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The FY2015 Defense Budget and the QDR: Key Trends and Data Points

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May 11, 2014 (Revised)



Burke Chair in Strategy

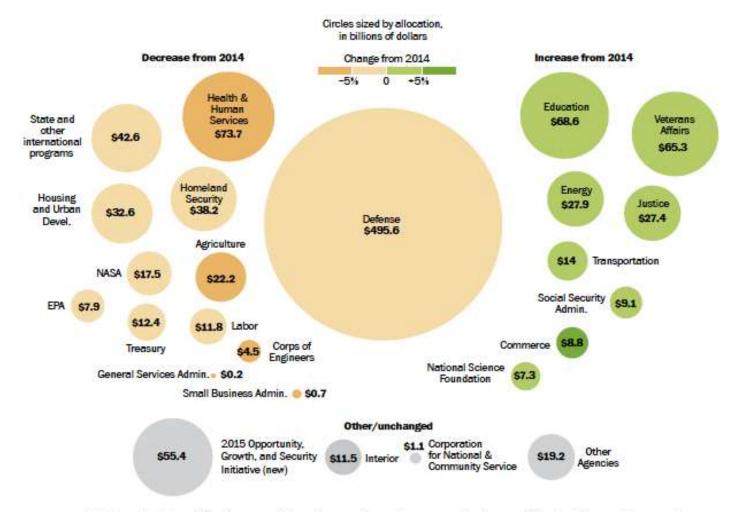
Putting the FY2015 Budget Submission in Context

OMB Projection of Total Federal Budget: 2013-2024

(In billions of dollars)

| | | | | | | | | | | | | | Tot | alie |
|--|--|-------|-------|---------|----------|---------|--------|-------|-------|-------|-------|-------|--|-------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2015- 2019 | 2015- |
| Outlays: | 3330 | | 7.5 | A7.34- | 344,5405 | Table 1 | -1.10% | | | | m. Y. | | | |
| Appropriated ("discretionary") programs: | | | | | | | | | | | | | | |
| Defense | | 612 | 606 | 653 | 675 | 687 | 700 | 711 | 728 | 745 | 763 | 781 | 3,321 | 7,00 |
| Non-defense | 522 | 562 | 543 | 542 | 652 | 659 | 569 | 581 | 592 | 605 | 618 | 632 | 2,766 | 5,73 |
| Subtotal, appropriated programs | | 1,174 | 1,150 | 1,105 | 1,227 | 1,246 | 1,270 | 1,292 | 1,325 | 1,350 | 1,381 | 1,414 | 5,088 | 12,8 |
| Mandatory programs: | | | | in acce | | | | | | | | | CIA CIESCO. | |
| Social Security | | 852 | 806 | 947 | 1,005 | 1,063 | 1,127 | 1,196 | 1,364 | 1,337 | 1,415 | 1,499 | C. U. S. C. C. | 1000 |
| Medicare | | 513 | 529 | 580 | 696 | 617 | 682 | 754 | 790 | 879 | 914 | 947 | A 100 TO 100 TO | |
| Medicaid | | 308 | 231 | 353 | 373 | 393 | 416 | 440 | 466 | 499 | 622 | 666 | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 | 200 |
| Other mandatory programs | A CONTRACTOR OF THE PARTY OF TH | 560 | 669 | 607 | 712 | 704 | 752 | 778 | 807 | 847 | 852 | 868 | | |
| Subtotal, mandatory programs | | 2,234 | 2,415 | 337 | 2,684 | 2,777 | 2,977 | 3,147 | 3,326 | 3,566 | | 3,861 | | |
| Not interest | | 229 | 251 | 318 | 393 | 480 | 563 | 635 | 607 | 761 | 827 | 886 | 100 | 7 |
| Adjustments for disaster meta ² | | 2 | 6 | 8 | 8 | Ð | 9 | 10 | 10 | 10 | | 10 | 1 - 2 5 12 | |
| Joint Committee enforcement ² | | | -10 | -73 | -96 | -102 | -105 | -107 | -107 | -54 | | -10 | | - |
| Total outlays | 3,455 | 3,633 | 3,812 | 4,025 | 4,217 | 4,409 | 4,714 | 4,978 | 5,247 | 5,623 | 6,884 | 6,160 | 21,178 | 49,0 |
| Receipter | | | | | | | | | | | | | | |
| Individual income taxes | 1,316 | 1,389 | 1,498 | 1,606 | 1,727 | 1,854 | 1,971 | 2,094 | 2,223 | 2,353 | 2,487 | 2,622 | 8,656 | 20,4 |
| Corporation income taxes | 274 | 333 | 412 | 463 | 488 | 501 | 512 | 524 | 538 | 562 | 566 | 585 | 2,376 | 5,1 |
| Social insurance and retirement receipts: | | | | | | | | | | | | | | |
| Social Security payroll taxes | 67B | 732 | 766 | 808 | 848 | 896 | 942 | 984 | 1,059 | 1,000 | 1,139 | 1,191 | 4,251 | 9,6 |
| Medicare payrull taxes | 209 | 219 | 231 | 248 | 261 | 276 | 291 | 304 | 320 | 536 | 352 | 968 | 1,307 | 2,9 |
| Unemployment insurance | 57 | 60 | 69 | 50 | 68 | 54 | 54 | 56 | 56 | 58 | 50 | 61 | 283 | 8 |
| Other retirement | 8 | 9 | 9 | 10 | 10 | 11 | 11 | 12 | 13 | 13 | 14 | 15 | 51 | . 1 |
| Excise taxes | | 94 | 99 | 100 | 105 | 108 | 114 | 118 | 123 | 129 | 135 | 143 | 626 | 1,1 |
| Estate and gift taxes | | 16 | 18 | 19 | 20 | 22 | 23 | 24 | 26 | 27 | 29 | 31 | 102 | 2 |
| Costoms doties | | 35 | 38 | 41 | 44 | 48 | 53 | 54 | 58 | 61 | 66 | 70 | 222 | 5 |
| Deposits of earnings, Federal Reserve System | | 90 | 88 | 58 | 34 | 20 | 25 | 34 | 43 | 47 | 54 | 68 | 225 | 4 |
| Other miscallaneous receipts | | 27 | 43 | 46 | 61 | 62 | 63 | 66 | 67 | 68 | 70 | 74 | 274 | - 6 |
| Total receipts | | 3,005 | 3,251 | 3,457 | 3,666 | 3,851 | 4,057 | 4,271 | 4,505 | 4,736 | 4,970 | 5,218 | 18,273 | 41,9 |
| Deficit | 680 | 628 | 561 | 568 | 560 | 558 | 657 | 707 | 741 | 887 | 914 | 942 | 2,906 | 7,0 |
| Net interset | 221 | 223 | 251 | 318 | 393 | 480 | 563 | 635 | 697 | 761 | 827 | 896 | 2,006 | 5,8 |
| Primary deficit | 459 | 405 | 310 | 250 | 167 | 79 | 94 | 72 | 44 | 126 | 87 | 56 | 900 | 1,2 |
| On-budget defeat | | 648 | 568 | 660 | 548 | 638 | 623 | 651 | 676 | 800 | 800 | 799 | 2,837 | 6,5 |
| Off-budget deficit / surplus (-) | | -19 | 9 | -1 | 12 | 20 | 34 | 55 | 66 | 87 | 114 | 143 | 68 | 5 |

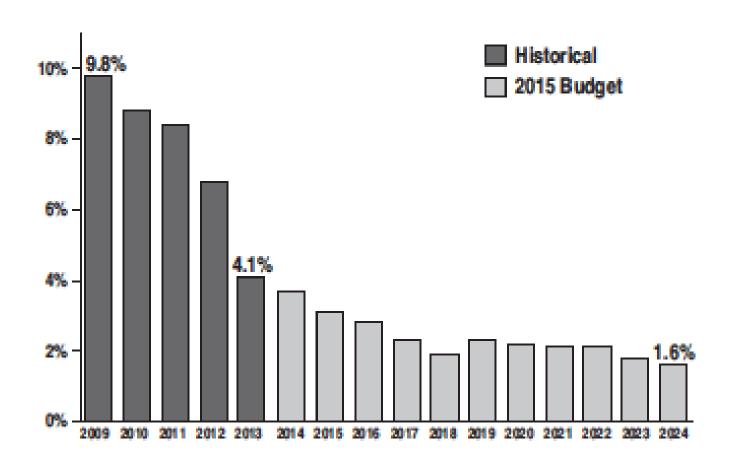
The Projected Defense Share of the FY2015 Federal Budget: Winners and Losers Relative to FY2014



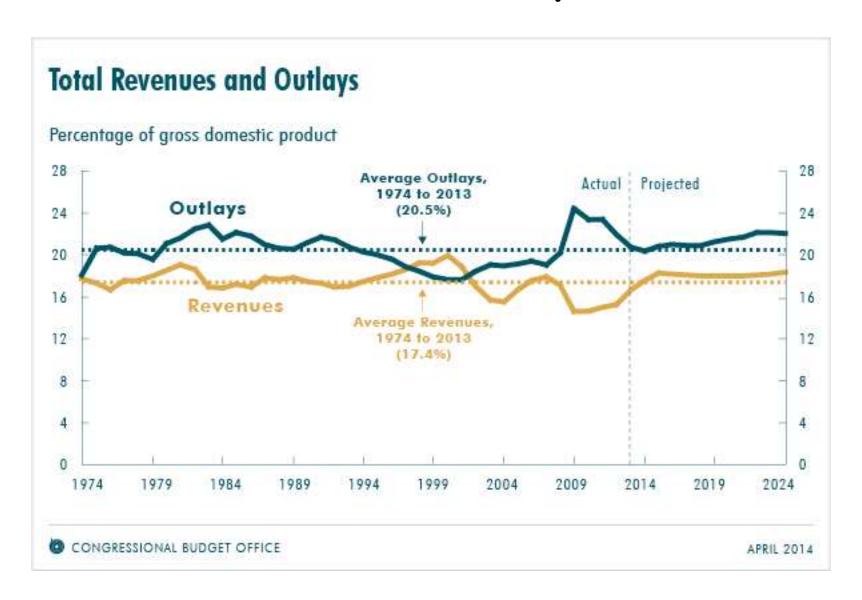
Note: Agency breakdowns of discretionary spending sometimes vary from year-to-year comparisons because of adjustments for mandatory amounts.

The President's FY2015 Goal for Deficit Burden on the Economy

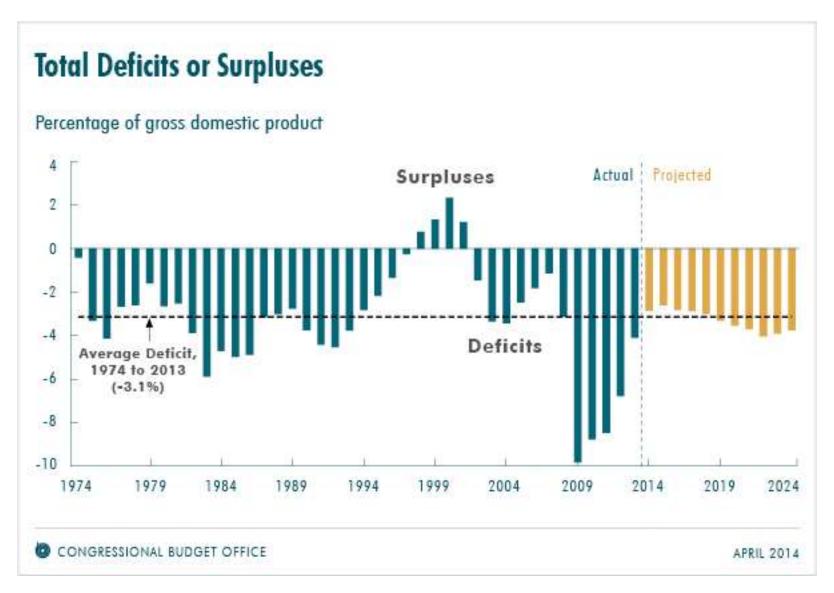
Annual Deficits as a Percent of GDP



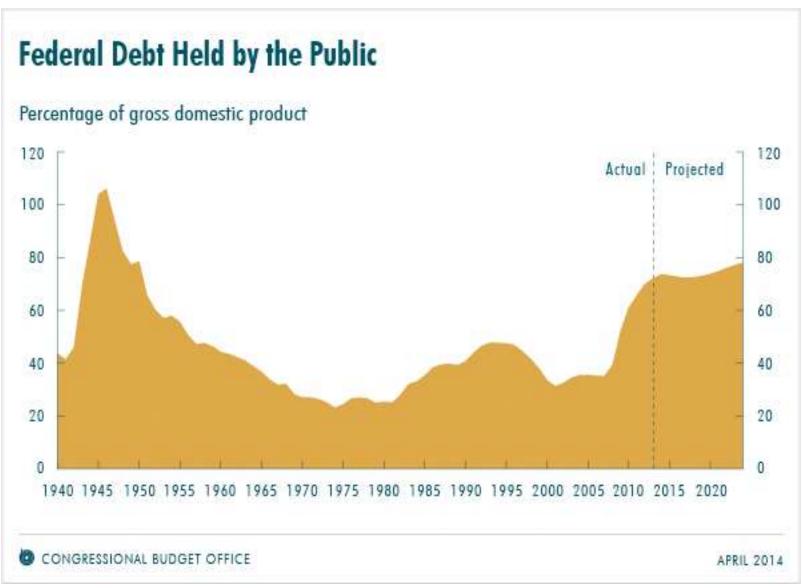
America's Revenues vs. Outlays and Debt



America's Short-Term Budget Deficit Trajectory

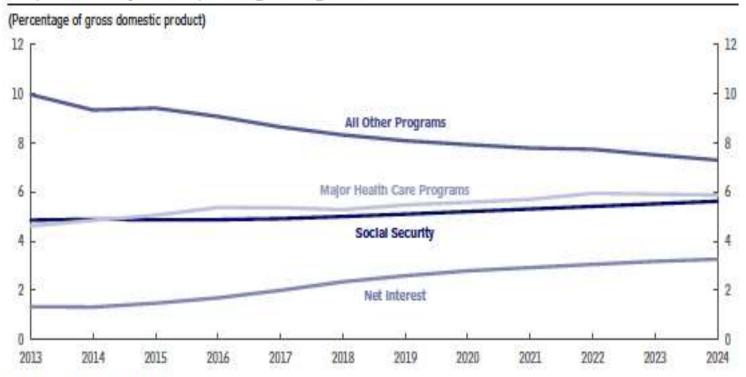


Federal Debt Held by Public



Entitlements and Interest Drive the Impact on Our GDP

Projected Outlays for Major Budget Categories

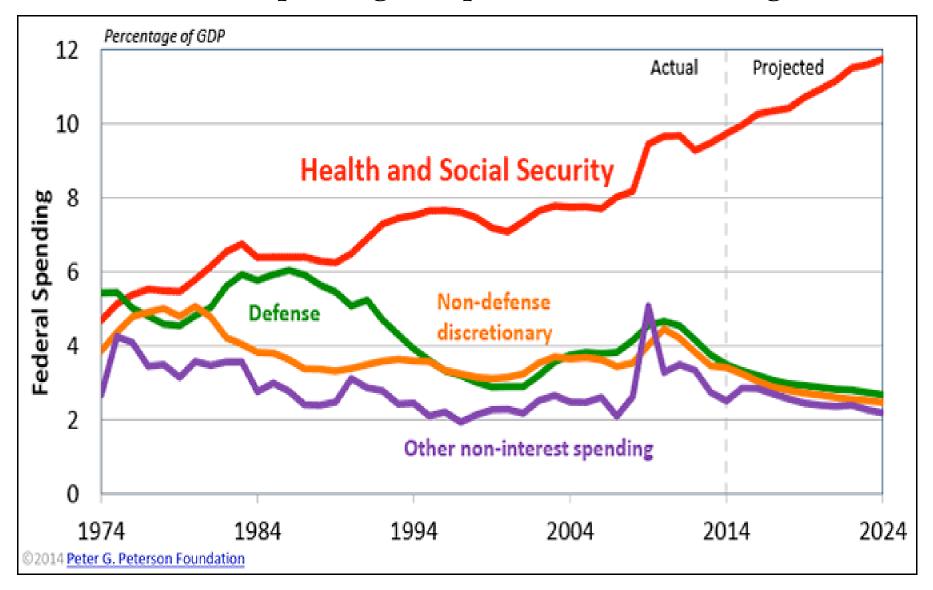


Source: Congressional Budget Office.

Notes: Major health care programs consist of Medicare, Medicaid, the Children's Health Insurance Program, and subsidies for the purchase of health insurance through exchanges and related spending. (Medicare spending is net of premiums paid by beneficiaries and other off-setting receipts.)

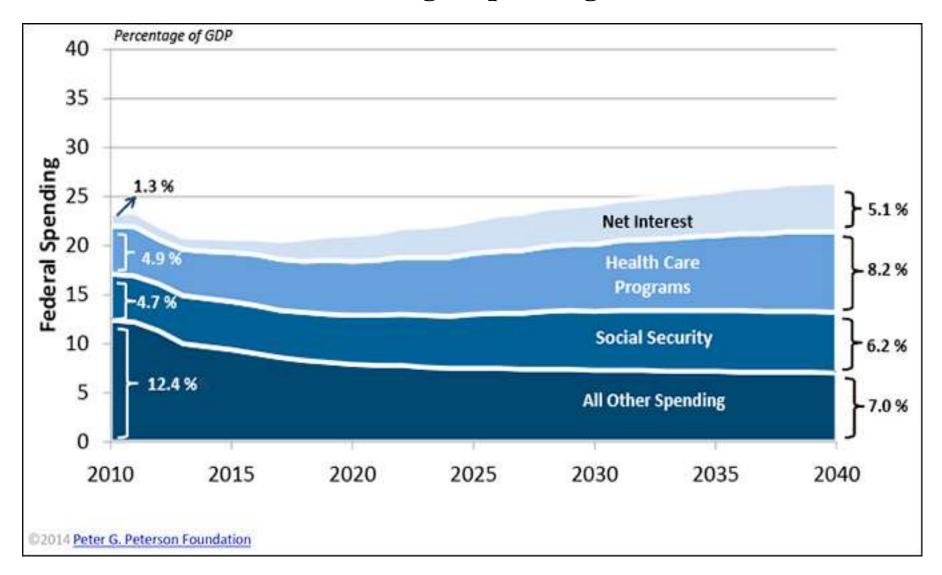
"All Other Programs" consist of all mandatory programs other than Social Security and the major health care programs, as well as defense and nondefense discretionary programs.

