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Iraq in Transition: A Status Report

Anthony H. CordesmanArleigh A. Burke Chair in Strategy



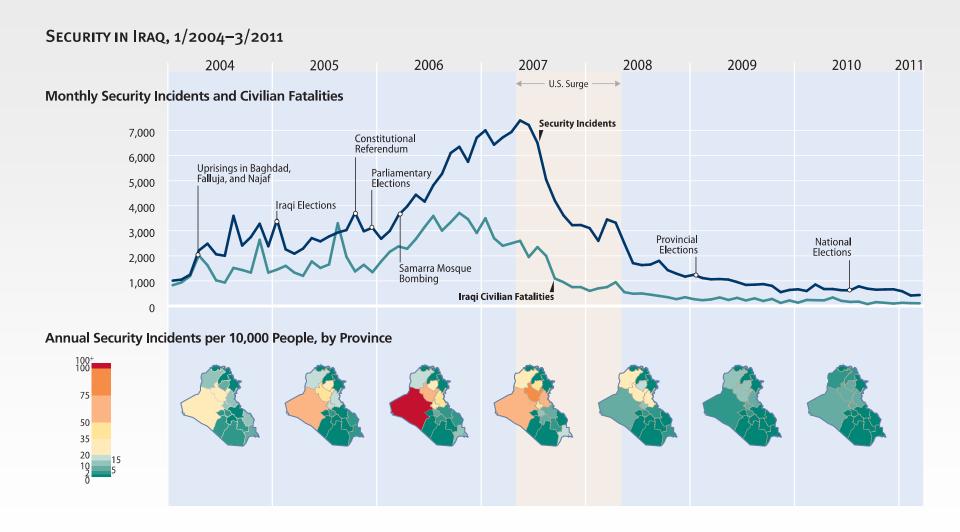
Burke Chair in Strategy July 5, 2011



Iraqi Security

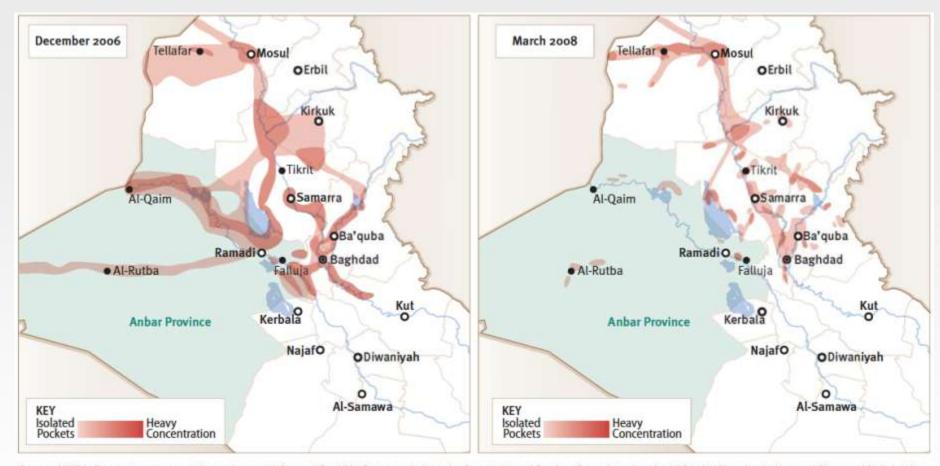


Security Patterns: 2004-2011





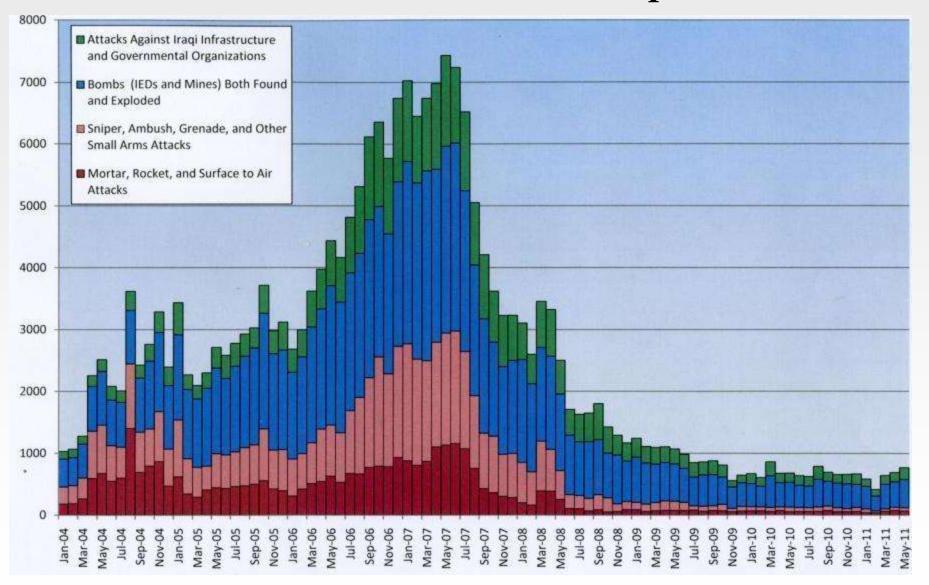
Influence of Al Qaeda in Iraq: 2006 vs. 2008



Source: MNF-I, Charts to accompany the testimony of General David H. Petraeus, before the Senate Armed Services Committee hearing, "On the Situation in Iraq and Progress Made by the Government of Iraq in Meeting Benchmarks and Achieving Reconciliation," 4/8/2008, slide 8.



