skills or cite an accomplishment that exhibits such skills to show, not tell, the reader.
- **Keywords:** Make sure you understand exactly what the job’s duties are, and what skills they are looking for. This will exhibit how you developed the skills they are looking for through your past work experiences.
- **Irrelevant Information:** Use eye-catching keywords so the decision-makers can see, at a glance, that you are qualified for your position. It is not necessary to include personal information like your hobbies or athletics; these are not relevant to the position. Only include job experiences whose skill sets would directly benefit the organization you are applying to.
- **Format:** Keep it simple, black and white, without graphic designs or photos. When you can, use bullets to state your skills and then expand upon them so that decision-makers can see what skills you have, and read on if interested.
- **Contact Information:** It is vital that your email address and telephone number are up to date and spelled correctly.

Most decision-makers skim resumes for an initial weed out. Once you have tailored your resume, cut down irrelevant fluff, and formatted it to make it easy to read, read over it again. Do not trust spell check to catch your spelling and grammatical errors. An effective way to do this is to read the piece out loud as you are much more likely to catch mistakes. After you have completed all these steps, your resume will be much better received by decision-makers as it will be full of relevant information and easy to read. **Good luck!**



Opportunities

THE COMPREHENSIVE NUCLEAR-TEST-BAN TREATY PUBLIC POLICY COURSE

The Comprehensive Nuclear-Test-Ban Treaty (CTBT) is pleased to announce an opportunity to learn about its verification regime by participating in-person or online at the 2014 CTBT Diplomacy and Public Policy Course on September 1-9, 2014. The first three days will feature interactive high-level panels and keynote speeches from renowned international experts and statesmen, followed by discussions on technical and scientific aspects of the CTBT verification regime. The course also aims to raise awareness about the Integrated Field Exercise 2014 and the development of the on-site inspection regime, concluding with a simulation exercise of Executive Council deliberations on an on-site inspection request, which will challenge participants to put into practice the ideas and concepts discussed throughout the course.

Some funding may be available. More details and registration is [here](#)

VISIT OSAKA UNIVERSITY

Osaka University aims to become a hub for international research on Asia-Pacific issues. It is providing the opportunity for scholars to come to the university for a week to hold seminars, lectures, and a possible symposium. International economy airfare and accommodations will be paid for. Everything will be conducted in English.

Please send the following to: sugita@lang.osaka-u.ac.jp

- Brief CV
- Topic(s)
- Abstract

Note: This project depends on availability of funding.

THE PUBLIC INTELLECTUALS PROGRAM

The Public Intellectuals Program (PIP), founded in 2005, is designed to nurture a new generation of China specialists who have the interest and potential to play significant roles as public intellectuals. Through a varied set of activities, each round of the program helps 20 young American China scholars and other specialists deepen and broaden their knowledge about China's politics, economics, and society, and encourages them to use this knowledge to inform policy and public opinion. Each round of the program includes two meetings in Washington focusing on the D.C.-based China policy community; a meeting in San Francisco; trips to Greater China as a cohort; participation in National Committee programs as scholar-escorts; access to a media coach who can assist fellows in writing and placing op-eds; and a requirement that the fellows organize local public education programs. Please visit [here](#) to learn more about this program. The deadline for applications is August 1st, 2014.

Eligibility and Requirements:

- Academics with PhDs (or highest degree in their field) in all disciplines; a few slots for professionals and policy-makers will be available
- Demonstrated expertise on China
- Several years of experience teaching or in a professional field
- Fluency in Chinese
- Priority given to applicants under 45 years old
- US citizenship or permanent residence required; priority will be given to those currently residing in the United States or Greater China.



Opportunities

RESEARCH FELLOW/ASSOCIATE RESEARCH FELLOW POSITIONS OPEN FOR FOOD SECURITY AND CLIMATE CHANGE

The RSIS Centre for Non-Traditional Security (NTS) Studies is undertaking research into various aspects of food security and is seeking suitable candidates for each of these three areas: 1) the impact of climate change on food production and the food supply chain; 2) the dynamics of food stocks in a changing regional environment; and 3) building a dynamic model of food availability to facilitate national policy planning.

All applicants should possess at least a relevant Master's degree from a recognized university. Candidates should have strong English policy/academic writing skills, a strong grounding in economics (preferably agriculture or policy oriented), possess analytical and strong quantitative research skills, have a working knowledge of food production systems and also the ability to work in an inter-disciplinary environment. A PhD will be desirable for applicants who wish to work on the impact of climate change on food production. Applicants who wish to work on building a dynamic model of food availability are required to possess modelling and agriculture expertise. Opportunity exists to apply for admission to a PhD program. Applicants with a PhD will be considered for the research fellow positions.

Successful candidates will be expected to play an important role in implementing the research project(s), managing and producing research outputs for publications, conceptualising and organising conferences and workshops, as well as participating in other outreach activities.

All applicants should submit a detailed CV with two published articles or writing samples, two reference letters, a cover letter specifying how your qualifications match the job description and our Application for Employment Form (click [here](#) to download the form) to the [Head of Administration](#).

VISIT THE NATIONAL UNIVERSITY OF SINGAPORE

The Departments of History and Political Science are developing interdisciplinary research cooperation in the history and theories of international relations, with particular reference to the 20th century and problems of theorizing cultures and institutions of power in the global order. The successful candidate will be someone who holds a PhD degree (or is awaiting conferment) in either discipline, and has research interests and expertise relating to hegemonic transitions and great power relationships. We are particularly interested in candidates with relevant expertise in the China-USA relationship. General areas of interest include: the relation between material power, collective ideas, and change; the extent to which power is an agent or an impediment to change; the maintenance of social and political stability in global order; the ways in which the past—culture, identity, memory, and historical legacy—shapes global order and conditions of change. The fellow will work closely with faculty members in the departments on the research project being developed in these areas, and will be domiciled in the most appropriate department.

Interested scholars should preferably submit soft copies of the following as soon as possible:

- Cover letter and
- Statement of research intentions and interests
- Sample of recent academic writing
- Names and particulars of two academic referees

Please address and submit documents to:

Professor Brian P. Farrell
Department of History
National University of Singapore
hisbpf@nus.edu.sg
[Job Posting](#)

Congratulations!



This month we congratulate Young Leader Beijing Alumni Chapter Coordinator Yuanzhe Ren on his recent marriage to Jiang Xin. They first met over dinner with mutual friends. She was born in Beijing and is also Ren's colleague at China Foreign Affairs University. In accordance to Chinese tradition, Ren proposed by going to her house with gifts for her family and having lunch together when her family bestowed their blessing.

The wedding preparations took almost six months. They had two wedding ceremonies, one in Beijing where 150 people attended, and one in Ren's hometown of Henan province where almost 500 people came to bestow good wishes on their marriage. In Beijing, they feasted on traditional Beijing cuisines

like roasted duck. In Henan, they had a Water Banquet, named because the dishes served are brought one after another (like flowing water) and many of them are soup or semi-soup dishes. The happy couple plans to go to Australia for their honeymoon next year where they will stay on the Gold Coast for two weeks then travel to Melbourne and other Australian cities.





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