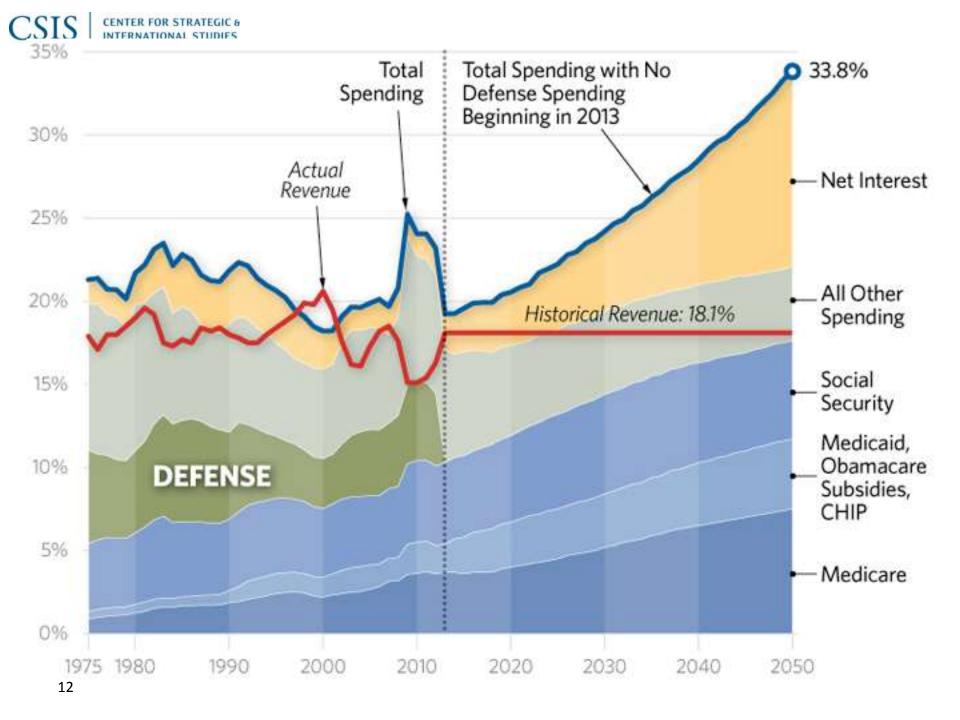
US Defense Spending Compared to Other US Programs



Data: Congressional Budget Office, *The Budget and Economic Outlook: 2014 to 2024*, February 2014; and Office of Management and Budget, *Budget of the United States Government, Fiscal Year 2014*, April 2013; and Bureau of Economic Analysis, *National Income and Product Accounts Tables*, January 2014. Compiled by PGPF. NOTE: Health programs include Medicare (net of offsetting receipts). Source: *Medicaid, Children's Health Insurance Program, and health insurance subsidies for the exchanges*,

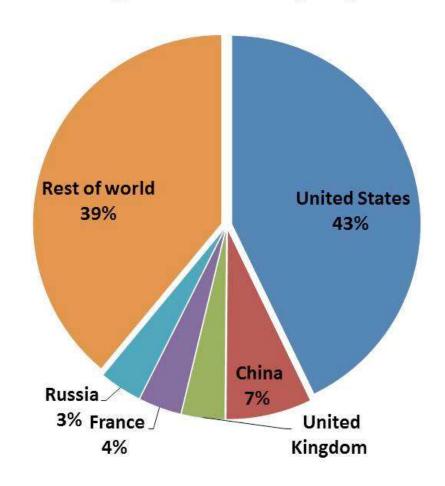
US Growth in Budget Spending as % of GDP



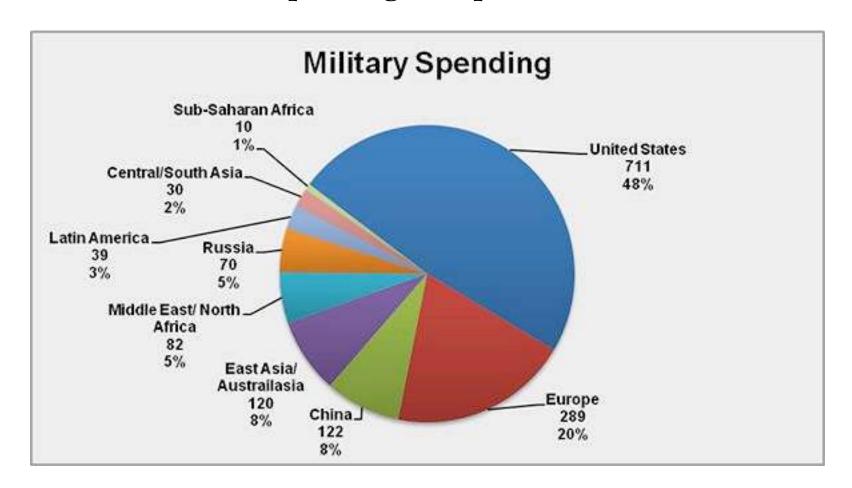


US Defense Spending Compared to World: 2011?

Percent of global military expenditure

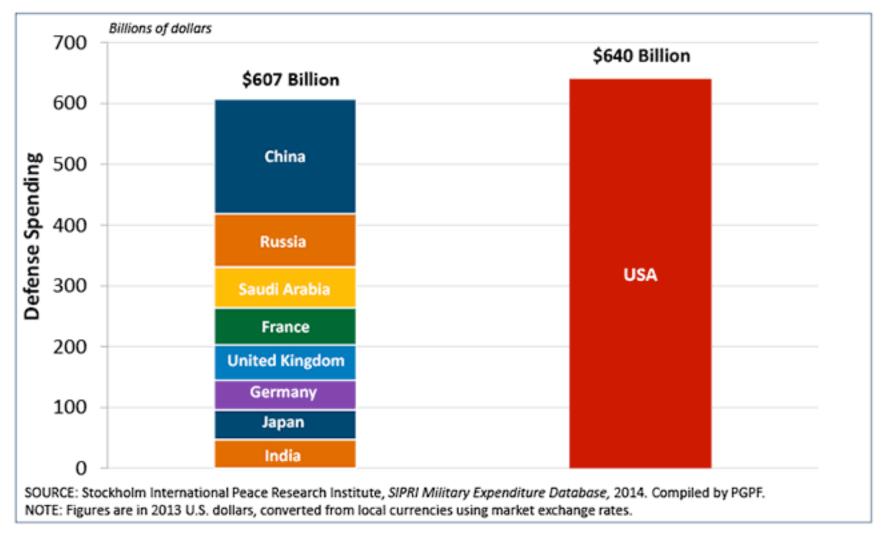


US Defense Spending Compared to World: 2014?



http://nelsnewday.wordpress.com/2014/01/16/u-s-has-budget-unemployed-nothing/

US Defense Spending Compared to Other Key Nations



02014 Peter G. Peterson Foundation
PGPF, ORG

Key Trends in FY2015 Defense Budget Request

National Budget Summary of FY2015 Defense Request

Provides \$495.6 billion in discretionary funding for the base budget • of the Department of Defense to carry out our national defense strategy and protect national security. This includes:

- |Ending the war in Afghanistan and, pending the signing of a Bilateral Security Agreement maintaining a small force of Americans and international partners to train and assist Afghan forces and carry out limited counterterrorism operations in pursuit of any remnants of al Qaeda;
- Supporting Government-wide efforts to rebalance diplomatic,
 economic, and military resources to the Asia-Pacific region while
 also upholding responsibilities elsewhere;
- Protecting the homeland and ensuring a safe, secure, and effective nuclear deterrent;
- Sustaining our ability to project power and win decisively against both state adversaries and terrorist threats;
- Making progress toward restoring balance to the Joint Force by gradually raising readiness levels negatively impacted by sequestration while supporting the transition to a
- smaller military that is more agile and technologically superior;
- |Providing funds to recruit and retain the best-trained All-Volunteer Force; support military families; care for wounded, ill, and injured service members; make further, measurable progress toward eliminating sexual assault in the military; and help service members effectively transition to civilian life; and

Sustaining investments in science and technology programs, which drive innovation in military capabilities as well as in the civilian economy.

Opportunity, Growth, and Security Initiative:

Through the Opportunity, Growth, and Security Initiative, supports:

 |Accelerated modernization of key weapons systems, faster progress toward restoring readiness lost under sequestration, and improvements to the Department's facilities.

Reforms:

- Takes steps to slow the growth in military compensation and benefit costs to free up funds for training and modernization while ensuring we continue to honor and support our men and women in uniform.
- Retires aging aircraft and adjusts the planned acquisition and refurbishment of select naval assets, allowing for critical investments in new weapons systems and platforms.
- Aligns infrastructure with current needs and includes institutional reform efforts, such as a 20 percent cut in operating budgets for headquarters staff, which will consolidate duplicative efforts and streamline Department-wide management functions.

National Budget Summary of FY2015 National Intelligence Request

Provides \$45.6 billion in base discretionary funding for the National Intelligence Program to support national security goals and reflect a deliberative process to focus funding on the most critical capabilities. This includes:

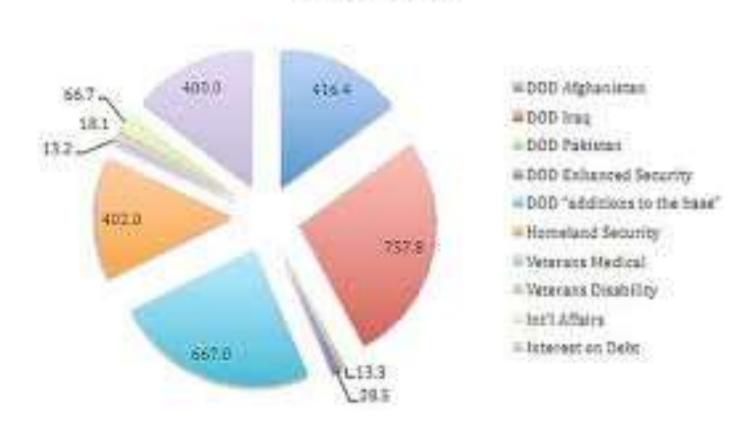
- Funding to continue integrating intelligence across the Government to help policy officials make decisions informed by the latest and most accurate intelligence available;
- | Countering the proliferation of weapons of mass destruction by strengthening collection capabilities;
- |Supporting military operations around the world by addressing both current and future needs;
- |Adapting to evolving cyberspace capabilities to help protect Federal networks, critical infrastructure, and America's economy, while improving the security of intelligence networks against intrusion and counterintelligence threats; and
- | Enhancing information sharing through expanded use of the IT cloud to facilitate greater efficiency and improved data security across the intelligence information environment.

Reforms:

- Supports the new presidential policy directive that governs signals intelligence collection and strengthens Executive Branch oversight of signals intelligence activities.
- Continues efforts to rightsize the workforce and to preserve critical current and future mission capabilities in the current fiscal environment.
- Reduces lower priority programs to enable investments in the most critical National Intelligence Program capabilities.

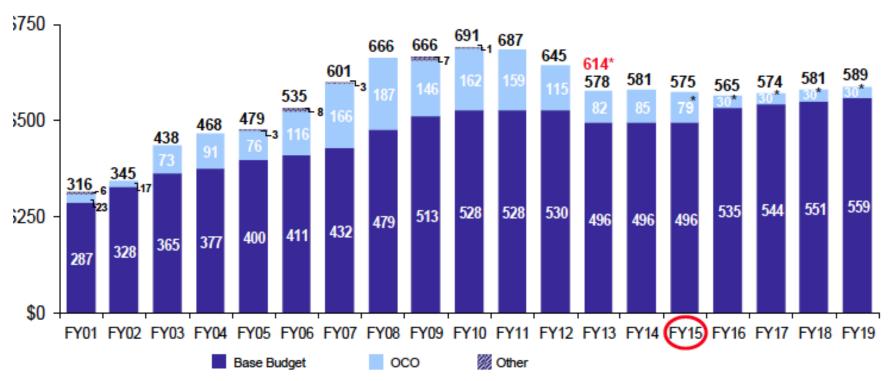


Moderate Estimate of Cost of War, 2001-2011 \$2.8 Trillon



Budget Totals in President's FY 2015 Budget Request DoD Topline, FY 2001 – FY 2019

(Current Dollars in Billions)



- Reflects FY13 Enacted level excluding Sequestration
- * Placeholders only

Focus Only On Base Budget For Remainder Of Briefing No FY 2015 OCO Budget Yet

Uncertain Defense and OCO Spending

Discretionary Budget Authority Proposed by the President for 2015, Compared With Appropriations for 2014 and 2015

| (Billions of dollars) | | | | | | |
|--|------------------|-------|---------------------|-------------------|-----------|--|
| | Actual, Enacted, | | President's Budget, | Percentage Change | | |
| | 2013 | 2014ª | 2015 ^b | 2013-2014 | 2014-2015 | |
| Defense | | | | | | |
| Overseas contingency operations ^c | 82 | 85 | 79 | 3.7 | -7.0 | |
| Emergency requirements | * | 0 | 0 | -100.0 | 0 | |
| Other | 518 | 520 | 550 | 0.5 | 5.6 | |
| Subtotal | 600 | 606 | 629 | 0.9 | 3.8 | |
| Nondefense | | | | | | |
| Overseas contingency operations ^c | 11 | 7 | 6 | -39.9 | -9.3 | |
| Emergency requirements | 48 | 0 | -1 | -100.0 | n.a. | |
| Other | 481 | 521 | 529 | 8.3 | 1.5 | |
| Subtotal | 540 | 528 | 533 | -2.3 | 1.1 | |
| Total | 1,140 | 1,133 | 1,163 | -0.6 | 2.6 | |

Source: Congressional Budget Office.

Notes: The numbers shown here do not include obligation limitations for certain transportation programs.

^{* =} between zero and \$500 million; n.a. = not applicable.

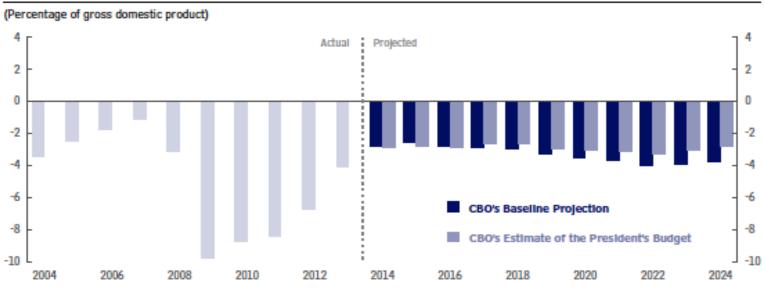
The President does not propose any changes to appropriations for 2014.

b. The President proposes to reduce budget authority by a total of \$19 billion for certain mandatory programs through the appropriation process. In keeping with long-standing procedures, those changes are credited against discretionary spending and therefore are included in the figures for 2015. (For 2013 and 2014, any such effects appear in their normal mandatory accounts and are not shown here.)

Overseas contingency operations consist of military operations and related activities in Afghanistan and other countries.

Cutting the War and Medicare Cuts the Deficit

Deficits Projected in CBO's Baseline and Under the President's Budget



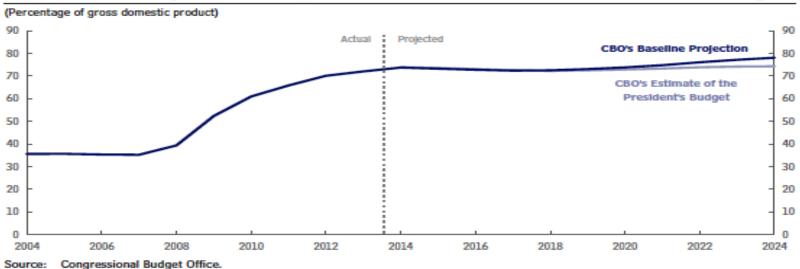
Source: Congressional Budget Office.

Less funding (relative to the amounts projected in CBO's baseline) for military operations in Afghanistan and for similar activities—known as overseas contingency operations. Following the rules specified in law, CBO's baseline incorporates the assumption that funding for such operations and activities each year through 2024 will equal the amount provided in 2014—\$92 billion—with increases in funding to keep pace with inflation. By comparison, the President's budget includes a request for \$85 billion for those operations and activities in 2015, a "placeholder" amount of \$30 billion in each year from 2016 through 2021, and nothing thereafter. Consequently, estimated outlays for overseas contingency operations under the President's proposal are \$659 billion less over the 2015–2024 period than CBO's baseline.

Net reductions in spending for Medicare. All together, proposed changes to Medicare would decrease federal spending by \$250 billion over the 10-year projection period. The President's proposal to freeze payment rates for physicians (rather than allowing the rates to be reduced in 2015, as would be required under current law) would boost outlays by \$124 billion. Other proposals affecting Medicare (excluding the cancellation of the automatic spending reductions) would reduce outlays by \$373 billion, CBO estimates.

And Slightly Cuts the Debt

Federal Debt Held by the Public Projected in CBO's Baseline and Under the President's Budget



An increase in discretionary spending for all activities other than overseas contingency operations and surface transportation programs (which the President proposes to reclassify to the mandatory side of the budget). In total, projected outlays for those activities under the President's budget are \$433 billion (or 4 percent) more over the 10-year projection period than those in CBO's baseline.

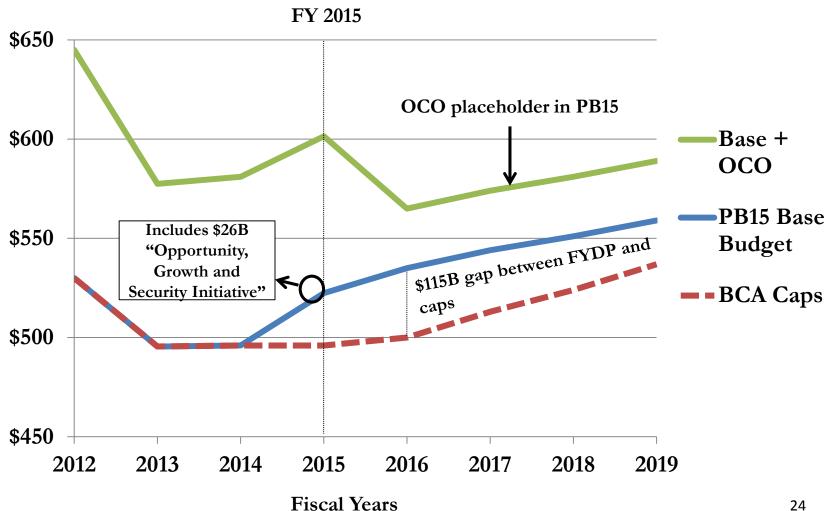
A cap on the extent to which certain deductions and exclusions can reduce a taxpayer's income tax liability. The President's budget would limit the amount to no more than 28 percent of those deductions and exclusions; that change would increase revenues by \$498 billion over the next decade, JCT estimates.