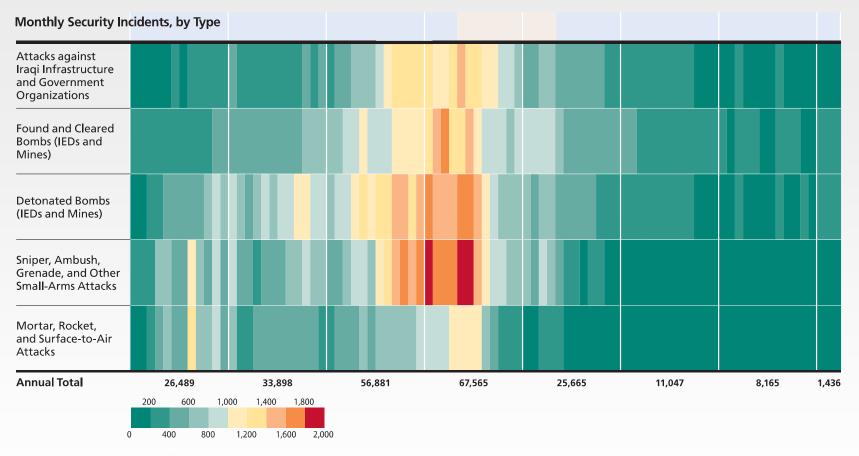
Security Incidents Based on Coalition and Host Nation Reports



Source: US Experts

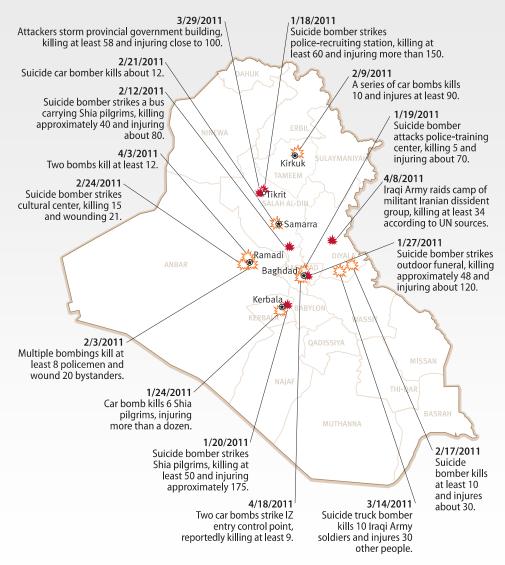


Monthly Security Incidents: 2004-2011



Note: Data not audited. Numbers affected by rounding. Totals for 2011 include data from 1/1/2011–3/22/2011. "U.S. Surge" denotes period when at least 150,000 U.S. troops were in Iraq. Beginning in 2011, USF-I no longer reports detonated and found and cleared bombs separately.

Significant Iraqi Security Incidents: 1/18/2011-4/18/2011

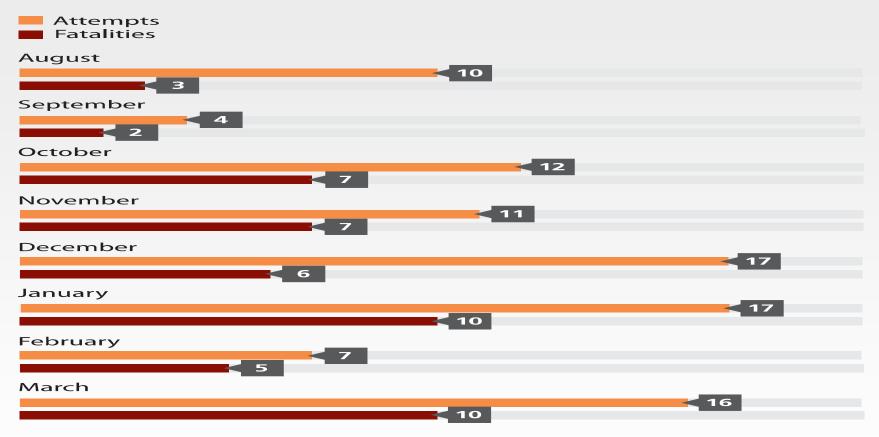


Note: Does not include casualties linked to recent demonstrations.

Source: SIGIR analysis of GOI and U.S. government documents and open-source information in Arabic and English.



Iraqi Assassination Attempts: 18/2010-3/2011

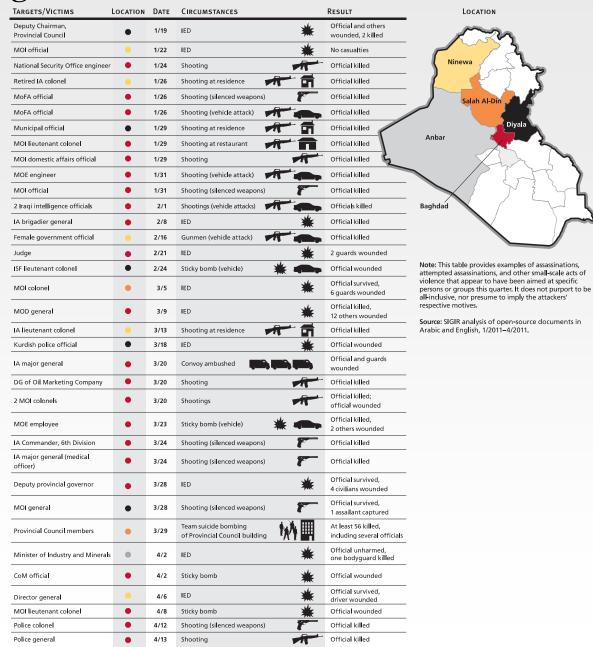


Note: May not capture all attempted assassinations and fatalities during the specified time period.