Comprehensive immigration reform similar to the legislation that was passed by the Senate in 2013—S. 744, the Border Security, Economic Opportunity, and Immigration Modernization Act. In July 2013, CBO and JCT estimated that, under the legislation, the number of legal residents and the size of the laborforce would increase, boosting tax receipts and direct spending for federal benefit programs; the legislation

Comprehensive immigration reform similar to the legislation that was passed by the Senate in 2013—S. 744, the Border Security, Economic Opportunity, and Immigration Modernization Act. In July 2013, CBO and JCT estimated that, under the legislation, the number of legal residents and the size of the labor force would increase, boosting tax receipts and direct spending for federal benefit programs; the legislation would have various other economic and budgetary effects as well. CBO and JCT estimated that enacting S. 744 in 2013 would have, over the 2014–2023 period, increased revenues by \$456 billion and raised direct spending by \$298 billion, for a net reduction of \$158 billion in the cumulative deficit

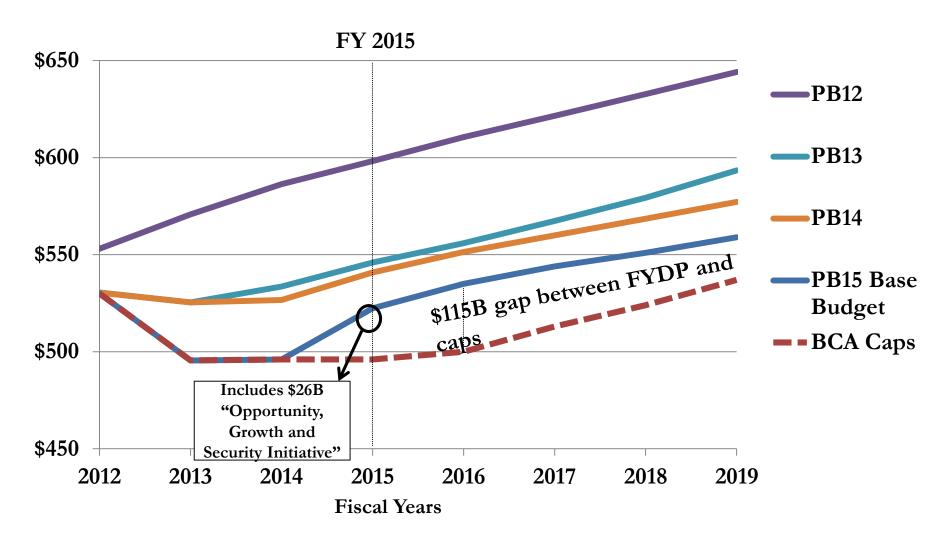
President's FY 2015 Budget Request Showing Baseline, \$26B Addon, and OCO versus Budget Act FY 2001 - FY 2019

(Current \$US Billions)

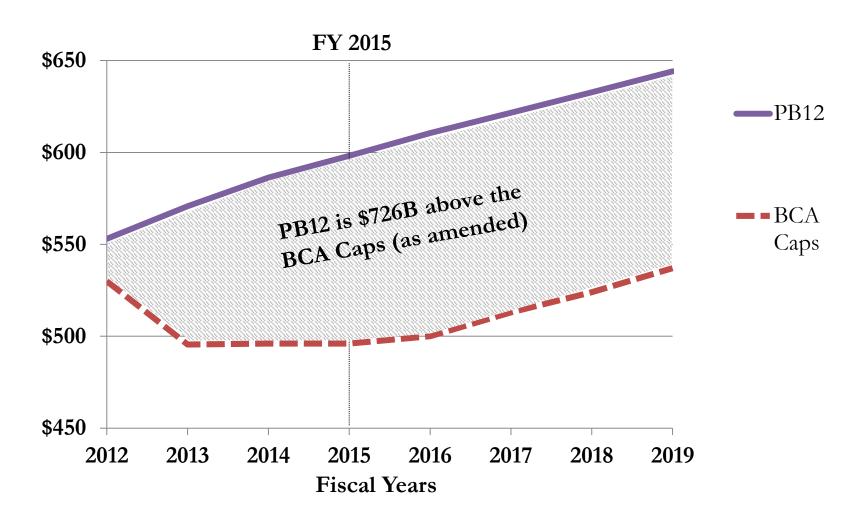


Source: David Berteau, 3/14

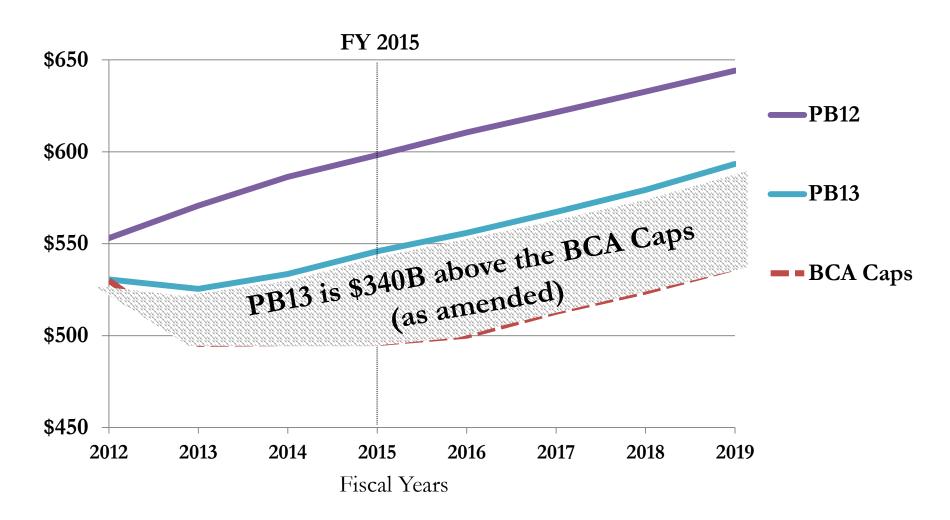
The Declining Defense Baseline: President's Request: FY2012 to FY2015



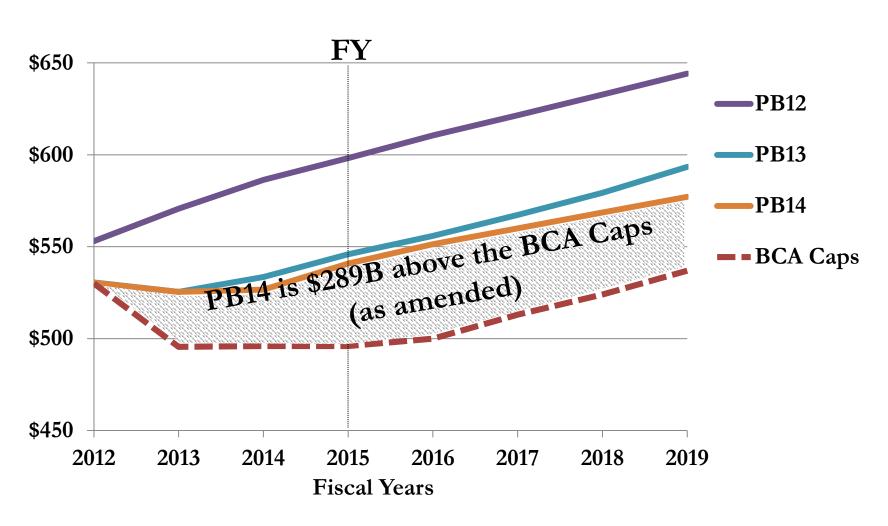
The President's Request in FY2012 versus the Impact of the BCA



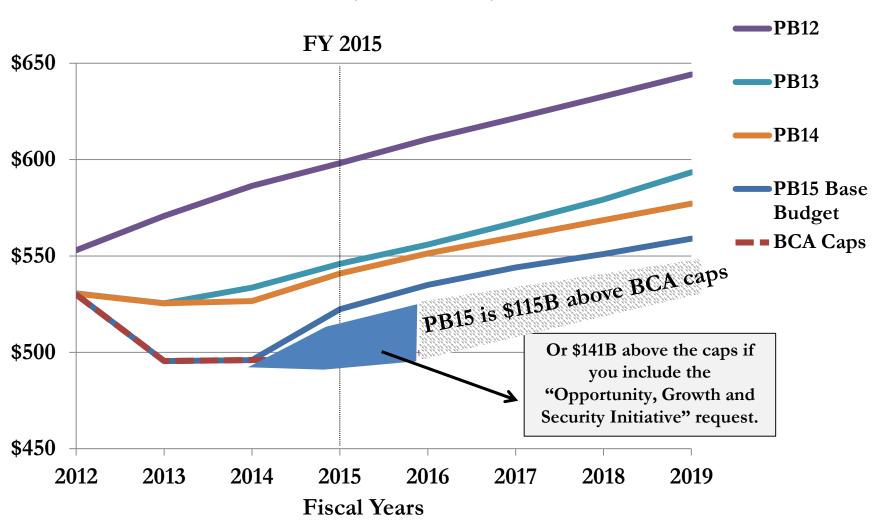
The President's Request in FY2013 versus the Impact of the BCA



The President's Request in FY2014 versus the Impact of the BCA

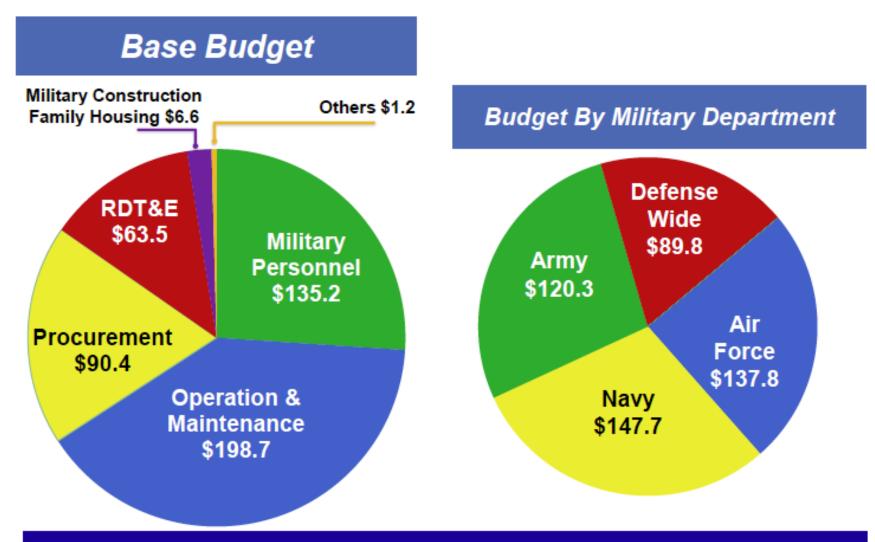


The President's Request in FY2015 versus the Impact of the BCA



FY2015 Spending by Category and Service

(Dollars in Billions)



Budget Request: \$495.6 Billion

FY2015 versus FY2014 Baseline

| BY COMPONENT | FY 2014 Enacted | FY 2015 PB Request | ∆% FY15/FY14 Req |
|--------------|--------------------|-----------------------|---------------------|
| Army | 121.7 | 120.3 | -1% |
| Navy | 147.3 | 147.7 | _ |
| Air Force | 134.7 | 137.8 | +2% |
| Defense-Wide | 92.3 | 89.8 | -3% |
| Total | 496.0 | 495.6 | |

| BY TITLE | FY 2014 Enacted | FY 2015 PB Request | ∆% FY15/FY14 Req |
|--|--------------------|-----------------------|---------------------|
| Military Personnel | 135.9 | 135.2 | _ |
| Operation and Maintenance | 192.8 | 198.7 | +3% |
| Procurement | 92.4 | 90.4 | -2% |
| Research, Development, Test and Evaluation | 62.8 | 63.5 | +1% |
| Military Construction | 8.4 | 5.4 | -36% |
| Family Housing | 1.4 | 1.2 | -16% |
| Revolving Funds | 2.2 | 1.2 | -44% |
| Total | 496.0 | 495.6 | |

Numbers may not add due to rounding

FY2015 versus FY2014 Baseline FYDP

| Current \$ in billions | FY 2015 | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY15 – FY19 TOTAL |
|---------------------------|---------|---------|---------|---------|---------|----------------------|
| FY 2014 PB | 540.8 | 551.4 | 560.0 | 568.6 | 577.1 | 2,797.9 |
| FY 2015 PB | 495.6 | 535.1 | 543.7 | 551.4 | 559.0 | 2,684.9 |
| Delta | -45.2 | -16.2 | -16.2 | -17.2 | -18.1 | -113.0 |
| Real Growth | | +6.3% | -0.1% | -0.5% | -0.6% | +1.3%* |

Numbers may not add due to rounding

^{*}Average annual real growth of the FY 2015 President's Budget for FY 2015 - FY 2019.

Force Level Changes

Key Force Goals in the FY2015 Request and 2014 QDR -I

- Sustaining a world-class Army, capable of conducting the full range of operations on land, including prompt and sustained land combat, by maintaining a force structure that it can train, equip, and keep ready. To sustain this force, the Department will rebalance within the Army, across the Active, Guard, and Reserve components. The active Army will reduce its end strength from a war-time high of 570,000 to 440,000 to 450,000 personnel. The Army National Guard will continue its downsizing from a war-time high of 358,000 to 335,000 Soldiers, and the U.S. Army Reserve will reduce from 205,000 to 195,000 Soldiers. If sequestration-level cuts are imposed in FY 2016 and beyond, all components of the Army would be further reduced.
- Preserving the Navy's capacity to build security globally and respond to crises. While prioritizing day-to-day presence demands, the Navy will decommission some assets and modernize its fleets of surface ships, aircraft, and submarines to meet 21st Century threats. Current Littoral Combat Ship (LCS) production plans will either transition to a future LCS Flight or new-design small surface combatant with capabilities tailored to the emerging security situation.
- Maintaining the role of the Marine Corps as a vital crisis response force, protecting its most important modernization priorities and ensuring readiness, but planning for an end strength of 182,000 active Marines. This end strength includes an increase of about 900 Marines for the Embassy Security Guard program, which will protect U.S. interests and installations abroad. If sequester-level cuts return, the Marines would be further reduced.
- Maintaining an Air Force with global power projection capabilities crucial for this updated defense strategy. Modernizing next generation Air Force combat equipment – to include fighters and bombers – particularly against advancing modern air defense systems. To free resources for these programs as well as to preserve investments in critical capabilities, the Air Force will reduce or eliminate capacity in some single-mission aviation platforms

Key Force Goals in the FY2015 Request and 2014 QDR -II

- Cyber. We will invest in new and expanded cyber capabilities and forces to enhance our ability to conduct cyberspace
 operations, and support military operations worldwide; to support Combatant Commanders as they plan and execute
 military missions; and to counter cyber-attacks against the United States.
- Missile Defense. We are increasing the number of Ground-Based Interceptors and deploying a second radar in Japan
 to provide early warning and tracking. DoD will make targeted investments in defensive interceptors, discrimination
 capabilities, and sensors; and is studying the best location for an additional missile defense interceptor site in the
 Eastern United States if additional interceptors are needed.
- Nuclear Deterrence. We will continue to invest in modernizing our essential nuclear delivery systems, warning, command and control, and, in collaboration with the Department of Energy, nuclear weapons and supporting infrastructure.
- Space. We will move toward less complex, more affordable, more resilient systems and system architectures and pursue a multi-layered approach to deter attacks on space systems, while retaining the capabilities to respond should deterrence fail.
- Precision Strike. We will procure advanced air-to-surface missiles that will allow fighters and bombers to engage a
 wide range of targets and a long-range anti-ship cruise missile that will improve the Joint ability of U.S. aircraft to
 engage surface combatants in defended airspace.
- Intelligence, Surveillance, and Reconnaissance (ISR). We will rebalance investments toward systems that are operationally responsive and effective in highly contested environments while sustaining persistent capabilities appropriate for more permissive environments in order to support global situational awareness, counter-terrorism, and other operations.
- Counter Terrorism and Special Operations. We will maintain overall Special Operations Forces end strength at more
 than 69,700 personnel, protecting our ability to sustain persistent, networked, distributed operations to defeat Al
 Qaeda, counter other emerging transnational threats, counter weapons of mass destruction, build the capacity of our
 partners, and support conventional operations.

Further Force and Military Personnel Cuts (without Sequester)

- Air Force aircraft at 4,814 in FY 2019 (5,194 in FY 2014)
 - Retire A-10s
 - Retire U-2s
- Predators/Reapers levels at 55 CAPs in FY 2019
- Navy ships at 309 in FY 2019 (288 in FY 2014) 11 cruisers in long-term phased modernization
- Army BCTs and aviation brigades reduced

| | Planned End FY 2014 | Planned End FY 2015 | Goals w/o Sequester End FY 2019 | Δ % FY19/FY14 |
|--------------------------------|------------------------|------------------------|---------------------------------------|----------------------|
| Active end strength | 1,345K | 1,309K | 1,264K | -6% |
| Guard/Reserve end strength | 831K | 821K | 798K | -4% |
| Civilian full-time equivalents | 791K | 782K | 751K | -5% |

Manpower Levels: FY2014 vs. FY2015

Active Component End Strength – Base Budget (in Thousands)

| Service | FY 2014 Estimate ^{1/} | FY 2015 | Delta FY14 - FY15 | |
|--------------|-----------------------------------|---------|----------------------|--|
| Army | 490.0 | 490.0 | _ | |
| Navy | 323.9 | 323.6 | -0.3 | |
| Marine Corps | 182.1 | 182.7 | +0.6 | |
| Air Force | 322.2 | 310.9 | -11.3 | |
| TOTAL | 1,318.2 | 1,307.2 | -11.0 | |

Active Component End Strength – OCO Budget (in Thousands)

| Service | FY 2014 Estimate ^{1/} | FY 2015 | Delta FY14 - FY15 |
|--------------|-----------------------------------|-------------------|----------------------|
| Army | 20.4 | _ | -20.4 |
| Marine Corps | 6.7 | 1.4 ^{2/} | -5.3 |
| TOTAL | 27.1 | 1.4 | -25.7 |

Active Component End Strength – Base + OCO Budget (in Thousands)

| Service | FY 2014 Estimate ^{1/} | FY 2015 | Delta FY14 - FY15 |
|---------------------|-----------------------------------|---------|----------------------|
| Army ^{3/} | 510.4 | 490.0 | -20.4 |
| Navy | 323.9 | 323.6 | -0.3 |
| Marine Corps | 188.8 | 184.1 | -4.7 |
| Air Force | 322.2 | 310.9 | -11.3 |
| TOTAL ^{4/} | 1,345.3 | 1,308.6 | -36.7 |

Reserve Forces: FY2014 vs. FY2015

(End Strength in Thousands)

| Selected Reserve | FY 2014 Enacted | FY 2015 Request |
|----------------------|--------------------|--------------------|
| Army Reserve | 202.0 | 202.0 |
| Navy Reserve | 59.1 | 57.3 |
| Marine Corps Reserve | 39.6 | 39.2 |
| Air Force Reserve | 70.4 | 67.1 |
| Army National Guard | 354.2 | 350.2 |
| Air National Guard | 105.4 | 105.4 |
| Total | 830.7 | 820.8 |

(\$ in Billions)

| Program (Base Budget) | FY 2014 Enacted | FY 2015 Request |
|----------------------------|--------------------|--------------------|
| Army Reserve | 8.2 | 8.0 |
| Navy Reserve | 3.4 | 3.2 |
| Marine Corps Reserve | 1.1 | 1.1 |
| Air Force Reserve | 5.7 | 5.2 |
| Army National Guard | 18.0 | 16.4 |
| Air National Guard | 10.1 | 10.0 |
| Subtotal Reserve | 18.4 | 17.4 |
| Subtotal National Guard | 28.1 | 26.4 |
| Total | 46.5 | 43.9 |

Civilian FTE Personnel Cuts (without Sequester)

| FTEs in Thousands | FY 2014 Estimate | FY 2015 Request | Percent Change |
|----------------------|---------------------|--------------------|-------------------|
| Army | 249.5 | 245.1 | -2% |
| Department of Navy | 201.3 | 203.5 | +1% |
| Air Force | 168.4 | 167.5 | -1% |
| Defense-wide | 136.1 | 133.0 | -2% |
| Total DoD | 755.4 | 749.1 | -1% |
| U.S. Direct Hires | 742.3 | 733.8 | -1% |
| Foreign Direct Hires | 13.0 | 15.3 | +18% |

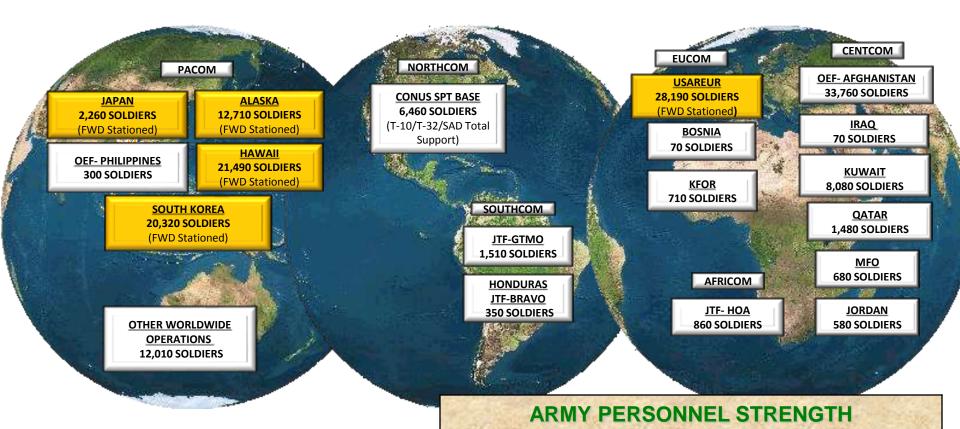
Numbers may not add due to rounding

Excludes 35,517 of Foreign National Indirect Hire (FNIH) FTEs in FY 2014 and 32,419 in FY 2015.