Source: SIGIR analysis of open-source documents in Arabic and English, 8/2010–3/2011.



Targeted Violence: 1/18/2011-4/15/2011





Violence vs. Casualties: 10/2009-3/2011



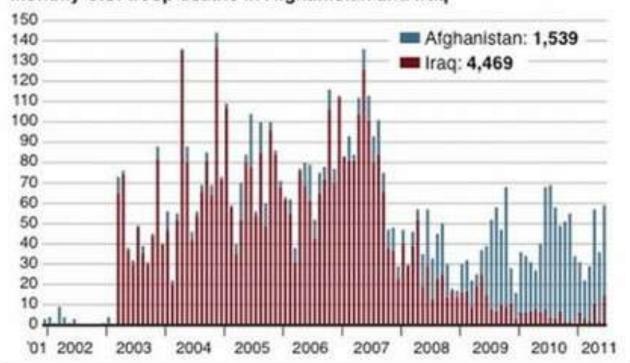


US Casualties in Iraq: 2003-2011

As wars wind down, losses persist

June was the deadliest month in two years for U.S. troops in Iraq, with 15 American soldiers killed. The combined U.S. death toll for Iraq and Afghanistan has surpassed 6,000.

Monthly U.S. troop deaths in Afghanistan and Iraq

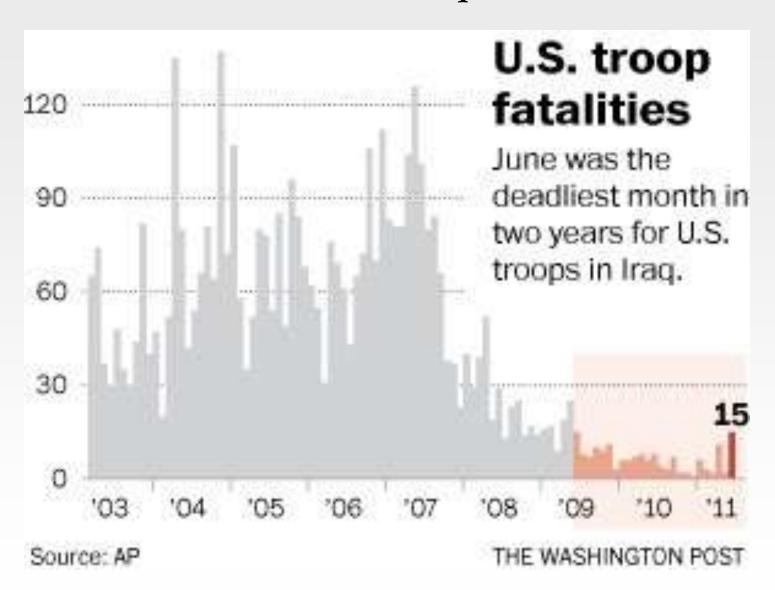


SOURCES: Department of Defense: AP News Research Center

AP

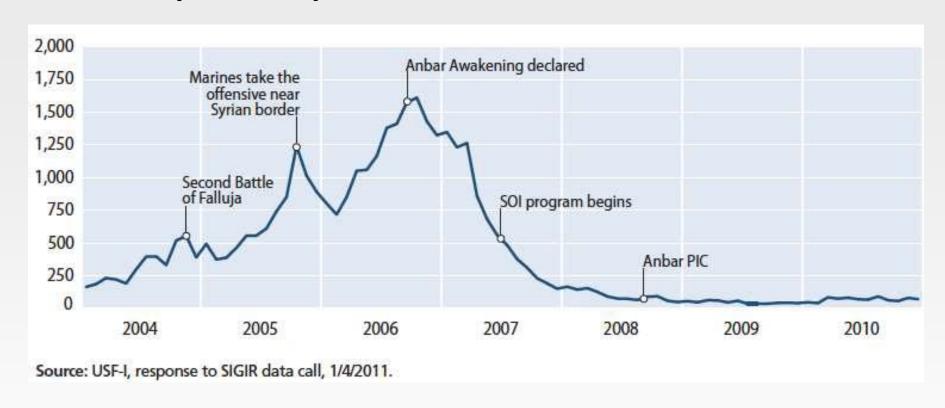


US Casualties in Iraq: 2003-2011



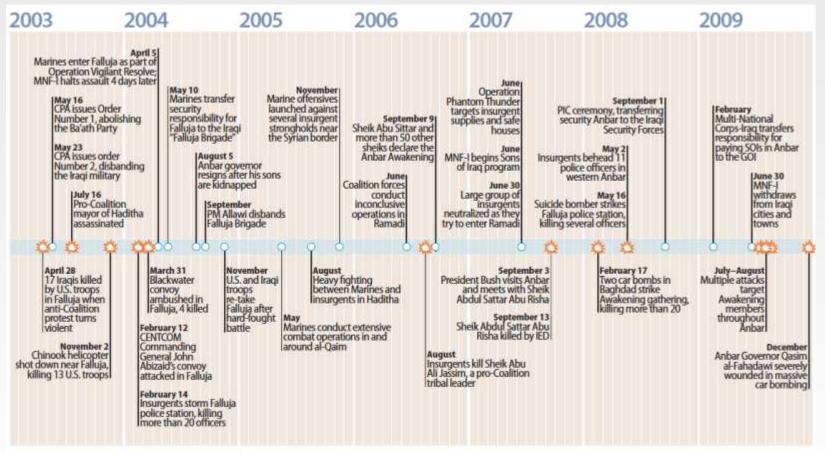


Monthly Security Incidents in Anbar: 1/2004-12/2010





Anbar Security Timeline: 2003-2010

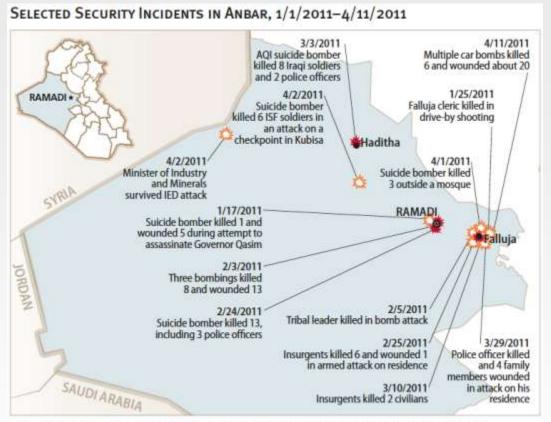


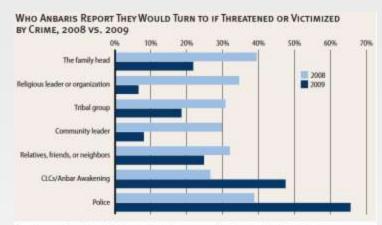
Note: This timeline highlights selected major events between 2003 and 2009. It is not intended to be a comprehensive account of events in Anbar during that time period.

Source: SIGIR analysis of GOI and U.S. government documents and open-source information in Arabic and English.



Uncertain Security in Anbar in 2011





Note: Concerned Local Citizens (CLCs) were tribal militia groups roughly analogous to Awakening units.

Source: Audra K. Grant and Martin C. Libicki, Assessing Living Conditions in leagh Anhar Province in 2009, Santa Monica: RAND Corporation, 2010, p. 8, www.rand.org/content/danvirand/pub/libehrical_reports/2010/IAAND_18836.pdf, accessed 4442011.