Force Levels: FY2014 vs. FY2015

| Service | FY 2014 | FY 2015 | Delta FY14 - FY15 |
|--------------------------------------|---------|---------|----------------------|
| Army Active | | | |
| Brigade Combat Teams (BCTs) | 38 | 32 | -6 |
| Combat Aviation Brigades (CABs) | 13 | 11 | -2 |
| Army National Guard | | | |
| BCTs | 28 | 28 | _ |
| CABs/Aviation Restructure Initiative | 8 | 8 | _ |
| Navy | | | |
| Number of Ships | 288 | 283 | -5 |
| Carrier Strike Groups | 10 | 10 | _ |
| Marine Corps Active | | | |
| Marine Expeditionary Forces | 3 | 3 | _ |
| Infantry Battalions | 25 | 23 | -2 |
| Marine Corps Reserve | | | |
| Marine Expeditionary Forces | - | _ | _ |
| Infantry Battalions | 9 | 8 | -1 |
| Air Force Active | | | |
| Combat Coded Squadrons | 40 | 36 | -4 |
| Aircraft Inventory (TAI) | 3,746 | 3,563 | -183 |
| Air Force Reserve | | | |
| Combat Coded Squadrons | 3 | 3 | - |
| Aircraft Inventory (TAI) | 357 | 337 | -20 |
| Air National Guard | | | |
| Combat Coded Squadrons | 21 | 20 | -1 |
| Aircraft Inventory (TAI) | 1,091 | 1,056 | -35 |

Source: FY2015 Budget Request Overview, OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER) / CFO March 2014, p. 8-11.



SOLDIERS DEPLOYED66,920SOLDIERS FWD STATIONED84,970TOTAL SOLDIERS151,890

IN NEARLY 150 LOCATIONS WORLDWIDE

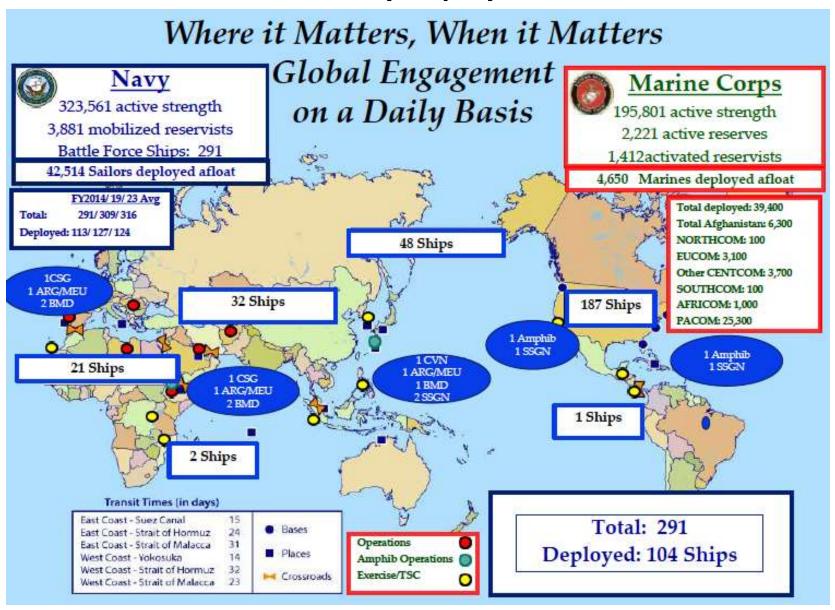
| | RC AUTHORIZED FOR MOBILIZATION / ON CURRENT |
|-----------|---|
| 523,000 | N/A |
| | |
| 196,730 | 13,250 |
| 355,270 | 14,240 |
| 1,075,000 | 27,490 |
| | 196,730 355,270 |

US Army FY2014 vs. FY2019

| Item | Current (starting point) | Future (per QDR '14) |
|---|---|---|
| Divisions | 10 Regular, 8 Guard | 10 regular Army, 8 National Guard |
| Aviation Brigades | 13 Regular, 11 Guard, 1 Reserve (with lots of cats and dogs in the USAR which will be organized into an Avn Bde) | 10 Regular Army, 2 U.S. Army Reserve, 10 National Guard |
| Patriot and Missile Defense Battalions | 15 Regular | 15 Regular Army |
| Terminal High-Altitude Area Defense (THAAD) missile defense batteries | 6 Regular (approved), but only 2 fielded and 1 in the process of being fielded | 7 Regular Army |
| Military Personnel | As of 14 Mar 14, Army component end strengths are 523K Regular, 197K Reserve, and 355K Guard. The previously approved size, was 490K Regular, 205K Reserve, and 350K Guard (2012 defense strategic guidance) to be achieved by the end of FY 15 (previously to be achieved by the end of FY 17, but accelerated 2 years to garner savings more quickly) | 440,000-450,000 Regular Army, 195,000 Reserve, 335,000 National Guard (this is in the President's FY 15 budget request, but will not be achieved until the end of FY 17). |

Source: US Army, March 15, 2014.

Current US Navy Deployed Forces - I

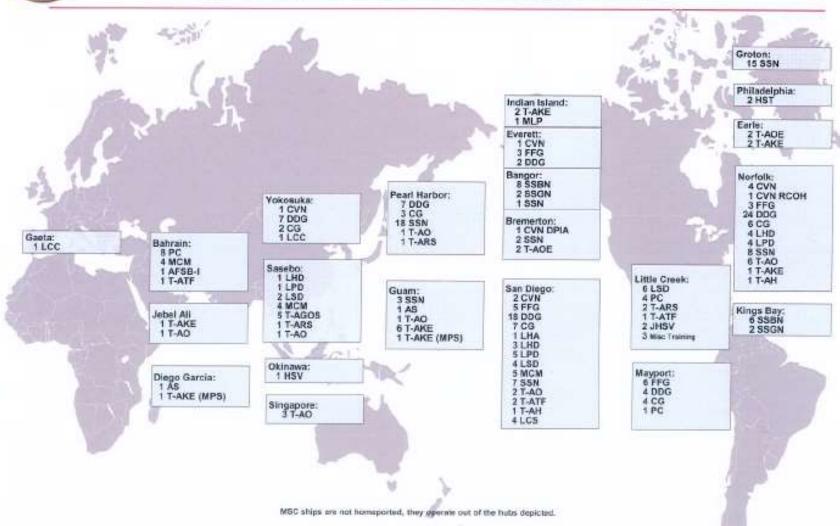


Current US Navy Deployed Forces - II



2013 Strategic Laydown

(CVNs, Surface Combatants, Submarines, and CLF & Fleet Support)



Current USAF Deployed Forces



Current USAF Air Strength

| ACFT | PAI | Fighter Ai | roraft | HC130J | 9 | Aerial Refueli | _ |
|-------|-----|------------|----------------|--------|-----|------------------|---------------------------|
| A10 | 243 | A10 | 243 | HC130N | | KC135 | 352 |
| AC130 | 34 | F15C | 174 | | 6 | KC46 | 0 |
| B1 | 53 | F15C | 32 | HC130P | 14 | KC10 | 54 |
| B2 | 16 | | | HH60 | 79 | | 406 |
| B52 | 63 | F15E | 192 | KC10 | 54 | Strategic Airli | ift Aircraft |
| C12 | 27 | F16C | 662 | KC135 | 352 | C5 | 54 |
| C130H | | F16D | 60 | KC46 | 0 | C17 | 188 |
| | 227 | F22 | 166 | LC130 | 10 | | 242 |
| C130J | 95 | F35 | 17 | MC12 | 37 | | |
| C17 | 188 | | 1546 | MC130 | 39 | Tactical Airlift | t Aircraft |
| C20 | 11 | | | MD1 | 131 | C130H | 227 |
| C21 | 17 | | mber Squadrons | MQ1 | 129 | C130J | 95 |
| C32 | 6 | B52 | 63 | MQ9 | 186 | HC130J | 9 |
| C37 | 10 | B1 | 53 | | | HC130N | 6 |
| C38 | 2 | B2 | 16 | RC135 | 17 | HC130P LC130 | 14 10 |
| C40 | 11 | | 132 | RQ4 | 31 | 10130 | 361 |
| C5 | 54 | | | U2 | 24 | | 301 |
| CV22 | 41 | | | UH1 | 42 | ISR Aircraft | |
| E3 | 27 | | | VC25 | 2 | MQ1 | 129 |
| E4 | 3 | | | WC130H | 19 | MQ9 | 186 |
| E8 | 13 | | | | | RC135 | 17 |
| E9 | 2 | | | | | RQ4 | 31 |
| EC130 | 13 | | | | | U2 | 24 |
| F15C | 174 | | | | | | 387 |
| F15D | 32 | | | | | | 16 . 14: 6 |
| F15E | 192 | | | | | Command an E3 | nd Control Aircraft 27 |
| F16C | 662 | | | | | E4 | 3 |
| F16D | 60 | | | | | E8 | 13 |
| F22 | 166 | | | | | LO | 43 |
| F35 | 17 | | | | | | |

The Broad Goals in the QDR

Protecting and advancing these interests, consistent with the National Security Strategy, the 2014 QDR embodies the 21st century defense priorities outlined in the 2012 Defense Strategic Guidance. These priorities include rebalancing to the Asia-Pacific region to preserve peace and stability in the region; maintaining a strong commitment to security and stability in Europe and the Middle East; sustaining a global approach to countering violent extremists and terrorist threats, with an emphasis on the Middle East and Africa; continuing to protect and prioritize key investments in technology while our forces overall grow smaller and leaner; and invigorating efforts to build innovative partnerships and strengthen key alliances and partnerships.

The 2014 QDR builds on these priorities and incorporates them into a broader strategic framework. The Department's defense strategy emphasizes three pillars:

- Protect the homeland, to deter and defeat attacks on the United States and to support civil authorities in mitigating the effects of potential attacks and natural disasters.
- Build security globally, in order to preserve regional stability, deter adversaries, support allies and partners, and cooperate with others to address common security challenges.
- Project power and win decisively, to defeat aggression, disrupt and destroy terrorist networks, and provide humanitarian assistance and disaster relief.

Rebalancing for the 21st Century

Rebalancing for a broad spectrum of conflict. Future conflicts could range from hybrid contingencies against proxy groups using asymmetric approaches, to a high-end conflict against a state power armed with WMD or technologically advanced anti-access and areadenial (A2/AD) capabilities. Reflecting this diverse range of challenges, the U.S. military will shift focus in terms of what kinds of conflicts it prepares for in the future, moving toward greater emphasis on the full spectrum of possible operations. Although our forces will no longer be sized to conduct large-scale prolonged stability operations, we will preserve the expertise gained during the past ten years of counterinsurgency and stability operations in Iraq and Afghanistan.

We will also protect the ability to regenerate capabilities that might be needed to meet future demands. The Joint Force must also be prepared to battle increasingly sophisticated adversaries who could employ advanced warfighting capabilities while simultaneously attempting to deny U.S. forces the advantages they currently enjoy in space and cyberspace. We will sustain priority investments in science, technology, research, and development both within the defense sector and beyond.

The Department is taking steps to ensure that progress continues in areas most critical to meeting future challenges such as full-spectrum cyberspace capabilities and where the potential for game-changing breakthroughs appears most promising. We will actively seek innovative approaches to how we fight, how we posture our force, and how we leverage our asymmetric strengths and technological advantages. Innovation is paramount given the increasingly complex warfighting environment we expect to encounter.

Source: 2014 Quadrennial Defense Review, March 2014, p. vii.

QDR Force Level Goals: FY2019 - I

Department of the Army*

- 18 divisions (10 Regular Army; 8 Army National Guard)
- 22 aviation brigades (10 Regular Army, 2 U.S. Army Reserve, and 10 Army National Guard)
- 15 Patriot air and missile defense battalions, 7 Terminal High-Altitude Area Defense (THAAD) missile defense batteries (all Regular Army)

Department of the Navy

- 11 aircraft carriers (CVNs) and 10 carrier air wings (CVWs)
- 92 large surface combatants (68 DDG-51s, 3 DDG-1000s, and 21 CG-47s with
- 10-11 cruisers in temporary lay-up for modernization)
- 43 small surface combatants (25 LCS, 8 MCMs, and 10 PCs)
- 33 amphibious warfare ships (10 LHAs/LHDs, 11 LPDs, and 12 LSDs, with 1
- LSD in temporary lay-up for modernization)
- 51 attack submarines (SSNs) and 4 guided missile submarines (SSGNs)
- Personnel end strength: 323,200 Active Component (AC); 58,800 Naval

Reserve

QDR Force Level Goals: FY2019 -II

Marine Corps

2 Marine Expeditionary Forces organized in 3 AC and 1 Reserve Component (RC)

Division/Wing/Logistics Group teams

3 Marine Expeditionary Brigade Command Elements

7 Marine Expeditionary Unit Command Elements

Personnel end strength: 182,000 AC; 39,000 RC

Department of the Air Force*

48 fighter squadrons (26 AC; 22 RC) (971 aircraft)

9 heavy bomber squadrons (96 aircraft: 44 B-52, 36 B-1B, 16 B-2)

443 aerial refueling aircraft (335 KC-135, 54 KC-46, 54 KC-10)

211 strategic airlift aircraft (39 C-5, 172 C-17)

300 tactical airlift aircraft (C-130)

280 ISR aircraft (231 MQ-9, 17 RC-135, 32 RQ-4)

27 Command and Control Aircraft (18 E-3, 3 E-4, 6 E-8)

6 operational satellite constellations (missile warning, navigation and timing, wideband &

protected SATCOM, environmental monitoring, multi-mission)

Personnel end strength: 308,800 AC; 66,500 Air Force Reserve; 103,600 Air

National Guard

Modernization and Investment

Modernization Goals for FY2015

- Cyber fully funded (\$5.1B)
- 34 JSF and continued RDT&E (\$8B) 343 in FY15 FY19
- 7 Ships (\$14.4B) including 2 subs, 2 destroyers, 3 LCS 44 ships in FY15
 FY19
- 8 P-8 Aircraft (\$2.1B) 56 P-8s in FY15 FY19
- Ballistic Missile Defense development (\$8.5B)
- Long Range Strike Bomber (\$0.9B) / Ohio replacement submarine development (\$1.1B)
- Investment in Helicopters (\$8.4B) / Mobility Aircraft (\$2.4B for KC-46)
 / New Aircraft Engine Cancel Ground Combat Vehicle (new plan by year's end)
- Delay Combat Rescue Helicopter
- Consider alternatives to Littoral Combat Ship (LCS) program

Investment Spending FY2014 vs. FY2015

\$ in billions

| Weapons Category | FY 2014 Enacted | FY 2015 PB Request | Change |
|-----------------------------------|--------------------|-----------------------|--------|
| Aircraft and Related Systems | 42.4 | 40.0 | -2.4 |
| C4I Systems | 6.2 | 6.6 | 0.4 |
| Ground Systems | 7.4 | 6.3 | -1.1 |
| Missile Defense Programs | 8.7 | 8.2 | -0.5 |
| Missiles and Munitions | 9.5 | 9.0 | -0.5 |
| Mission Support | 48.5 | 44.4 | -4.1 |
| Science & Technology (S&T) | 12.0 | 11.5 | -0.5 |
| Shipbuilding and Maritime Systems | 23.0 | 22.0 | -1.0 |
| Space-Based Systems | 6.2 | 6.2 | |
| Sub-Total | 163.9 | 154.2 | -9.7 |
| Rescissions | -8.7 | -0.3 | 8.4 |
| Total | 155.2 | 153.9 | -1.3 |

Major Acquisition Programs: FY2014 vs. FY2015 - I

\$ in Billions; Includes RDT&E and Procurement funding; includes OCO funds in FY 2014

| | | FY: | FY 2014 | | 015 |
|--------------|--------------------------|-----|---------|----|-----|
| | Qty \$ | | Qty | \$ | |
| Aircraft | | | | | |
| MQ-9 | Reaper UAS | 20 | 0.5 | 12 | 0.6 |
| C-130J | Hercules | 17 | 1.8 | 14 | 1.4 |
| F-35 | Joint Strike Fighter | 29 | 7.5 | 34 | 8.3 |
| V-22 | Osprey | 23 | 1.8 | 19 | 1.6 |
| AH-64E | Apache Helicopter | 46 | 1.0 | 25 | 0.8 |
| CH-47 | Chinook Helicopter | 38 | 1.3 | 32 | 1.1 |
| UH-60 | Black Hawk Helicopter | 70 | 1.3 | 79 | 1.4 |
| MH-60R | Multi-Mission Helicopter | 19 | 0.8 | 29 | 1.1 |
| MH-60S | Fleet Combat Helicopter | 18 | 0.4 | 8 | 0.2 |
| P-8A | Poseidon | 16 | 3.7 | 8 | 2.4 |
| E-2D | Advanced Hawkeye | 5 | 1.3 | 4 | 1.2 |
| Bombers | Strategic Bombers | | 0.6 | | 0.7 |
| F-22 | Raptor | | 0.6 | | 0.5 |
| KC-46A | Tanker | | 1.6 | 7 | 2.4 |
| | | | | ' | |
| Missile Defe | nse | | | | |
| AEGIS | AEGIS BMD System | 52 | 1.5 | 30 | 1.4 |
| THAAD | THAAD BMD System | 33 | 0.8 | 31 | 8.0 |
| GMD | GBI Midcourse Defense | 1 | 0.9 | | 1.0 |

Major Acquisition Programs: FY2014 vs. FY2015 - II

| Missiles and | l Munitions | | | | |
|--------------|---------------------------|-----|-----|-----|-----|
| AMRAAM | AMRAAM Missile | 227 | 0.5 | 200 | 0.5 |
| SM-6 | Standard Missile | 81 | 0.5 | 110 | 0.5 |
| Trident II | Trident II Missile Mods | | 1.5 | | 1.5 |
| | | | | | |
| Ships | | | | | |
| CVN 78 | FORD Aircraft Carrier | | 1.7 | | 2.1 |
| DDG 51 | AEGIS Destroyer | 1 | 2.3 | 2 | 3.1 |
| LCS | Littoral Combat Ship | 4 | 2.4 | 3 | 2.1 |
| SSN 774 | VIRGINIA Submarine | 2 | 6.7 | 2 | 6.3 |
| OR | SSBN | | 1.1 | | 1.3 |
| | | | | | |
| Space | | | | | |
| AEHF | AEHF Satellite | | 0.6 | | 0.6 |
| EELV | EELV Launch Vehicle | 5 | 1.4 | 3 | 1.4 |
| GPS | Global Positioning System | 2 | 1.2 | 1 | 1.0 |
| SBIRS | SBIRS Satellite | | 0.8 | | 8.0 |

Decline in Science and Technology: FY2014 vs. FY2015

(\$ in billions)

| Program | FY 2014 Enacted | FY 2015 Request | FY14 – FY15 Change |
|------------------------|--------------------|--------------------|-----------------------|
| Basic Research (6.1) | 2.2 | 2.0 | -0.2 |
| Applied Research (6.2) | 4.6 | 4.5 | -0.1 |
| Adv Tech Dev (6.3) | 5.2 | 5.0 | -0.2 |
| Total S&T | 12.0 | 11.5 | -0.5 |

The FY 2015 President's Budget includes:

- Maintaining a robust Basic Research program at \$2 billion
- A modest increase to the Defense Advanced Research Projects Agency budget, now \$2.9 billion (FY 2014 enacted, \$2.8 billion), to develop technologies for revolutionary, high-payoff military capabilities.
- Additional funding for the President's National Advanced Manufacturing Initiative at five centers to support the President's National Network for Manufacturing Innovation plan and the National Economic Council's manufacturing goals.

Overall S&T funding for the Army, Navy and Air Force are each approximately \$2 billion.

This strategy will emphasize several missions with strong technology dimensions, including:

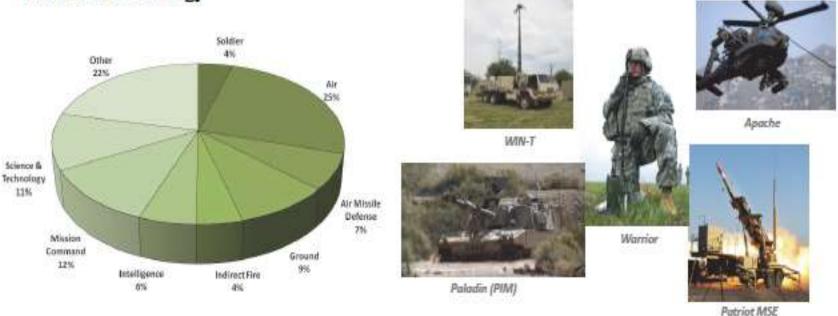
- Project Power Despite Anti-access/Area-denial Challenges (\$2.0 billion)
- Counter Weapons of Mass Destruction (\$1.0 billion)
- Operate Effectively in Cyberspace and Space (\$0.9 billion)
- Electronic Warfare (\$0.5 billion)
- High-speed Kinetic Strike (\$0.3 billion)

US Army Modernization Plans - I

Major Portfolios:

- Soldier
- Air (Aviation)
- Air Missile Defense
- Ground (Mobility)
- Indirect Fire
- Intelligence
- Mission Command
- Science & Technology

| Appropriation Title | FY13 | Base | FY 14 | FY 15 | | |
|--|---------|-----------|---------|---------|--------|--|
| (\$B) | Enacted | Sequester | Request | Enacted | Reques | |
| Aircraft (ACFT) | 6 | 5.7 | 5.0 | 4.8 | 5.1 | |
| Ammunition (AMMO) | 1.6 | 1.6 | 1.5 | 1.4 | 1.0 | |
| Missile (MSLS) | 1.5 | 1.4 | 1.3 | 1.5 | 1.0 | |
| Other Procurement (OPA) | 5.7 | 5.7 | 6.5 | 4.9 | 4.9 | |
| Weapons and Tracked Combat Vehicles (WTCV) | 1.9 | 1.8 | 1.6 | 1.6 | 1.5 | |
| Procurement Totals : | 16.8 | 16.3 | 15.9 | 14.3 | 13.5 | |
| Research, Development, Test & Evaluation | 8.7 | 8.0 | 8.0 | 7.1 | 6.6 | |
| RDA Totals: | 25.5 | 24.3 | 23.9 | 21.4 | 20.1 | |



Source: US Army, US Army FY20125 Budget Overview, March 4, 2014, p. 9.

US Army Modernization Plans - I

Soldier

Specific Investments in this portfolio include:

- Enhanced Night Vision Devices: \$160.9M (OPA) procures 9,700 for SOF and Brigade Combat Teams (BCT)
- TOW/JAVELIN: \$168M (MSLS) procures Soldier carried missiles
- Nett Warrior: \$84.8M (OPA) procures Soldier worn communications set for Capability Set 15 fielding
- M4A1 Carbine: \$32.8M (WTCV) retrofits and procures 38,234

Science & Technology (RDTE)

- Soldier lethality (\$36M) to include lighter, cheaper and precision munitions components (Javelin multi purpose warhead, improved TOW/Javelin propulsion)
- Adaptable, next generation lightweight Soldier Protection (\$48M) enabling mobility while addressing multiple threats
- Research the diagnosis and treatment (\$32M) of Traumatic Brain Injuries and Post-Traumatic Stress Disorder
- Investigate promising candidate medical technologies (\$24M) in drug prophylaxis, treatments, and vaccines

Aviation

Specific Investments in this portfolio include:

- Black Hawk: \$1.5B (\$104.5M RDTE /\$1.44B ACFT) procures 55 UH-60M, 24 HH-60M; funds Improved Turbine Engine Program and UH-60 Digital L RDTE efforts; purchases mission equipment packages
- Chinook: \$1.1B (\$35.4M RDTE/\$1.03B ACFT) procures 26 remanufactured, 6 New Build CH-47F aircraft and associated modifications to the Chinook fleet
- Apache: \$957.3M (\$124.1M RDTE/\$833.2M ACFT) procures 25 remanufactured AH-64E (Apache Block III) aircraft and associated modifications to existing AH-64D fleet
- Lakota: \$416 6M procures 55 HH-72∆ Lakota aircraft for the Initial Entry Rotary Wing training fleet
 ❖ Science & Technology (RDTE)
 - Next-generation Joint Multi-Role vertical lift aircraft (\$52M)
 - Technologies to provide the ability to operate in all degraded visual environments (\$20M)

US Army Modernization Plans - III

Air & Missile Defense

- Specific investments in this portfolio include:
 - Patriot Missile: \$420M (\$35M RDTE / \$385M MSLS) for procurement of 70 Patriot MSE missiles
 - Patriot Software: \$400M (\$232M RDTE / \$168M MSLS) supports ongoing development, modeling, simulation and tests required to defeat emerging threats and ground system improvements
 - Army Integrated Air & Missile Defense System: \$143M (RDTE) continues development which will provide
 an integrated software architecture that will enable weapons capabilities to function interdependently.
 - Joint Aerostat Project Demonstration: \$54M (RDTE) continues NORTHCOM test
- Science & Technology (RDTE) Develop advanced technology (\$60M) for gun, missile and high energy lasers to defeat Rockets, Artillery, Mortars, Unmanned Aerial Systems and Cruise Missiles.

Ground Mobility

- Specific investments in this portfolio include:
 - Armor Multi-Purpose Vehicle (AMPV): \$92M (RDTE); a \$64M increase from FY2014, funding provides
 one Engineering, Manufacturing and Development (EMD) contract and Program Management Support
 - Abrams / Bradley: \$549M (\$205M RDTE / \$345M WTCV); Engineering Change Package (ECP) development and fleet modernization
 - Stryker: \$515M (\$90M RDTE / \$425M WTCV); ECP development and 3d Double V-Hull (DVH) BDE set
 - Paladin Integrated Management (PIM): \$331M (\$83M RDTE / \$247M WTCV); procures Low Rate Initial Production (LRIP) of 18 PIM Systems; 18 Self-Propelled Howitzers (SPH) and 18 Carrier, Ammunition, Tracked (CAT)
 - Joint Light Tactical Vehicle family of vehicles (JLTV): \$210M (46M RDTE / \$165M OPA); completes
 Limited User Testing (LUT) and procures 176 variants through low-rate initial production

The request reflects the decision to conclude the Ground Combat Vehicle program

Science & Technology (RDTE) Develop technologies (\$131M) for survivability, mobility, lethality, improved fuel economy and vehicle power

US Army Modernization Plans - III

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US Army Modernization Plans - IV

Indirect Fire

- Specific investments in this portfolio include:
 - AN/TPQ-53 Radar: \$247M (\$38M RDTE / \$209M OPA) procures 13 systems
 - Guided Multiple Launch Rocket System (GMLRS): \$173M (\$128M MSLS / \$45M RDTE) continues procurement
 of 534 GLMRS Unitary rockets and development of new munitions
 - M119A2 Howitzer: \$73M (WTCV) procures Digital Fire Control modifications and redesigned M119A2 Howitzer recoil systems to enhance system survivability and lethality
 - Army Tactical Missile System (ATACMS SLEP): \$49M (RDTE) Funds the service life extension program to
 provide compliant warheads in the Pacific Theater
- Science & Technology (RDTE) Research and develop (\$56M) long range precision rocket and gun technologies and disruptive energetics to regain overmatch of adversaries in a GPS denied environment Intelligence
- Specific investments in this portfolio include:
 - MQ-1 Gray Eagle: \$237M (\$47M RDTE / \$191M ACFT) Conducts Full Operational Test and procures 19 MQ-1C aircraft and associated ground support equipment
 - Aerial Common Sensor (ACS): \$203M (\$18M RDTE/\$185M ACFT) for ACS/Enhanced Medium Altitude Reconnaissance and Surveillance System (EMARSS) aircraft supporting development of sensor enhancements and modification of 16 systems
 - Distributed Common Ground System: \$148M (\$20.1M RDTE/\$128M OPA) continues development and testing of Inc 1 software releases to include integration into the Command Post Computing Environment (CPCE)
 - RQ-7 Shadow UAS: \$142M (\$16M RDTE / \$125M ACFT) procures 7 retrofit kits and launchers
- Science & Technology (RDTE) Research and develop technologies (\$9M) to enable operations & intelligence convergence; automated intelligence support team tools; and sensor exploitation at lower echelons

US Army Modernization Plans - V

Mission Command

Specific investments in this portfolio include:

- WIN-T: \$789M (\$117M RDTE/\$672M OPA) Increment 1 (31) Brigade Upgrades; Increment 2 (1) Division HQs,
 (1) BCT HQs, (11) Battalion sets; Increment 3 development of integrated network operations capabilities
- Networked Tactical Radios: \$212M (\$26M RDTE/\$185M OPA) continues development and limited procurement of Mid-tier Networking Vehicular Radio (MNVR) systems, Manpack and Rifleman radios
- Command Post Common Operating Environment (CPCE): \$141M (\$45M RDTE/\$96M OPA) development and fielding
 of the CPCE for all COMPOs
- Network Integration Evaluation (NIE): \$105M (RDTE) resources two NIEs
- Joint Battle Command Platform: \$98M (OPA) procures Joint Battle Command-Platform (JBC-P) for BCTs and BDEs to include replacement of Enhanced Position Location and Reporting System in BCTs

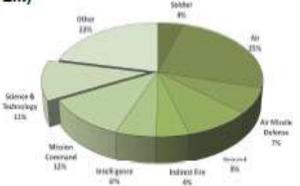
Science & Technology (RDTE)

- Position, navigation and timing technologies (\$24M) to enable assured position, navigation and timing in a GPS
 denied environment
- Develop potential convergence (\$3M) of communications, networking and electronic warfare devices into one common plug and play architecture for command posts and vehicular applications

US Army RDT&E Plans

Maintains overall investment in Science and Technology at FY 2014 requested levels with focused investments in:

- Cyber Security/Science (\$40M)
- Combat Vehicle Prototyping & Active Protection,
 Survivability, Mobility, Lethality, fuel economy and Power & Data Architecture technologies for improved military vehicles (\$131M)
- Long range precision rocket and gun technologies, disruptive energetics and Assured Position, Navigation and Timing to regain overmatch and fight in a GPS denied environment (\$56M)
- Survivable & adaptable next generation lightweight
 Soldier technologies integration using innovative human performance & training science (\$43M)
- Demonstrate technologies for the next-generation Joint Multi-Role vertical lift aircraft and technologies to support Degraded Visual Environment Mitigation for rotorcraft (\$72M)



- Research to enable Operations/Intelligence convergence to provide tactical information overmatch (\$9M)
- Vulnerability assessments of technology/red teaming to ensure our systems remain effective (\$19M)
- Research and demonstrate gun, missile and High Energy Laser technologies to defeat Rockets, Artillery, Mortars, Unmanned Aerial Systems and Cruise Missiles (\$60M)
- Basic research in:
 - Materials Centric science (\$170M)-materials, chemistry, physics, environmental, survivability, lethality and mobility;
 - Information Centric science (\$83M)-quantum information science;
 - Human Centric science (\$78M)-life sciences, medical, training and cultural/behavioral dynamics;
 - Platform Centric science (\$54M)—air and ground vehicles, intelligent autonomous systems.

| A DDAL | Science & Technology | | | | |
|---------------|----------------------|-----------------|--|--|--|
| APPN (\$M) | FY14 Enacted | FY15 Request | | | |
| OPA | 63 | 65 | | | |
| RDTE | 2,455 | 2,205 | | | |
| Total | 2,518 | 2,270 | | | |

US Navy Ship Procurement Plans

| | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FYDP |
|-----------------------------|------|------|------|------|------|------|------|
| CVN-21 | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| SSN-774 | 2 | 2 | 2 | 2 | 2 | 2 | 10 |
| DDG 51 | 1 | 2 | 2 | 2 | 2 | 2 | 10 |
| LCS | 4 | 3 | 3 | 3 | 3 | 2** | 14 |
| LHA(R) | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| T-ATF | 0 | 0 | 0 | 2 | 1 | 1 | 4 |
| MLP/AFSB | 1 | 0 | 0 | 1 | 0 | 0 | 1 |
| T-AO(X) | 0 | 0 | 1 | 0 | 1 | 1 | 3 |
| New Construction Total QTY | 8 | 7 | 8 | 11 | 10 | 8 | 44 |
| LCAC SLEP | 4 | 2 | 4 | 4 | 4 | 0 | 14 |
| Ship-to-Shore Connector | 0 | 2 | 5 | 5 | 8 | 11 | 31 |
| SC(X) (R) (LCU Replacement) | 0 | 0 | 0 | 0 | 1 | 2 | 3 |
| Moored Training Ships | 0 | 1 | 0 | 1 | 0 | 0 | 2 |
| CVN RCOH* | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Shipbuilding QTY | 12 | 12 | 17 | 21 | 23 | 21 | 94 |

Total Shipbuilding includes all new construction, RCOH, SLEP or conversion in SCN, R&D and FY14 NDSF, as well as other related line items including Service Craft, Outfitting and Post Delivery.

^{*}Pending FY16 Decision

^{**}To be updated in POM16

US Navy Air Procurement Plans

| | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FYDP |
|-------------------|------|------|------|------|------|------|------|
| Fixed Wing | | | | | | | |
| F-35B (STOVL JSF) | 6 | 6 | 9 | 14 | 20 | 20 | 69 |
| F-35C (CV JSF) | 4 | 2 | 2 | 6 | 10 | 16 | 36 |
| F/A-18E/F | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EA-18G | 21 | 0 | 0 | 0 | 0 | 0 | 0 |
| E-2D AHE | 5 | 4 | 5 | 6 | 5 | 5 | 25 |
| P-8A (MMA) | 16 | 8 | 15 | 13 | 13 | 7 | 56 |
| C-40A (USMC) | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| KC-130J (USMC) | 1 | 1 | 1 | 2 | 1 | 1 | 6 |
| UC-12W | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rotary Wing | | | | | | | |
| AH-1Z/UH-1Y | 21 | 26 | 28 | 26 | 26 | 27 | 133 |
| VXX | 0 | 0 | 0 | 0 | 0 | 6 | 6 |
| CH-53K (HLR) | 0 | 0 | 0 | 2 | 4 | 7 | 13 |
| MV-22B | 19 | 19 | 19 | 18 | 4 | 4 | 64 |
| MH-60R | 19 | 29 | 0 | 0 | 0 | 0 | 29 |
| MH-60S | 18 | 8 | 0 | 0 | 0 | 0 | 8 |
| UAV | | | | | | | |
| MQ-8 (VTUAV) | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| MQ-4 Triton UAS | 0 | 0 | 4 | 4 | 4 | 4 | 16 |
| STUAS (NAVY) | 0 | 0 | 0 | 1 | 2 | 5 | 8 |
| Training | | • | | | | | |
| T-6A/B ([PATS) | 29 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 162 | 103 | 84 | 92 | 89 | 102 | 470 |

Source: US Navy, DEPARTMENT OF THE NAVY FY 2015 PRESIDENT'S BUDGET, Rear Admiral William K. Lescher, USN, Deputy Assistant Secretary of the Navy for Budget, March 4, 2014, p. 10.

US Navy Weapons Procurement Plans

| | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FYDP |
|------------------|------|------|------|------|------|------|-------|
| Ship Weapons | | | | | | | |
| TACTOM | 196 | 100 | 0 | 0 | 0 | 0 | 100 |
| SM6 | 81 | 110 | 125 | 125 | 125 | 125 | 610 |
| RAM | 66 | 90 | 90 | 90 | 116 | 116 | 502 |
| ESSM | 53 | 104 | 89 | 89 | 73 | 94 | 449 |
| MK 48 HWT | 0 | 0 | 8 | 19 | 31 | 47 | 105 |
| MK 48 HWT MODS | 108 | 44 | 40 | 44 | 52 | 51 | 231 |
| MK 54 LWT MODS | 215 | 150 | 216 | 216 | 216 | 216 | 1,014 |
| LCS SSMM | 0 | 0 | 0 | 0 | 200 | 200 | 400 |
| Aircraft Weapons | | | | | | | |
| AIM-9X | 225 | 167 | 215 | 212 | 201 | 200 | 995 |
| AMRAAM | 44 | 0 | 138 | 154 | 233 | 274 | 799 |
| JSOW C | 212 | 200 | 200 | 0 | 0 | 0 | 400 |
| AARGM | 108 | 116 | 138 | 296 | 356 | 358 | 1,264 |
| HELLFIRE* | 616 | 0 | 0 | 0 | 0 | 0 | 0 |
| SOPGM* | 59 | 14 | 3 | 3 | 3 | 3 | 26 |
| Maverick* | 500 | 0 | 0 | 0 | 0 | 0 | 0 |
| JAGM | 0 | 0 | 0 | 0 | 0 | 189 | 189 |
| OASUW | 0 | 0 | 0 | 30 | 40 | 40 | 110 |
| SDB II | 0 | 0 | 0 | 90 | 750 | 750 | 1,590 |

*FY14 OCO included: 270 Hellfire, 500 Laser Maverick and 9 SOPGM

US Marine Crops Procurement Plans

| Major Combat Systems (\$M) | FY13 | FY14 | FY15 |
|--------------------------------|---------------|------|------|
| Weapons and Com | bat Vehicles | | |
| AAV PIP | 16 | 32 | 17 |
| Mod Kits (Armor/Weapons) | 34 | 38 | 22 |
| Weapons and Combat Vehicles | 17 | 20 | 7 |
| LAV PIP | 26 | 6 | 78 |
| Guided Missiles & | Equipment | | |
| Ground Base Air Defense (GBAD) | 13 | 16 | 31 |
| AAWS-Medium | 29 | 66 | 0 |
| MOD Kits (Missiles) | 42 | 42 | 5 |
| G/ATOR | 0 | 0 | 89 |
| RQ-21 | 14 | 67 | 71 |
| Communications & Ele | ctrical Equip | ment | |
| Combat Support System | 23 | 3 | 2 |
| Common Computer Resources | 212 | 109 | 34 |
| Command Post Systems | 33 | 84 | 38 |
| Radio Systems | 126 | 64 | 65 |
| Radar Systems | 135 | 102 | 20 |
| Intelligence Support Equipment | 51 | 71 | 44 |
| Support Ve | hicles | 70 | |
| Commerical Cargo Vehicles | 14 | 31 | 11 |
| HMMWV | 6 | 1 | 57 |
| Family of Tactical Trailers | 28 | 23 | 10 |
| CAC2S | 0 | 0 | 12 |
| JLTV | 0 | 0 | 8 |
| Engineers & Othe | r Equipment | | |
| Tactical Fuel Systems | 71 | 22 | 4 |
| Power Equipment Assorted | 69 | 63 | 9 |
| Material Handling Equipment | 36 | 37 | 9 |
| BOD Systems | 264 | 83 | 7 |

Source: US Navy, DEPARTMENT OF THE NAVY FY 2015 PRESIDENT'S BUDGET, Rear Admiral William K. Lescher, USN, Deputy Assistant Secretary of the Navy for Budget, March 4, 2014, p. 12.