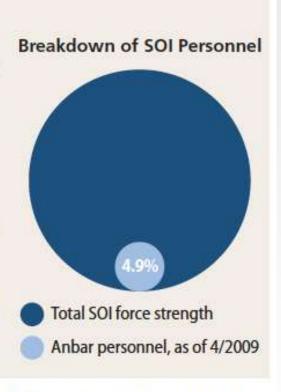
Source: SIGIR analysis of GOI and U.S. government documents and open-source information in Arabic and English.



Sons of Iraq in Anbar: 1/2004-12/2010

Sons of Iraq in Anbar Province

Beginning in October 2008, the Government of Iraq (GOI) progressively assumed full management responsibility for the Sons of Iraq (SOI) program from Coalition forces, taking control of more than 4,000 Anbari personnel on February 1, 2009. Under the terms of an agreement with the Multi-National Force-Iraq, the GOI promised to provide government employment for all 95,120 SOI members. A SIGIR audit released last quarter, however, reported that meeting this goal has been challenging. As of December 2010, 41% of all SOI personnel had been transferred to GOI jobs—but none from Anbar province. Anbar SOI members also receive lower salaries than SOI from other provinces. According to USF-I, the GOI pays Anbar SOI members \$130 per month, which is less than the \$240–300 per month that most other SOI members receive.



Note: USF-I states that a number of Anbar SOI members transitioned to the ISF when the U.S. military administered the program. Five of the nine provinces with SOI have seen no transitions since the GOI took over the program.

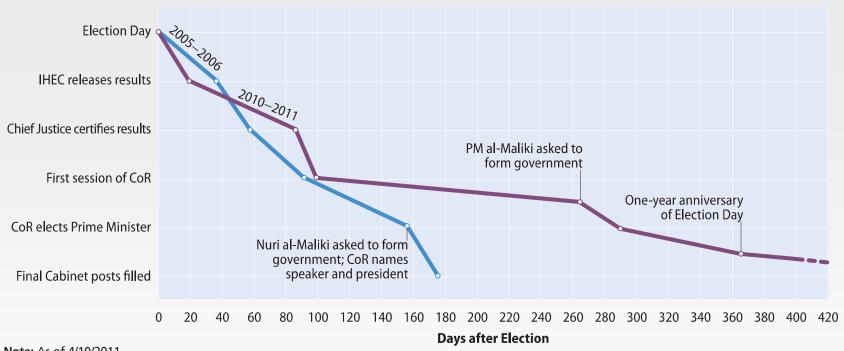


Iraqi Iraqi Governance



Waiting for Godot: Iraqi Elections

GOVERNMENT FORMATION: 2005-2006 VS. 2010-2011



Note: As of 4/10/2011.

Source: SIGIR analysis of GOI and U.S. government documents and open-source information in English and Arabic.

the GOI continued to take shape as more members of Iraq's Council of Ministers (CoM) were named and the Council of Representatives (CoR) passed its first laws of the session. But as of April 21, 2011, 3 positions in the 42-person cabinet remained in the hands of caretaker "acting" ministers, including the crucial security portfolios of Defense and Interior, which are now held on a temporary basis by Prime Minister al-Maliki.

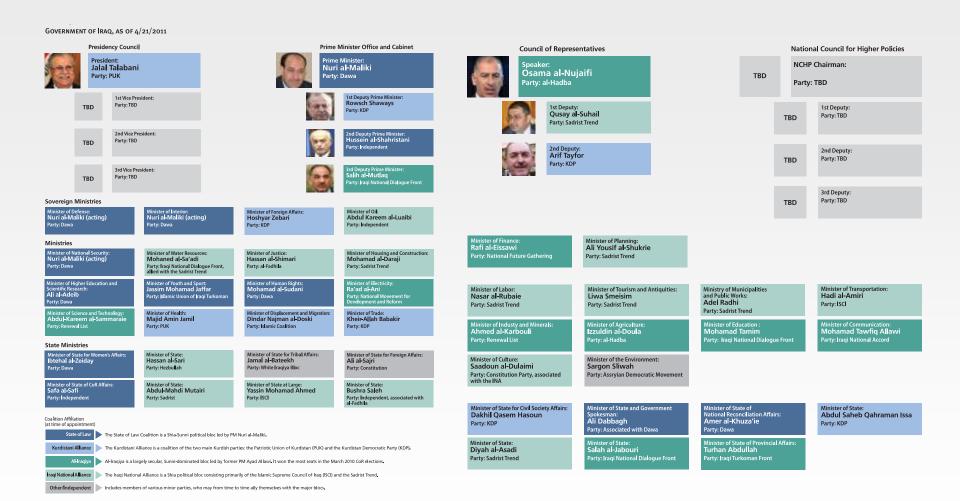
The posts awaiting permanent occupants are:

- Minister of Defense
- Minister of Interior
- Minister for National Security

Until these ministerial positions are filled, it would be premature to declare an end to the gov ernment formation process.334 Figure 4.1 compares the aftermath of the 2005 national elections with that of the 2010 elections.



Government of Iraq – I: 4/21/2011



SIGIR, Quarterly Report, April 2011, p. 69



Government of Iraq – II: 4/21/2011

COR COMMITTEE CHAIRS

Security & Defense Hassan Hamid Hassan Hadi al-Sineed

Integrity Bahaa Hussein Ali Kamal al-A'rajy Oil & Energy Adnan Abdul-Mun'em Rashid al-Janaby

Finance

Agriculture, Water, and Marshes Hamed Mousa Ahmad Mousa al-Khudeiry

Legal Khaled Salam Sa'eed Shwani Accountability & Justice
Qays Shather Khamis Hussein

Foreign Relations Humam Baqer Abdul-Majid Hamoody

Labor & Social Affairs Yunadem Yousef Kanna Khoshaba (Rafidain) Construction & Services
Vian Dakhil Sa'eed Khudhur

Martyrs , Victims, and Political Prisoners Mohammad Kadhum Fayrouz al-Hindawi Tourism & Antiquities Bakker Hama Sid'deeq Aaref Fattah (KIU)

Economic, Investment and Reconstruction
Ahmad Suleiman Jamil
Muthanna al-Alwani

Education
Adel Fahad al-Shershab

Culture, Information, and Tourism and Antiquities Ali Fadhel Hussein Jawad Shilah Tribes

Higher Education Abed Theyab Jazaa' Jum'aa al-Ajeily Regions & Governorate Mohamad Kiyani Abdul-Rahman Hussein (Goran) Religious Endowments and Religious Affairs Ali Hussein Ridha Haydar al-Allak Women, Family and Children Intesar Ali Khudayer Mahmoud

Health & Environment Leqaa Jaa'far Murtadha Abdul Hussein al-Yasin Human Rights
Salim Abdullah Ahmad
al-Juboury
(Iraqi Accord Front)

Deportees, Immigrants, and Expatriates

Civil Society Organization Ali Muhsen Aasi Had'dal

Youth & Sports
Sa'eed Rasoul Hussein
Rasoul Khoshnaw

Members Affairs & Parliamentary Development

Coalition Affiliation (at time of appointment)

National Alliance The National Alliance comprises Prime Minister al-Maliki's State of Law bloc and the Iraqi National Alliance (ISCI and the Sadrist movement).

Kurdistani Alliance The Kurdistani Alliance is a coalition of the two main Kurdish parties: the Patriotic Union of Kurdistan and the Kurdistan Democratic Party.

Al-Iraqiya is a largely secular, Sunni-dominated bloc led by former PM Ayad Allawi.

Other/Independent Includes Goran, the Iraqi Accord Front, the Kurdistan Islamic Union (KIU), and Rafidain

N/A Position not filled as of 4/20/2011

Sources: GOI, CoR, www.Parliament.iq/dirrasd/2010/sort.pdf; GOI, CoR, information provided to SIGIR, 4/11/2011.