US Air Force Procurement Plans I



Funds top procurement programs, sustains space capabilities & maintains munition inventories

| | FY14 | FY15 | Aircraft: |
|------------|------------|---------|--|
| Aircraft | \$ Million | 5 | Funds first production lot of 7 KC-46 Tanker aircraft Maintains stable production ramp for F-35As (26 a/c); will increase to 60 a/c by 2018 |
| F-35A | \$3,319 | \$4,269 | ■ Preserves C-130J Multi Year Procurement; procures 13 a/c supporting SOF & mobility |
| KC-46A | 0.40 | \$1,582 | |
| C-130J MYP | \$1,732 | \$1,283 | Space: Space Expendable Launch Capability (SELC): Reflects funding required to support launch |
| Space | 8 : | 1 | and acquisition of National Security Space launch vehicles |
| SELC | \$559 | \$750 | Reflects Evolved Expendable Launch Vehicle (EELV) newly negotiated contract savings |
| EELV | \$808 | \$631 | Sustains Efficient Space Procurement strategy for AEHF & Space Based Infrared System |
| SBIRS | \$525 | \$451 | Munitions: |
| AEHF | \$328 | \$299 | Increases quantity of Joint Air to Surface Standoff Missiles with extended range (JASSM-ER) |
| Munitions | | | Maintains min sustainment rates for Advanced Medium-Range Air-to-Air Missile & AIM-9X |
| JASSM | \$271 | \$337 | Other: |
| JDAM | \$179 | \$101 | ■ Funds C2 capability for network infrastructure, communication for STRATCOM HQ and |
| AIM-9X | \$108 | \$140 | replaces end of life distributed common ground systems |

US Air Force Procurement Plans - II

| Major Procurement Quantities ³ | | | | | | | |
|---|------|------|------------------------|-------|-------|--|--|
| | FY14 | FY15 | | FY14 | FY15 | | |
| Aircraft | 58 | 58 | Space | 7 | 4 | | |
| F-35A Lightning II | 19 | 26 | EELV | 5 | 3 | | |
| KC-46 Tanker | - | 7 | GPS III | 2 | 1 | | |
| MC-130 Recapitalization | 4 | 2 | Weapons | 8,688 | 4,229 | | |
| MQ-9A Reaper | 20 | 12 | JDAM | 7,536 | 2,973 | | |
| CV-22B Osprey | 3 | - | AGM -114 Hellfire | 413 | 283 | | |
| HC-130 Recapitalization | 1 | 4 | AIM-9X Sidewinder | 225 | 303 | | |
| C-130J Super Hercules | 6 | 7 | AIM-120D AMRAAM | 183 | 200 | | |
| AC-130 Recapitalization | 5 | - | AGM-158 JASSM | 187 | 224 | | |
| | | | Small Diameter Bomb II | 144 | 246 | | |

| Procurement TOA (\$M) | FY14 Enacted | FY15 PB |
|---------------------------------|--------------|---------|
| Aircraft | 10,303 | 11,473 |
| Missiles | 3,787 | 3,803 |
| Ammunition | 730 | 677 |
| Other Procurement | 1,948 | 2,590 |
| Blue Total | 16,768 | 18,544 |
| Non-Blue | 15,236 | 14,933 |
| Air Force Procurement TOA Total | 32,005 | 33,476 |

US Air Force Procurement Activity - I

The FY 2015 budget request grows over the FY 2014 enacted level, primarily due to the initial procurement of the KC-46 (7) aircraft and an increase of quantity of the F-35 (26). To defend against a potential high-end threat in 2023 we shifted our priority from legacy modernization to recapitalizing capabilities.

The FY 2015 budget request supports vital systems across multiple Air Force core missions. Key air superiority initiatives include procurement of 26 F-35s, modifications of the F-22 Raptor sustainability and structural upgrades, and radar upgrades on the F-15 Eagle fleet. Global Integrated ISR is supported with procurement of 12 MQ-9 Reapers and continuation of the RQ-4 Block 30.

Rapid Global Mobility investment funds the tanker fleet recapitalization effort by purchasing the first seven KC-46 Tankers in FY 2015 which will provide multi-point refueling capability, and supports replacement of the C-5 Galaxy Core Mission Computer (CMC) and weather radar. The Air Force will leverage resources across services with funding committed to the C-130 multi-year procurement (MYP) strategy. This supports the acquisition of seven C-130J Super Hercules in support of Global Mobility, four HC-130 in support of Personnel Recovery, and two MC-130s in support of Special Operations. Global Strike initiatives include fleet-wide upgrades to B-52 communication capabilities. Finally, the Air Force will invest in Command and Control (C2) which includes mission systems modifications to the E-3 Airborne Warning and Control System (AWACS).

The Missile Procurement appropriation funds acquisition and modification of missiles, spacecraft, launch vehicles, spare parts, and support equipment. In FY 2015 the Air Force will continue the Evolutionary Acquisition for Space Efficiency/Efficient Space Procurement approach for a fixed price block buy of Advanced Extremely High Frequency (AEHF) satellite vehicles 5 and 6 and Space-based Infrared System (SBIRS) Geosynchronous Earth Orbit (GEO) 5 and 6. The FY 2015 budget request includes a cost-saving acquisition approach for Air Force funded medium and intermediate classes of EELV. In addition, the Air Force plans to procure one GPS III satellite and continue funding key modernization efforts within the Minuteman III program, continuing to deliver safe and secure nuclear capabilities.

A key part of the contested environment solution for future conflicts is the procurement of modern munitions for air superiority and preferred air-to-ground missiles. The Air Force plans to procure 303 AIM-9X Sidewinder Air-to-Air missiles; 200 AIM-120D Advanced Medium-Range Air-to-Air Missiles (AMRAAM); 104 Joint Air-to-Surface Standoff Missile-Extended Range (JASSM-ER) missiles; 283 Hellfire missiles; and 246 Small Diameter Bomb (SDB) II which sustains the Air Force's capability to provide air dominance and global precision attack capabilities.

US Air Force Procurement Activity - II

The Ammunition Procurement appropriation funds procurement, production, and modification of ammunition. The portfolio primarily supports the Global Precision Attack core function and includes ammunition, bombs, flares, fuses, cartridges, and related training devices. The Air Force will procure munitions to maintain War Reserve Materiel (WRM) quantities and test and training stockpiles which include 2,973 Joint Direct Attack Munitions (JDAM); general purpose bombs; practice bombs; and rockets.

Readiness is supported through the acceleration of funding for advanced Airfield Damage Repair capabilities to Pacific Air Force airfields in Guam and Japan, which address runway denial threats from possible adversaries. The FY 2015 budget request supports our major installations by funding critical vehicle shortfalls in heavy construction equipment. The space superiority core function is supported through the modernization and recapitalization of the Air Force Network of Systems. This effort includes network systems and sub-system hardware and software that respond to obsolescence issues and evolving cyber threats.

The key to Global Integrated ISR is modernization of end-of-life Distributed Common Ground Systems, which provide a network backbone for time-critical intelligence data. C2 is supported by the fit-out requirements for the new United States Strategic Command (USSTRATCOM) Headquarters facility. USSTRATCOM is tasked to provide strategic deterrence, space operations, and cyberspace operations in our nation's defense. The new headquarters facility is integral in USSTRATCOM accomplishing their mission objectives, which requires significant command and control capabilities. The FY 2015 request funds a secure infrastructure to provide a High-Altitude Electromagnetic Pulse Shielded Command and Control Center; mainframe computer data centers; storage and maintenance areas; multiple 24/7 mission operations centers; and the necessary infrastructure to provide reliable secure and non-secure voice, data, and video to the command.

US Air Force RDT&E Plans - I



Prioritized new capabilities over upgrading legacy platforms

| Program Highlights (5 in millions) | | | | | |
|------------------------------------|---------|---------|----|--|--|
| | FY14 | FY15 | F | | |
| LRS-B | \$359 | \$914 | | | |
| KC-46A | \$1,559 | \$777 | | | |
| T&E | \$852 | \$853 | ı | | |
| F-35A EMD | \$629 | \$563 | | | |
| SBIRS EMD | \$322 | \$320 | | | |
| S&T | \$2,308 | \$2,129 | | | |
| AEHF | \$266 | \$314 | N | | |
| GPS III-OCS | \$373 | \$300 | _" | | |
| F-15E Sq | \$234 | \$262 | | | |
| RQ-4 UAV | \$120 | \$245 | | | |

Preserves top three recapitalization programs:

- Sustains design/development of LRS-B
- Maintains developmental & operational testing for F-35A's Blk 2B & Blk 3F mods
- Continues KC-46A development and test supporting 1st flight

nvests in future technology & capabilities:

- Minimizes reductions to Science & Technology and Test & Evaluation activities
- Begins next generation JSTARS; re-enforces commitment to joint and global C2
- Funds RQ-4 viability, reliability, and sensor improvements
- Starts T-X, Primary Fighter Trainer, program to recapitalize T-38C

Made affordability tradeoffs across the FYDP:

- Delays delivery of B-2 Defensive Management System Modification
- Extends delivery of Space Based Space Surveillance follow-on by a year

US Air Force RDT&E Plans - II

| RDT&E Largest Programs (\$M) | FY14 Enacted | FY15 PB |
|--|--------------|---------|
| Long Range Strike - Bomber | 359 | 914 |
| KC-46 | 1,559 | 777 |
| Test and Evaluation Support | 723 | 690 |
| F-35 | 628 | 563 |
| SBIRS High Engineering and Manufacturing Development | 322 | 320 |
| Defense Research Sciences | 373 | 314 |
| AEHF Military Satellite Communications (MILSATCOM) | 266 | 314 |
| GPS III - Operational Control Segment | 373 | 300 |
| F-15E Squadrons | 234 | 262 |
| RQ-4 | 120 | 245 |
| Totals | 4,958 | 4,698 |

The FY 2015 request protects RDT&E efforts of our Top 3 programs (KC-46A, F-35 and Long Range Strike-Bomber) while reducing or deferring investments in other areas. Each of our Top 3 programs is approaching important events critical to meeting its milestone criteria. Our strategic budgetary approach re-enforces our senior leaders' direction to focus investment on recapitalization over modernization in the near-term, and provide Air & Space Superiority, Global Reach and Global Strike by 2023. The FY 2015 budget request funds KC-46A development and testing. This development effort, supporting Rapid Global Mobility, will convert commercial 767 aircraft into airframes with military capability. Funding also maintains development and operational testing for F-35 Block 2B, which includes initial warfighting capabilities, and Block 3F, which provides full warfighting capabilities. To ensure we maintain and exploit our technological advantage, we kept our investments in Science & Technology and Test & Evaluation activities level. Additionally, this budget also begins efforts to explore replacement options for the Joint Surveillance Target Attack Radar System (JSTARS) aircraft. We expect the replacement to provide improved capabilities with more advanced sensors at substantially reduced costs in the future.

In addition, we have allocated funds to replace our aging T-38C fleet and ground based training systems. Our choices to invest in the aforementioned programs required us to take some calculated risk by delaying delivery of B-2 Defensive Management Systems-Modernization (DMS-M) and delaying delivery of Space-Based Surveillance System (SBSS) follow-on by one year.

RDT&E funding also supports such programs as Space Fence, GPS, as well as Minuteman III ICBM modernization projects ensuring future viability of the nation's nuclear deterrence operations. The table below summarizes the major developments funded in this request.

US Navy R&D and Investment Plans



- JSF: Maintains STOVL IOC in FY 2015 and CV IOC in FY 2019.
- Ohio Replacement: Supports start of construction in 2021.
- <u>UCLASS</u>: Supports operational capability in 2021.
- Executive Helo: Supports start of SDD with Milestone C scheduled for FY 19.

Readiness vs. Going Hollow

Gradually Restore Ready Force: O&M Grows 3.1%/yr

- Recover from sequestration impact and the past decade of high deployment
- Work to establish new readiness posture for the post-Afghanistan period
- Army: Contingency Response Force regionally aligned, forward deployed, trained for decisive action
- USMC: Crisis response, forward deployed, full spectrum combat capability, reconstitute in stride
- Navy: Operate forward, maintain global at-sea presence
- Air Force: Begin to restore full range of operations
- USSOCOM: Maintain full spectrum, global capabilities and regional expertise
- Cyber Operations: Continue to grow and train cyber mission force

Going Hollow Through FY2014

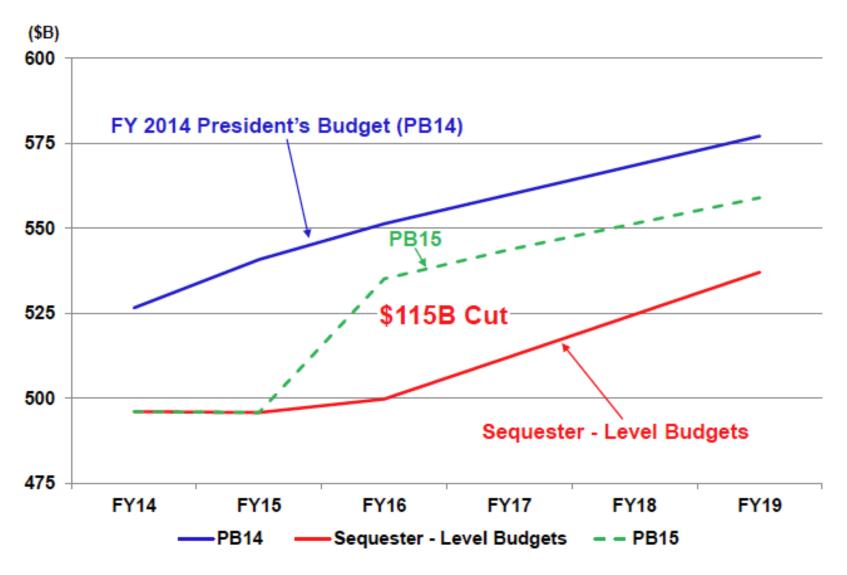
- The Army produced just 2 of 43 active duty brigade combat teams fully ready and available to execute a major combat operation. During FY 2013, the Army was forced to cancel full-spectrum training for seven brigade combat teams. It takes 1 year to build full readiness for unified land operations.
- The Navy's average global presence was down about 10 percent from normal levels with fewer ships patrolling the waters.
- Only 50 percent of non-deployed Marine units were at acceptable readiness levels.
- Air Force was forced to stand-down 13 combat units for several months due to the FY 2013 sequester. In addition to standing down combat units, the Air Force cancelled Red Flag training events, ultimately affecting 20 U.S. and coalition squadrons. It will take at least 3 to 6 months to recover to already low readiness levels and will inflict lasting institutional impacts.
- Because Special Operations Forces (SOF) depend on conventional forces to provide enabling and logistics support for training and operational force packaging, degraded readiness across the Services began to directly impact SOF training and readiness.

Gradually Restore Ready Force: O&M Grows 3.1%/yr

- Recover from sequestration impact and the past decade of high deployment
- Work to establish new readiness posture for the post-Afghanistan period
- Army: Contingency Response Force regionally aligned, forward deployed, trained for decisive action
- USMC: Crisis response, forward deployed, full spectrum combat capability, reconstitute in stride
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Fighting Sequestration, but Well Below FY2014 Challenge

President's FY 2015 DoD Topline Request Versus FY2014 Request and Sequestration Level



Source: FY2015 Budget Request, OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER) / CFO March 2014, p. 15.

Impact of Cutting FY2015 Request to Sequestration Level

- Topline down \$115B in FY 2015 FY 2019
- End-strength cuts deeper than pre-sequester goals
- Carriers and wings reduced below pre-sequester goals
- Same proposed changes in military compensation
- More force cuts (e.g., KC-10, Global Hawk Block 40,Predators/Reapers)
- Less recovery in readiness (O&M up 1.9%/yr, 3.1%/yr in budget)
- Less growth in procurement
 - 326 JSF (343 in PB15 FYDP)
 - 36 Ships (44 in PB15 FYDP)
- RDT&E declines -1.3%/yr (grows 1.6% in PB15 FYDP)
- No recovery in facilities funding

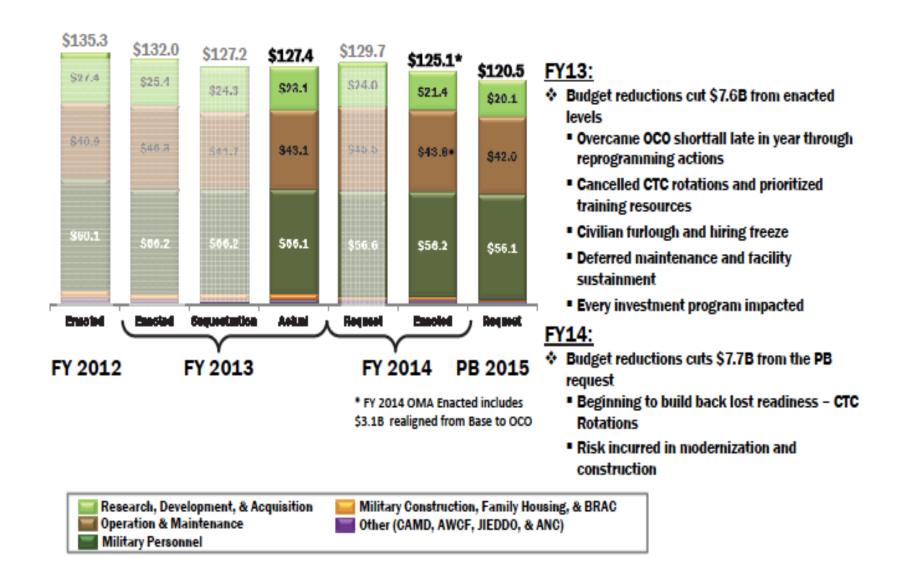
Impact of Cutting FY2015 Request to Sequestration Level on Military Manpower and Carriers

| | Planned End FY 2014 | Planned End FY 2015 | Goals w/o Sequester End FY 2019 | ∆% FY19/FY14 |
|--------------------------------|------------------------|------------------------|---------------------------------------|-----------------|
| Active end strength | 1,345K | 1,309K | 1,264K | -6% |
| Guard/Reserve end strength | 831K | 821K | 798K | -4% |
| Civilian full-time equivalents | 791K | 782K | 751K | -5% |

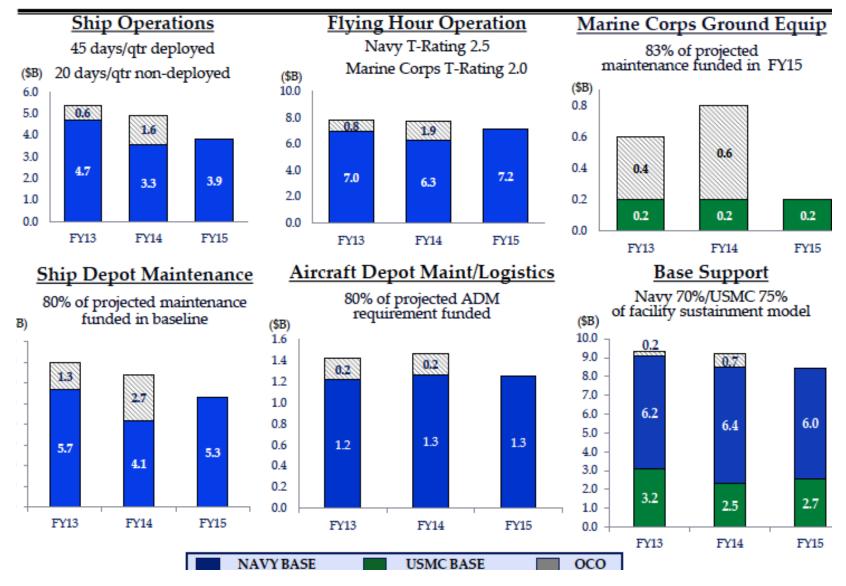
| | End FY 2014 | Goal w/o Sequester FY 2019 | Sequester FY 2019 |
|-----------------------------|-------------|----------------------------------|----------------------|
| Army active end strength | 510K | 440-450K | 420K* |
| Army Guard end strength | 354K | 335K | 315K* |
| Army Reserve end strength | 202K | 195K | 185K* |
| Marines active end strength | 189K | 182K | 175K* |
| | | | |
| Carriers | 10 | 11 | 10* |

Source: FY2015 Budget Request, OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER) / CFO March 2014, pp. 9, 11.