Stability by Province: 4/21/2011

STABILITY DEVELOPMENT ROADMAP, 1/2011-3/2011

| Province | Basic Services | GOVERNMENT Effectiveness | POLITICAL EFFECTIVENESS | ECONOMIC DEVELOPMENT | Rule of Law |
|------------------|----------------|-----------------------------|----------------------------|----------------------|-------------|
| Anbar | | | | | |
| Babylon | | | | | |
| Baghdad | | | | | |
| Basrah | | | | | |
| Diyala | | | | | |
| Kerbala | | | | | |
| Kurdistan Region | | | | | |
| Missan | | | | | |
| Muthanna | | | | | |
| Najaf | | | | | |
| Ninewa | | | | | |
| Qadissiya | | | | | |
| Salah Al-Din | | | | | |
| Tameem | | | | | |
| Thi-Qar | | | | | |
| Wassit | | | | | |
| | Very Unstable | Unstable Mo | derately Stable | Stable Very Stabl | le |

Note: Polling for the SDR this quarter occurred in January 2011, prior to the outbreak of unrest that swept through the Middle East.

Source: U.S. Embassy-Baghdad, response to SIGIR data call, 4/1/2011.



Rising Iraqi Budgets: 2006-2011



- On February 20, 2011, the CoR approved the 2011 GOI budget.
- This \$82.6 billion budget appropriates \$56.9 billion for GOI operating costs and \$25.7 billion
- for capital expenditures.
- It estimates annual
- revenues at \$69.2 billion, resulting in a projected
- deficit of \$13.4 billion.
- The 2011 budget represents a 157% increase over the GOI's 2006 budget and a 14% increase over the 2008 budget

The budget projects \$69.18 billion in revenue, based mostly on an estimated oil price of \$76.50 per barrel and an estimated export rate of 2.20 million barrels per day (MBPD).

This is an increase of \$14.00 (22%) per barrel in price and 0.10 MBPD (5%) in export volume over the estimates used to project the 2010 GOI budget. This differs slightly from the budget approved by the Council of Ministers—which was subsequently reviewed and amended by the CoR—on which SIGIR reported last quarter.

The budget projects \$82.62 billion in expenditures, leaving a projected deficit of \$13.44 billion.

According to the budget, this deficit will be covered by unspent 2010 budget allocations and from internal and external borrowing. Accordingly, the budget authorizes the Minister of Finance to borrow \$4.5 billion from the International Monetary Fund (IMF), \$2.0 billion from the World Bank, \$1.8 billion in Special Drawing Rights (SDR) from the IMF, and an undefined amount of domestic

treasury transfers. In addition, the budget notes that a \$500 million loan from the "British Oil Company" will also be used to help cover the defi cit.152

The GOI's final budget broadly categorizes expenditures as those related to operations (\$56.92 billion) and capital investment (\$25.70 billion).153 As of April 23, 2011, CoRapproved budget allocations to the ministries were not yet available.

During the first three months of 2011, the GOI received \$16.31 billion in oil receipts, 32% more than the \$12.32 billion during the first three months of 2010, and 6% more than the \$15.36 billion projected in the 2011 GOI budget.10ver the course of 2011, Iraq has received an average of \$91.94 per barrel of oil exported,155 well above the price of \$76.50 per barrel used to project Iraqi oil revenues for 2011

SIGIR, Quarterly Report, April 2011, p. 3



Corruption in Iraq

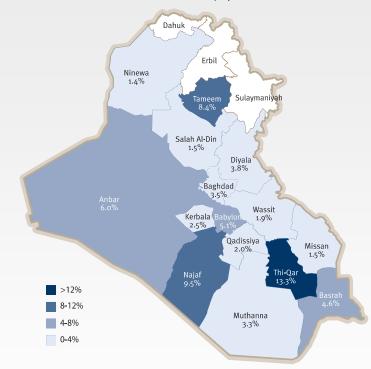
This quarter, the CoR's Integrity Committee, which has grown increasingly assertive, announced that it had forwarded for action to the appropriate agency about 9,000 documents relating to financial corruption cases. According to the chairman of the committee, these files, which include documents from 2003 to 2011, contained evidence of corruption in matters involving the MOI's purchase of non-functional bomb detectors, the ongoing rebuilding effort in Sadr City, and the purchase of civilian aircraft from foreign companies. New Focus on Most

In early March, the new Chairman of the CoR's Integrity Committee announced that he is priori- tizing investigations that target subjects at the four ministries that the committee considers to be most corrupt: Health, Trade, Defense, and Youth and Sports. Although the committee has the ability to summon ministers to provide testimony, it lacks the authority to arrest suspects and prosecute cases.

In early February, the COI announced that it had opened more than 17,000 cases in 2010, referring 2,322 cases valued at approximately \$1.3 billion to Iraq's investigative judges (IJs) for adjudication. Of the 2,844 suspects named in these cases, 197 held the rank of Director General or above. The minis- tries whose employees had the greatest number of warrants issued for their arrest were the Ministry of Defense (13.4% of all warrants obtained by COI in 2010), the MOI (7.3%), and the Ministry of Municipalities and Public Works (6.2%).466

In February 2011, the COI released the latest results in its ongoing attempt to measure the prevalence of bribery in Iraq's public sector. The COI distributed survey forms to GOI employees in 379 offices in 15 of Iraq's provinces (excluding Dahuk, Erbil, and Sulaymaniyah). According to the survey, the Ministry of Oil, MOJ, and the Baghdad municipal government offices reported the highest bribery rates in February 2011.

BRIBERY RATES AS MEASURED BY THE COI, 2/2011



Note: Data not available for the Dahuk, Erbil, and Sulaymaniyah provinces.

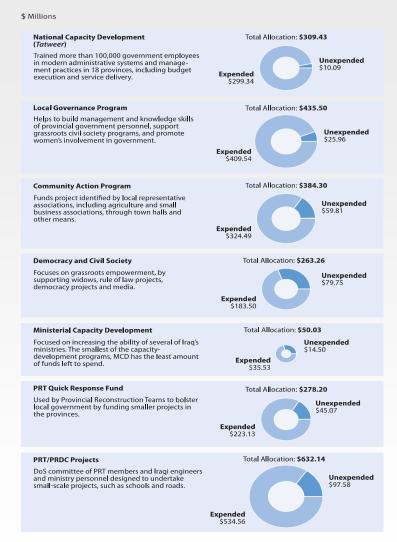
Source: COI, National Bribery Survey, 2/2011.



Government Capacity Development Programs

As of March 30, 2011, the United States had obligated \$5.56 billion and expended \$5.14 billion in support of these programs, mainly through the Economic Support Fund (ESF).

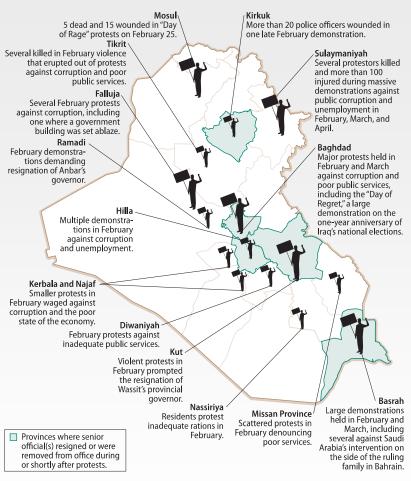
The three USAID-funded programs are scheduled for completion by September 2012, while some DoS-funded projects will continue through December 2013.



Sources: USAID, response to SIGIR data call, 44/2011; U.S. Embassy-Baghdad, response to SIGIR data call, 41/2011; DoS, DRL, response to SIGIR data call, 3/21/2011; NEA-I, responses to SIGIR data call, 3/25/2011, 3/28/2011, 4/5/2011, and 4/12/2011; USACE, response to SIGIR data call, 4/5/2011.



Selected Iraqi Political Protests: 2/2011-4/2011



Note: The graphic above is not meant to be a comprehensive tally of all demonstrations that occurred this quarter.

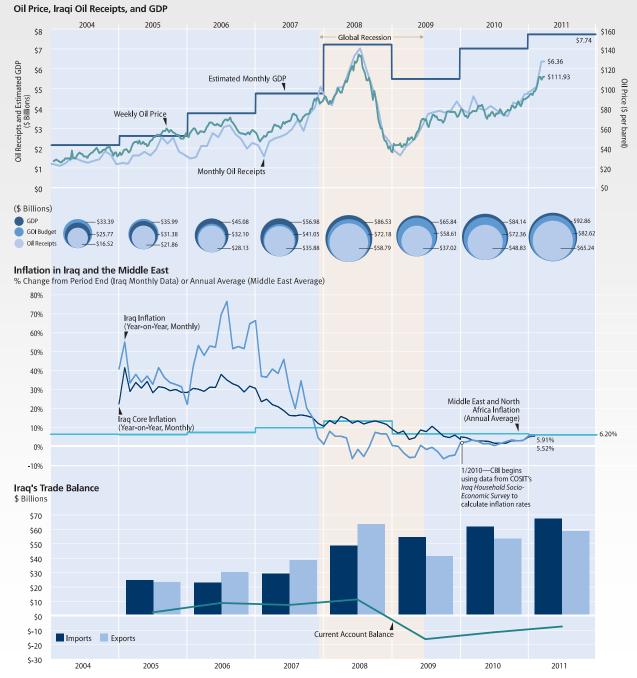
 $\textbf{Source:} \ \textbf{SIGIR} \ \textbf{analysis} \ \textbf{of} \ \textbf{GOI} \ \textbf{and} \ \textbf{U.S.} \ \textbf{government} \ \textbf{documents} \ \textbf{and} \ \textbf{open-source} \ \textbf{information} \ \textbf{in} \ \textbf{Arabic} \ \textbf{and} \ \textbf{English}.$



Iraqi Economy



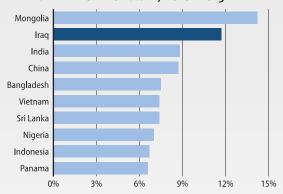
Iraqi Economy: 2004-2011





Iraq's Economic Ranking

TOP 10 COUNTRIES BY ANNUAL PROJECTED YEAR-ON-YEAR GDP GROWTH, 2010–2015



Note: GDP adjusted for purchasing power parity (PPP) as of 2010. Source: Citigroup Global Markets, *Global Growth Generators*, 2/21/2011, p. 41.

STATUS OF PROCESSING AND PAYMENT OF INTERNATIONAL CLAIMS AGAINST IRAQ \$ Billions



Note: Total "Compensation Awarded" includes corrections to awards pursuant to article 41 of the provisional rules for claims procedure. Total "Compensation Paid" represents amounts made available and paid to the claimant governments and submitting entities but are net of all paid but undistributed funds returned to the United Nations Compensation Commission (UNCC). Total "Compensation Outstanding" does not include a net amount of \$48.9 million, which is no longer payable to the claimant governments and other submitting entities—mainly because the claimants were not located by the deadline of September 30, 2006, set by the Governing Council for the location of claimants and the submission of requests for the payments.