Pressure on Army Without Cuts to Sequestration Level

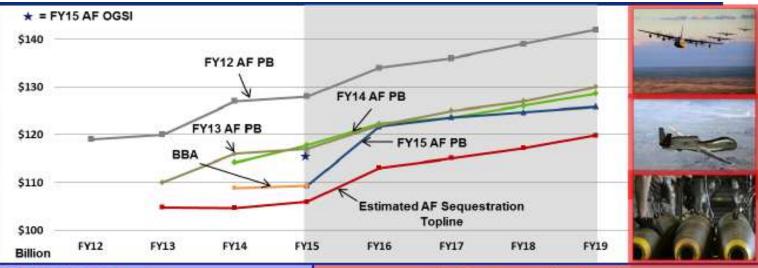


Limits to Navy Readiness Without Cuts to Sequestration Level FY15 Baseline Readiness Metrics



Impact of Cutting FY2015 Request to Sequestration Level on the US Air Force





At FY15 PB Levels:

- Still required to make strategic choices
 - Fleet divestitures (e.g. A-10)
 - Force Management Programs
- Maintains Flying Hours and WSS funding to continue on gradual path to recovery of full-spectrum readiness
- Supports readiness components: ranges, simulators, exercises (Red Flag), training pipeline (weapons school)
- Protects investments in Primary Fighter Trainer (T-X) and the next generation of Space Based Systems (e.g., AEHF, SBIRs, Space Fence, Weather System Follow-on)
- Preserve top recapitalization programs (KC-46A, F-35A, LRS-B)
- Accelerates munitions inventory recovery

Sacrifices capacity to meet minimum capability requirements

At Sequestration Levels:

- Reduces tanker and ISR capacity
 - Divests KC-10A and RQ-4 Block 40 fleets
 - Reduces steady state ISR orbits (to 45)
- Reduces investment in new capability:
 - KC-46A, F-35As & MC-130J
 - Cuts S&T funding and investment in new jet engine tech
 - Halts radar, ISR sensor, comm modernization programs
- Slows readiness recovery due to cuts in WSS/ranges
- Compounds existing facility erosion
- Defers even more legacy fighter modification
- Stalls munitions stockpile recovery, reducing ability to meet national defense requirements

Less ready, less capable, less viable... unable to fully execute defense strategy

Efficiency vs. Cost Escalation:

More than Equal to the Impact of Sequestration

Six Fiscal Years of Cuts & Good(?) Intentions

The FY 2015 budget continues the reform agenda advanced in the previous five budgets, but with greater emphasis on contracting and other efficiencies:

- FY 2010 budget: Focused on weapons programs, e.g., terminating F-22 fighter production and the VH-71 Presidential helicopter.
- FY 2011 budget: Again focused on weapons programs, e.g., ended C-17 production and stopped pursuit of a second engine for the Joint Strike Fighter.
- FY 2012 budget: Much more focus on DoD business operations, but plans included some changes in weapons programs. Also proposed military health care changes.
- FY 2013 budget: Continued focus on DoD business operations, overhead activities and support functions.
- FY 2014 budget: Continued focus on more effective use of resources, with greater emphasis on weapons programs and Military Construction.
- FY 2015 plan: More focus on contracting efficiencies, controlling health care costs and reducing management headquarters.

Many of these efficiencies have been reinvested into higher priority military programs. Others have been used to accommodate lower defense budgets.

DoD's Dream Fantasy of Major New Efficiency Savings = \$94B

\$94B during FY2015 to FY 2019

Cumulative total of \$339 Billion in Efficiency savings in FY2012 to FY2015 budget proposals

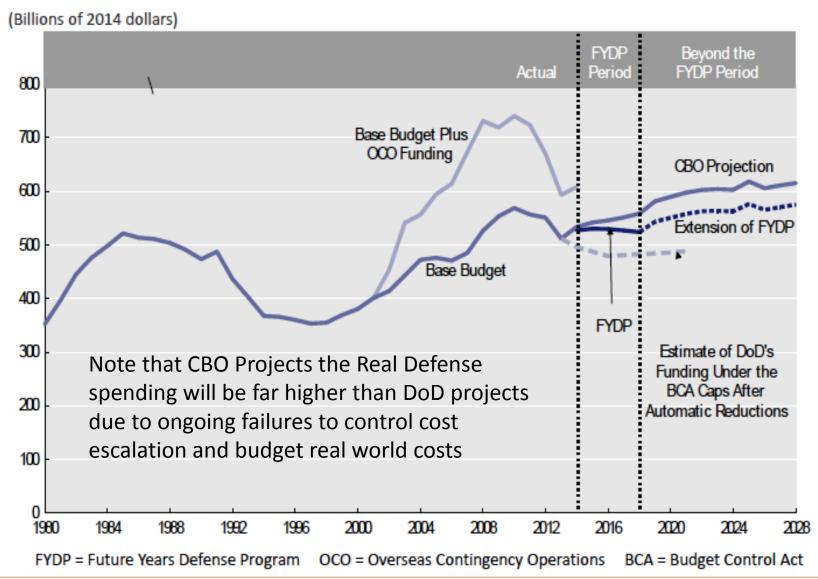
PB15 five-year efficiency savings total about \$94B

- Key initiatives 20% cut in headquarters operating budgets
 - Reduction in contractor funding
 - Civilian manpower restructuring
 - Health care cost savings
 - Terminating/deferring weapons programs and military construction projects
 - BRAC round in 2017 (long-term savings)
 - Better Buying Power
 - Auditable financial statements

These are in addition to past plans that are being implemented

- FY 2012: \$150B in FY12 FY16
- FY 2013: \$ 60B in FY13 FY17
- FY 2014: \$ 35B in FY14 FY18

CBO Projection of Real Defense Spending Based on FY2014 Budget



Impact of DoD Cost Escalation and Gap Between DoD Underestimates and Historical Reality

| | Real Growth for 2013-2021 (Percent) | | Increase in Costs Between 2013 and 2021 (Billions of 2013 dollars) | | |
|------------------------|--|--|---|--|--|
| 76 | Under CBO's Cost Projection* | Under FYDP-Based Cost Projection ^b | Under CBO's Cost Projection | Under FYDP-Based Cost Projection ^b | |
| Military Compensation | | | | | |
| Cash compensation | 12 | 5 | 11.9 | 5.4 | |
| Housing and other | 8 | 1 | 2.2 | 0.3 | |
| Health care | 68 | 26 | 26.4 | 10.0 | |
| Total | 24 | 9 | 40.5 | 15.7 | |
| Acquisition | | | | | |
| Science and technology | 24 | 23 | 2.8 | 2.7 | |
| Major weapon systems | 34 | 16 | 36.0 | 17.5 | |
| Other acquisition | -5 | -5 | -2.8 | -3.1 | |
| Total | 20 | 10 | 36.0 | 17.1 | |
| Operations | | | | | |
| General operations | 3 | 2 | 3.9 | 2.9 | |
| Civilian compensation | 13 | 6 | 7.9 | 3,3 | |
| Total | 7 | 4 | 11.8 | 6.2 | |
| 100000 | | | | | |

Source: Congressional Budget Office.

Notes: Shaded subcategories together account for 90 percent of cost growth from 2013 through 2021.

DoD = Department of Defense; FYDP = Future Years Defense Program.

...more than 90 percent of the estimated growth in costs arises in four particular areas: military cash compensation, military health care benefits, the acquisition of major weapon systems, and civilian compensation (see Table 2-2). Efforts to limit cost growth could have the most impact in those areas.

a. CBO's cost projection of DoD's base budget is based on cost factors and growth rates that reflect the department's actual experience and Congressional action in recent years.

b. The FYDP-based cost projection is based on cost assumptions underlying DoD's 2013 FYDP and on CBO's extrapolation of those figures from 2018 through 2021. From 2013 to 2017, the projection equals the FYDP totals.

Cost Escalation Could Double the Impact of Sequestration - II

(Billions of dollars)

| | DoD's Estimated Funding | Costs Under CB | O's Cost Projection ^b | | Under the Cost Projection ^c |
|--------------|--|-------------------|--|-------------------|--|
| | Under the BCA After Automatic Reductions ^a Annual Average | Annual Average | Reduction to Satisfy the BCA (Percent) | Annual Average | Reduction to Satisfy the BCA (Percent) |
| | | N | ominal Dollars | | |
| 2013 to 2017 | 491 | 567 | 13 | 545 | 10 |
| 2018 to 2021 | 544 | 669 | 19 | 617 | 12 |
| 2013 to 2021 | 514 | 612 | 16 | 577 | 11 |
| | | 2 | 2013 Dollars ^d | | |
| 2013 to 2017 | 476 | 550 | 13 | 529 | 10 |
| 2018 to 2021 | 487 | 598 | 19 | 552 | 12 |
| 2013 to 2021 | 481 | 572 | 16 | 539 | 11 |

Note: DoD = Department of Defense; BCA = Budget Control Act of 2011 as amended by the American Taxpayer Relief Act of 2012; FYDP = Future Years Defense Program.

وبالقروب المحال والمحارك

a. This estimate is based on the assumption that DoD would receive 95.5 percent of funding made available for national defense. (That figure is based on DoD's average share of that funding from 2002 to 2011.)

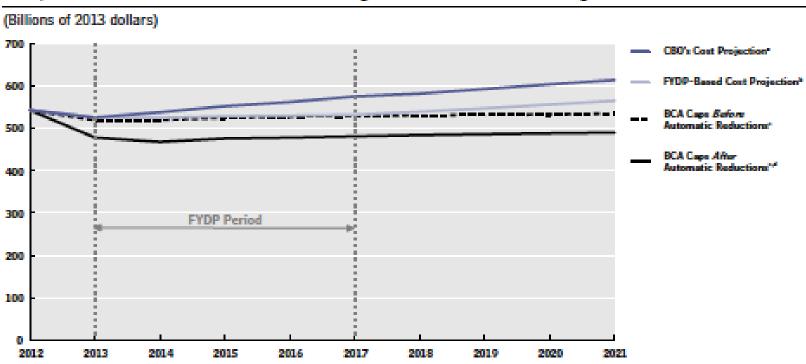
b. CBO's cost projection of DoD's base budget is based on cost factors and growth rates that reflect the department's actual experience and Congressional action in recent years.

c. The FYDP-based cost projection is based on cost assumptions underlying DoD's 2013 FYDP (issued in March 2012) and on CBO's extrapolation of those figures from 2018 through 2021. From 2013 to 2017, the projection equals the FYDP totals.

d. Nominal dollars were converted to 2013 dollars using CBO's projection of the gross domestic product price index.

Cost Escalation Could Double the Impact of Sequestration - I

Projected Costs of DoD's Plans Compared with the BCA Caps



Note: DoD = Department of Defense; BCA = Budget Control Act of 2011 as amended by the American Taxpayer Relief Act of 2012; FYDP = Future Years Defense Program.

- a. CBO's cost projection of DoD's base budget is based on cost factors and growth rates that reflect the department's actual experience and Congressional action in recent years.
- b. The FYDP-based cost projection is based on cost assumptions underlying DoD's 2013 FYDP (issued in March 2012) and on CBO's extrapolation of those figures from 2018 through 2021. From 2013 to 2017, the projection equals the FYDP totals.
- c. This estimate is based on the assumption that DoD would receive 95.5 percent of funding made available for national defense. (That figure is based on DoD's average share of that funding from 2002 to 2011.)
- d. The automatic enforcement provisions do not establish a lower cap in 2013; instead, spending is reduced by sequestering (canceling) funding that has already been appropriated for that fiscal year. The amount shown for 2013 is CBO's estimate of the funding available in DoD's base budget after sequestration.

Impact of DoD Cost Escalation and Gap Between DoD Underestimates and Historical Reality

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|------------------------|--|--|---|--|--|
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| 100000 | | | | | |

Source: Congressional Budget Office.

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Soldier Benefits vs. Enough Soldiers

Trying to Bring Military Compensation Under Control

Principles followed:

- No one's pay and allowances are cut
- Fully support All-Volunteer Force •Compensation sufficient to recruit and retain needed personnel
- Use savings to pay for training and maintenance
 - Major initiatives –Basic pay raise limited to 1% in FY 2015, also limits beyond
 - Exception: General Officer/Flag Officer pay frozen in FY 2015
- Slow growth in Basic Allowance for Housing until out of pocket averages 5%
 - Eliminate renters insurance from Basic Allowance for Housing rates
- Reduce commissary subsidy by \$1 billion over three years •No direction to close commissaries
- Consolidate TRICARE healthcare plans with altered deductible/co-pays
- Resubmit previous TRICARE-For-Life and pharmacy proposals •But not previous TRICARE Prime fee increases

FY2015 PB Military Compensation Proposals

(Dollars in billions)

| Proposal | FY 2015 Savings | FY15 – FY19 Savings |
|--|--------------------|------------------------|
| Modest Military Pay Raises through FY 2019 | 0.0 | 3.8 |
| FY 2015 General Officer/Flag Officer Pay Freeze | <0.01 | <0.01 |
| Slow BAH Growth | 0.4 | 5.0 |
| Reduce Commissary Subsidy | 0.2 | 3.9 |
| Consolidated TRICARE Health Plan 12 | 0.8 | 9.3 |
| Total Compensation Proposal Savings | 1.5 | 22.1 |
| Travel Efficiencies | 0.1 | 0.7 |
| Total Reform Savings | 1.6 | 22.8 |
| Less PB14 TRICARE Proposal Savings | -1.7 | -10.9 |
| Net Savings ^{/1} | -0.1 | 11.9 |

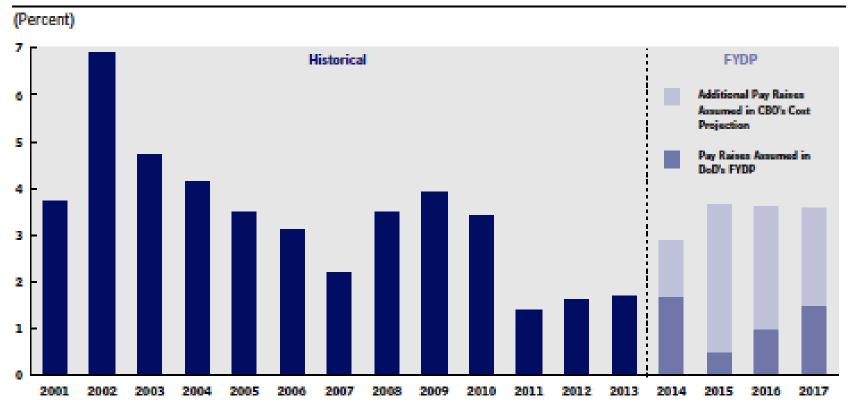
Numbers may not add due to rounding

[&]quot; Savings compared to PB14 program estimates

^{/2} Includes previously submitted pharmacy co-pay and TRICARE-for-Life (TFL) enrollment fee proposals. Savings compared to current plan costs.

CBO Projection of Annual Increases in Military Basic Pay: 2001-2017

Annual Percentage Increases in Military Basic Pay

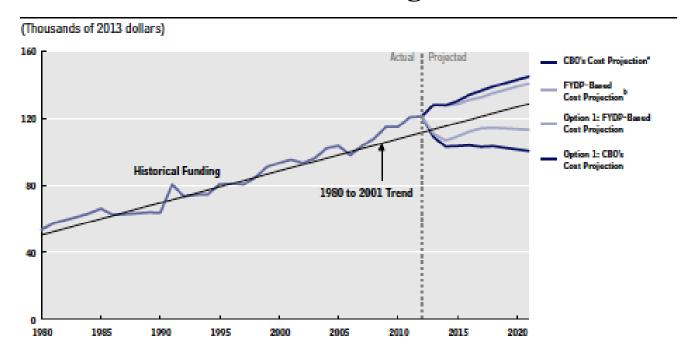


Source: Department of Defense.

Notes: Basic pay is the main (and typically the largest) component of military pay. All service members receive basic pay, the amount of which depends on the member's pay grade—based on military rank—and on the number of years that he or she has served.

DoD = Department of Defense; FYDP = Future Years Defense Program.

CBO Projection of Real Rise in Operations Costs per Active Duty Service Member in Base Budget: 1980-2022



Source: Congressional Budget Office.

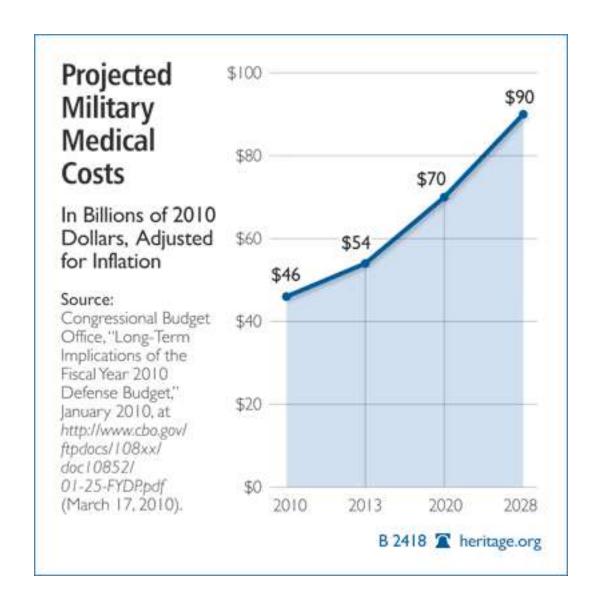
Note: DoD = Department of Defense; FYDP = Future Years Defense Program; n.a. = not applicable (because the option does not affect that category).

a. CBO's cost projection of DoD's base budget is based on cost factors and growth rates that reflect the department's actual experience and Congressional action in recent years.

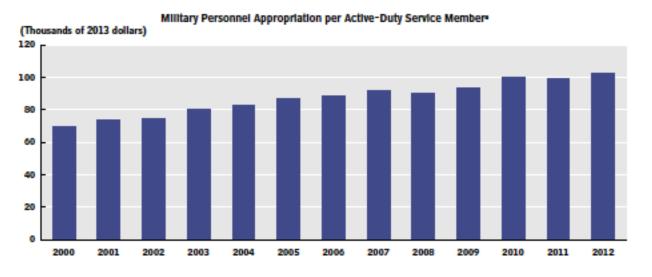
b. The FYDP-based cost projection is based on cost assumptions underlying DoD's 2013 FYDP and on CBO's extrapolation of those figures from 2018 through 2021. From 2013 to 2017, the projection equals the FYDP totals.

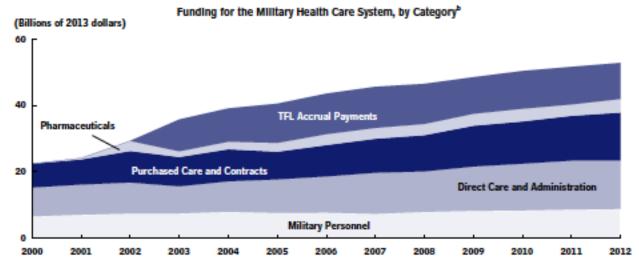
From 1980 to 2001, the last year before the beginning of the conflicts in Afghanistan and Iraq, funding in the operations category of DoD's base budget increased at a roughly constant rate of about \$2,000 per active-duty service member per year (after adjusting for inflation). Since 2001, however, operations costs per capita in the base budget have increased by an average of about \$2,300 per year. (The large operations costs associated with the wars should be reflected in OCO budgets, not in the base budget.)

Singling Out the Cost of Military Health Care



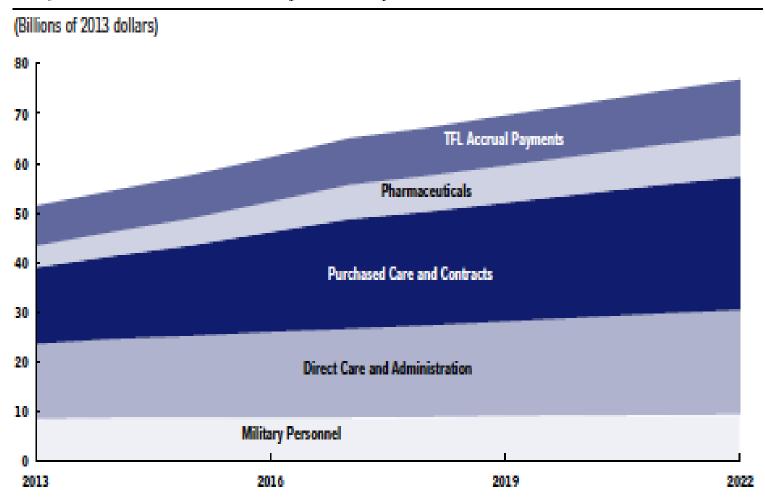
CBO Estimate of rising cost of Military Health Compensation: 2000-2012





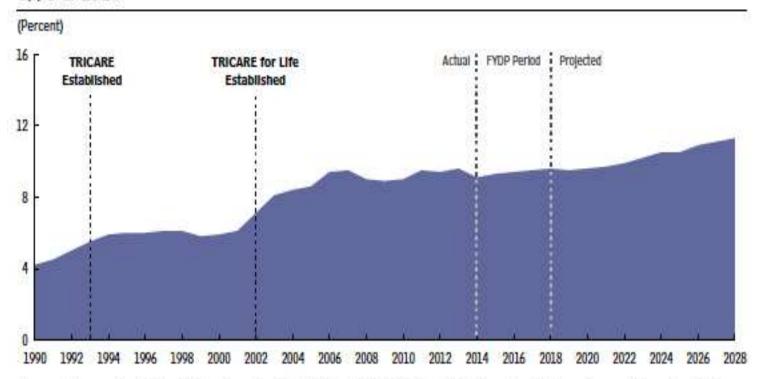
CBO Projection of of Long-Term Cost of Military Health Spending Without Reform & Cost Controls: 2013-2022

Projected Costs of the Military Health System





Actual and Projected Costs for Military Health Care as a Share of DoD's Base Budget, 1990 to 2028

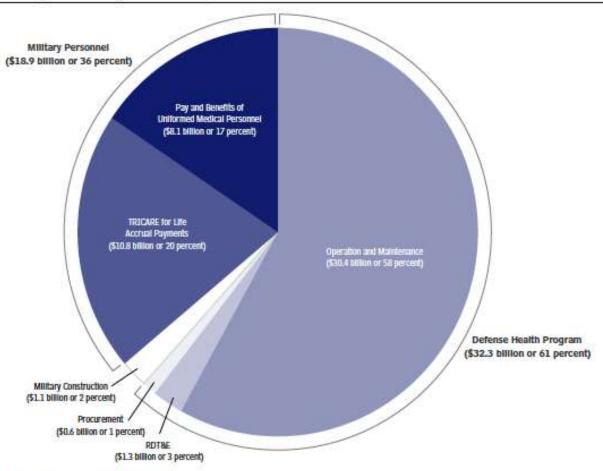


Source: Congressional Budget Office, Long-Term Implications of the Fiscal Year 2014 Future Years Defense Program (November 2013), www.cbo.gov/publication/44683.

Notes: In this figure, the FYDP projection spans the five-year period from 2014 through 2018. CBO's projection spans the years 2019 through 2028.

The historical data for military health care include supplemental and emergency funding for overseas contingency operations through 2013, but those funds are not included in CBO's projections.

DoD = Department of Defense; FYDP = Future Years Defense Program.



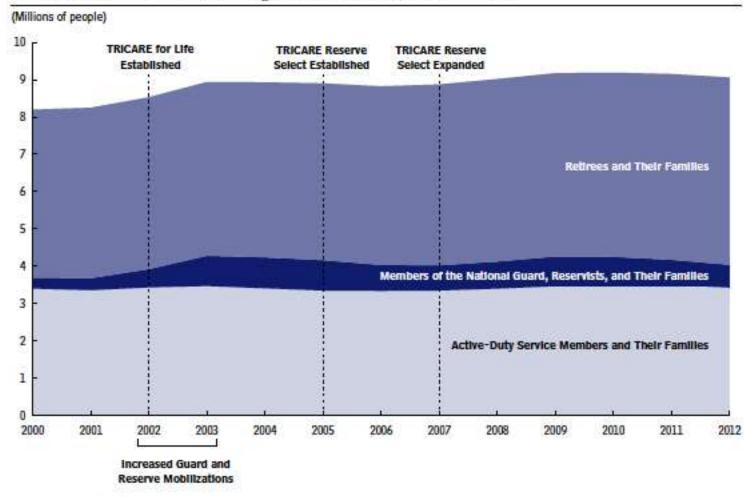
Source: Congressional Budget Office.

Notes: Annual funding for military health care can be divided into two major components. The first, called the Defense Health Program, includes funding for health-related operation and maintenance; procurement; and RDT&E. The second component, Military Personnel, includes funding for the pay and benefits of uniformed personnel who work in the health care system and for accrual payments made on behalf of all military personnel to the Medicare-Eligible Retiree Health Care Fund (which finances the TRICARE for Life benefit for those qualified personnel who retire and become eligible for Medicare). In addition to those two major categories, funding for the construction or replacement of military hospitals, clinics, or other facilities is provided under the "Department of Defense" section of the annual appropriation act for military construction and veterans affairs and related agencies.

RDT&E = research, development, test, and evaluation.



Number of DoD Beneficiaries Eligible for TRICARE, 2000 to 2012



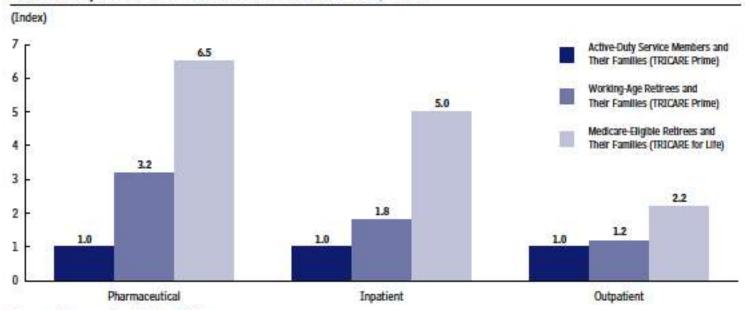
Source: Congressional Budget Office.

Notes: Excludes eligible members of the Coast Guard and the commissioned corps of the Public Health Service and of the National Oceanic and Atmospheric Administration (and their families).

DoD = Department of Defense.



Per Capita Use of TRICARE by Retirees and Their Families Relative to Use by Active-Duty Service Members and Their Families, 2010



Source: Congressional Budget Office.

Notes: Use of pharmaceutical, inpatient, and outpatient services by active-duty service members and their families has been normalized to 1 to serve as a benchmark against which to compare use by working-age and Medicare-eligible retirees and their families.

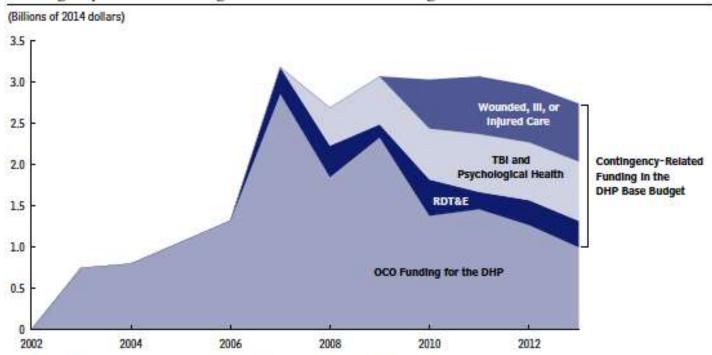
Pharmaceutical use is measured as the number of 30-day equivalent prescriptions per member per year.

Inpatient utilization (that is, treatment requiring admittance to a hospital or other acute care facility) is measured as the relative weighted products (RWPs) per 1,000 people. An RWP ranks the resources used to provide acute care on a common scale by weighting the average cost per inpatient stay by the complexity of the patient's condition. RWPs more accurately reflect differences across beneficiary groups than discharges per capita because they adjust for the intensity of care required.

Outpatient usage (that is, visits for treatments or procedures not requiring hospitalization) is measured by relative value units (RVUs) per person per year. RVUs rank the resources used to provide a service on a common scale. An outpatient visit for primary care has an average RVU value of about 1.5.



Contingency-Related Funding for the Defense Health Program



Source: Congressional Budget Office based on data from the Department of Defense.

Notes: The base budget for the DHP includes funding for DoD's routine health-related activities, excluding funding for operations in Iraq and Afghanistan. The DHP has received additional appropriations to support health care costs associated with overseas contingency operations, including operations in Iraq and Afghanistan.

Care for the wounded, ill, or injured was included in OCO funding from 2007 to 2009 and identified separately in regular budget requests beginning in 2010.

Funding for the treatment of traumatic brain injuries and psychological health reported by DoD in 2008 also includes funding for those programs in 2006 and 2007.

These data do not include the costs of care provided in combat areas by the military departments directly because those costs are not part of the DHP.

Data for 2013 are preliminary.

TBI = traumatic brain injury; DHP = Defense Health Program; RDT&E = research, development, test, and evaluation;
OCO = overseas contingency operations; DoD = Department of Defense.



Average Annual Costs of Family Coverage Incurred by Military Retirees and Their Civilian Counterparts With Employment-Based Insurance, 2012

| (Dollars) | | | |
|--|------------------------------|-------------------------------|----------------------------------|
| Plan | Premium or Enrollment Fee | Deductibles and Copayments | Total Annual Costs per Family |
| TRICARE Prime | 520 | 445 | 965 |
| Civilian HMO TRICARE as a percentage of civilian plan | 5,080 | 1,000 | 6,080 16 |
| TRICARE Standard or Extra | 0 | 1,035 | 1,035 |
| Civilian PPO TRICARE as a percentage of civilian plan | 4,270 | 1,295 | 5,565 19 |

Source: Department of Defense, Evaluation of the TRICARE Program—Access, Cost, and Quality: Fiscal Year 2013 Report to Congress (February 2013), pp. 83 and 85.

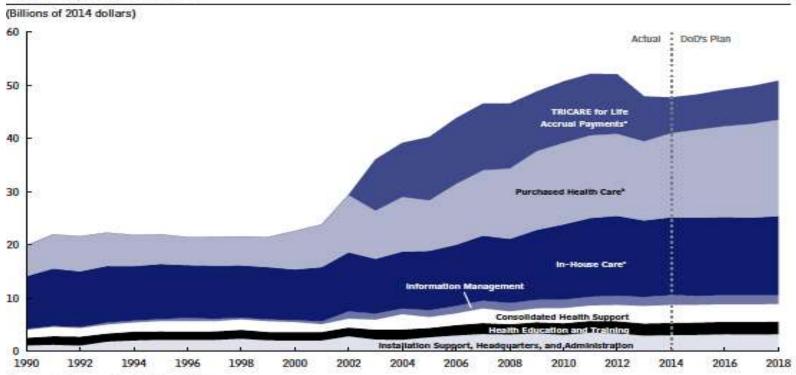
Notes: The Department of Defense adjusted the civilian data to match the age-and-sex distribution and the average family size of the TRICARE population.

HMO = health maintenance organization; PPO = preferred provider organization.

http://www.cbo.gov/sites/default/files/cbofile 10\$/attachments/44993-MilitaryHealthcare.pdf



Funding for Defense Health Care From DoD's O&M and Military Personnel Appropriations, by Function, 1990 to 2018



Source: Congressional Budget Office.

Notes: The projection period reflects DoD's plans for the five-year period from 2014 through 2018, as outlined in the 2014 FYDP Data for 2013 are preliminary.

Supplemental and emergency funding for overseas contingency operations is included for 2013 and preceding years but not for later years. That funding averaged about \$1 billion per year from 2002 through 2006 and less than \$3 billion per year from 2007 through 2013.

DoD = Department of Defense; O&M = operation and maintenance; FYDP = Future Years Defense Program.

- TRICARE for Life accrual payments are made on behalf of all military personnel, not just those who are medical personnel.
- Contracted health care provided by the private sector.
- Direct health care provided at military facilities.



Cumulative Budgetary Effects of Policy Options That Would Raise Military Retirees' Cost Sharing, 2015 to 2023

(Billions of dollars)

| | Change in the Federal Budget | | | Change in |
|--|------------------------------|----------------------|----------|---------------------------|
| | Discretionary Outlays | Mandatory Outlays | Revenues | DoD's Budget Authority |
| Option 1: Increase Medical Cost Sharing for Military Retirees Who Are Not Yet Eligible for Medicare | -19,7 | -0.3 | -1.6 | -24.1 |
| Option 2: Make Military Retirees Ineligible for TRICARE Prime; Allow Continued Use of Standard and Extra With an Annual Fee | -71.0 | 0.5 | -10.5 | -89.6 |
| Option 3: Introduce Minimum Out-of-Pocket Requirements for TRICARE for Life | 0 | -30.7 | 0 | -18.4 |

Source: Congressional Budget Office.

Notes: The potential spending reductions from these policy options may not be additive; implementing one option could affect the spending in another. These estimates reflect the assumption that each change would go into effect at the beginning of fiscal year 2015.

Budget authority is authority provided by law to enter into obligations that will result in outlays of federal funds. Outlays are payments made to liquidate obligations.

Negative numbers represent reductions in outlays or budget authority or a loss of revenues.

DoD = Department of Defense.



Enrollment in TRICARE Prime by Type of Beneficiary, 2003 and 2012

| | Total Number of People Eligible to Enroll in TRICARE Prime (Millions) | Number of Eligible Beneficiaries Enrolled in TRICARE Prime (Millions) | Percentage of Eligible Beneficiaries Enrolled in TRICARE Prime |
|--|---|---|--|
| | | 2003 | |
| Active-Duty Service Members | 1.8 | 1.8 | 100 |
| Families of Active-Duty | | | |
| Service Members | 2.4 | 1.9 | 79 |
| Working-Age Retirees and | | | |
| Their Families | 3.1 | 1.2 | 39 |
| Total | 7.3 | 4.9 | 67 |
| | | 2012 | |
| Active-Duty Service Members Families of Active-Duty | 1.7 | 1.7 | 100 |
| Service Members | 2.4 | 2.0 | 83 |
| Working-Age Retirees and | | | |
| Their Families | 3.5 | 1.6 | 46 |
| Total | 7.6 | 5.3 | 70 |

Source: Department of Defense, Evaluation of the TRICARE Program—Access, Cost, and Quality: Fiscal Year 2013 Report to Congress (February 2013), p. 16, and Evaluation of the TRICARE Program, Fiscal Year 2005 Report to Congress (March 2005), p. 20.

Notes: Data for people who are not eligible to enroll in TRICARE Prime—particularly members of the National Guard, reservists, and Medicare-eligible beneficiaries, and their respective families—are not included in this table.

Data reflect the average number of people in each year to account for beneficiaries who were eligible or enrolled for only a part of a year.

Hoping for \$26 Billion More in FY2015?

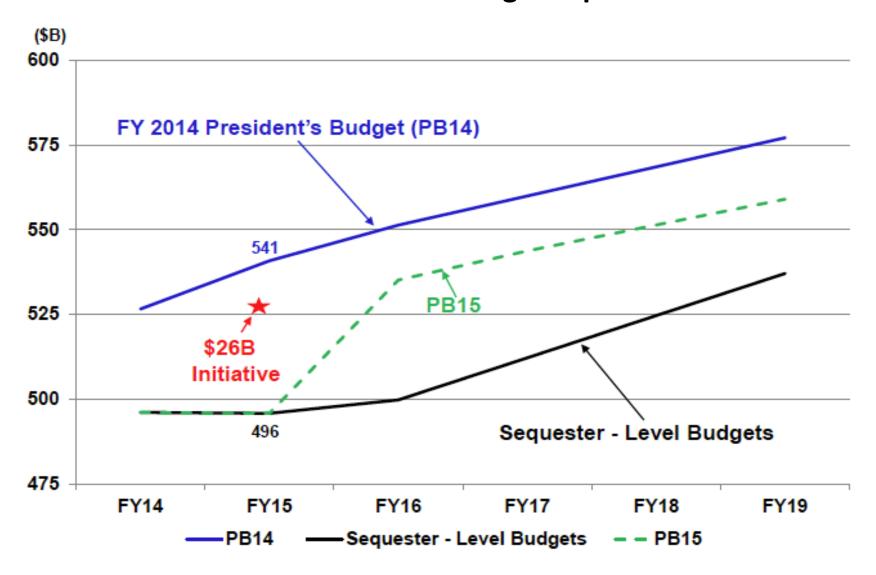
\$26 Billion Bet on the FY 2015 Opportunity, Growth, and Security Initiative

Total \$26 billion for DoD

- Readiness enhancements Training adds in Army
 - Spares and logistics in Navy
 - Unit training in USMC
 - Training in Air Force
- Investment increases Army Helicopters (56)
 - Navy P-8 (8), E-2D Aircraft (1)
 - USMC Light Armored Vehicle
 - Air Force F-35 (2), C-130J (10), MQ-9 Aircraft (12)
 - Science and Technology (\$335M)
- •Installation support increases All Services increase base sustainment

All Services add MilCon funding

Potential Impact of Opportunity, Growth, and Security Initiative on PB15 DoD Base-Budget Topline



Source: FY2015 Budget Request, OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER) / CFO March 2014, p. 13.

OGS Goals for FY2015 - I

For FY 2015, the President's Budget includes a separate, fully paid-for Opportunity, Growth, and Security (OGS) Initiative. The OGS Initiative, which is split evenly between defense and non-defense funding, shows how additional discretionary investments in 2015 can spur economic progress, promote opportunity, and strengthen national security. For the Department of Defense, the OGS Initiative proposes additional funding of \$26.4 billion in FY 2015.

Sequestration degraded readiness throughout the Joint Force by requiring sharp cuts to training, maintenance, and support. More than a decade of war contributed to readiness problems. Although the base budget provides the resources needed to gradually restore readiness and balance, it does not provide funds to accelerate readiness improvements in FY 2015.

Making Faster Progress toward Restoring Readiness

The OGS Initiative provides the resources needed in FY 2015 to make faster progress by supporting increased activity at depot maintenance facilities around the country; greater training support; and increases in funding for fuel, spare parts, and transportation costs. Some specific examples include increased readiness and training range support for the Air Force; increased training and base support for the Army; increased aviation depot maintenance funding for the Navy; and increased training and Intelligence, Surveillance, and Reconnaissance operations for U.S. Special Operations Command.

Accelerating Modernization of Key Weapons Systems:

....The OGS Initiative would allow DoD to accelerate the schedules for developing and buying new or upgraded systems in order to ensure that the United States maintains technological superiority over any potential adversaries. For example, the OGS Initiative provides enhanced resources for procurement of manned and unmanned aircraft, helicopters, ground vehicles, and communication systems.

OGS Goals for FY2015 - II

Some specific examples include the procurement of eight P-8, one E-2D, and three C-40 aircraft for the Navy; procurement of two H-1, one KC-130, and one C-12 aircraft for the Marine Corps; two F-35 aircraft, 10 C-130s, and 12 MQ-9 Reapers for the Air Force; and modernization of the Army's helicopter and the Air Force's C-130 programs.

Improving DoD Facilities Around the Country

Sequestration required significant cuts to funding for DoD facilities, forcing the Department to defer some sustainment, restoration, and modernization (SRM) costs as well as some military construction projects. The base budget provides the funds necessary to keep DoD bases, housing, and other facilities safe, secure, and operational in the near term but not enough to keep up with long-term deterioration. The OGS Initiative adds additional resources for SRM and construction at DoD installations across the country that will generate jobs and avoid some larger than necessary future costs to replace buildings, roads, runways, and other facilities

OGS Goals for FY2015 - III

- Army
- Increase OPTEMPO, training, and Training Support System operations and services (\$1.8 billion)
- Increase base support and facility sustainment (\$1.6 billion)
- Procure 26 AH-64 Apache helicopters (\$0.6 billion)
- Procure 28 UH-60 Blackhawk helicopters (\$0.5 billion)
- Increase depot maintenance capabilities (\$0.4 billion)
- Procure 2 CH-47 Chinook helicopters (\$0.1 billion)
- Navy
- Increase demolition and facility sustainment, recapitalization and modernization (\$2.3 billion)
- Procure 8 P-8A Poseidon aircraft (\$1.1 billion)
- Increase Military Construction (\$1.2 billion)
- Increase aviation logistics and maintenance (\$0.3 billion)
- Increase Permanent Change of Station (PCS) funding (\$0.2 billion)
- Marine Corps
- Increase Military Construction (\$0.3 billion)
- Improve infrastructure readiness (\$0.1 billion)
- Increase field logistics support (\$0.1 billion)

OGS Goals for FY2015 - IV

- Air Force
- Increase facilities sustainment, maintenance, and repair (\$1.6 billion)
- Increase Military Construction (\$1.4 billion)
- Procure 10 C-130J series aircraft (\$1.1 billion)
- Increase readiness and training range support (\$0.4 billion)
- Procure 2 F-35 aircraft and associated modernization (\$0.3 billion)
- Procure 12 MQ-9 Reaper unmanned air systems (\$0.2 billon)
- United States Special Operations Command (USSOCOM)
- Increase training, readiness and Intelligence, Surveillance and Reconnaisance (ISR) operations (\$0.3 billion)
- Recapitalize Command, Control, Communications, Computers and Intelligence
 (C4I) (\$0.1 billion)
- Missile Defense Agency
- Procure additional radar spares (\$0.2 billion)