Source: UNCC, "Status of Processing and Payment of Claims," 1/27/2011, www.uncc.ch/status.htm, accessed 3/24/2011.

EASE OF DOING BUSINESS RANKING, SELECTED MIDDLE EAST COUNTRIES

| COUNTRY | Rank | |
|--------------|------|--|
| Saudi Arabia | 11 | |
| Bahrain | 28 | |
| UAE | 40 | |
| Qatar | 50 | |
| Kuwait | 74 | |
| Egypt | 94 | |
| Jordan | 111 | |
| Lebanon | 113 | |
| Iran | 129 | |
| Syria | 144 | |
| Iraq | 166 | |

Note: Ranking among 183 countries.

Source: The World Bank and International Finance Corporation, Ease of Doing Business Index, www.doingbusiness.org/rankings, accessed 3/16/2011.

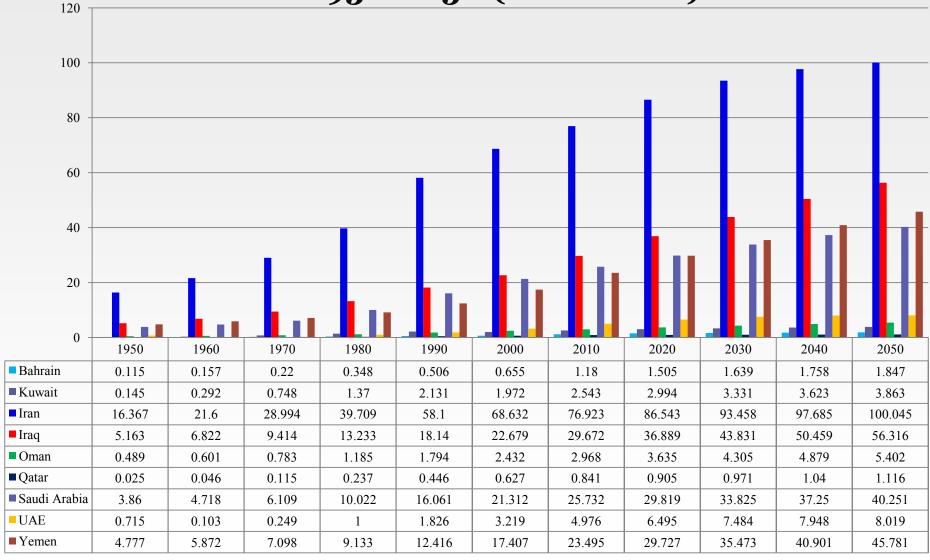
2010 NET OIL EXPORT REVENUES PER CAPITA, SELECTED MIDDLE EAST COUNTRIES

| Country | Nominal \$ |
|--------------|---|
| Qatar | \$34,110 |
| Kuwait | \$18,795 |
| UAE | \$12,191 |
| Saudi Arabia | \$6,298 |
| Iraq | \$1,458 |
| Iran | \$959 |
| | 0 \$8,000 \$16,000 \$24,000 \$32,000 \$40,000 |

Source: EIA, "OPEC Revenues Fact Sheet Energy Data, Statistics and Analysis," www.eia.doe.gov/cabs/OPEC_Revenues/Factsheet.html, accessed 4/7/2011.



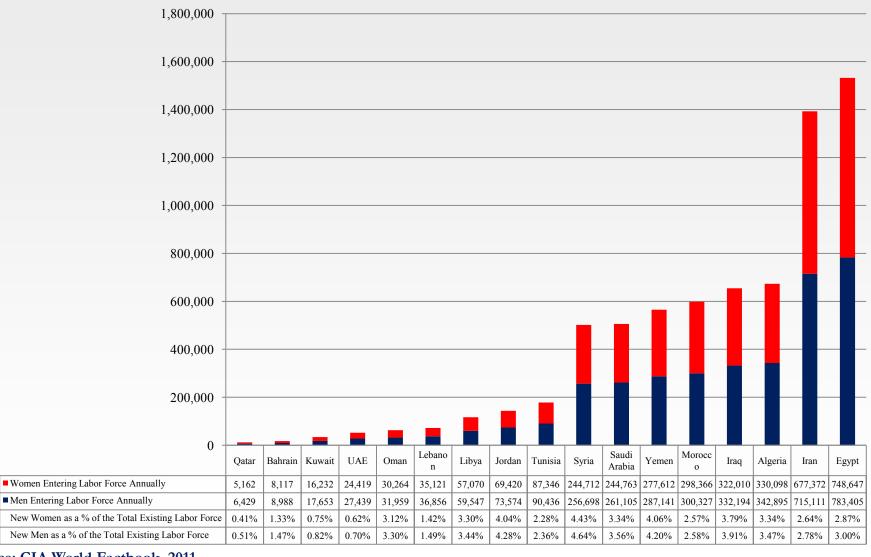
Iraqi & Gulf Massive Demographic Pressure : 1950-2050 (In Millions)



ce: U.S. Census Bureau: International Database, http://www.census.gov/ipc/www/idb/informationGateway.php, accessed 21/4/2011.



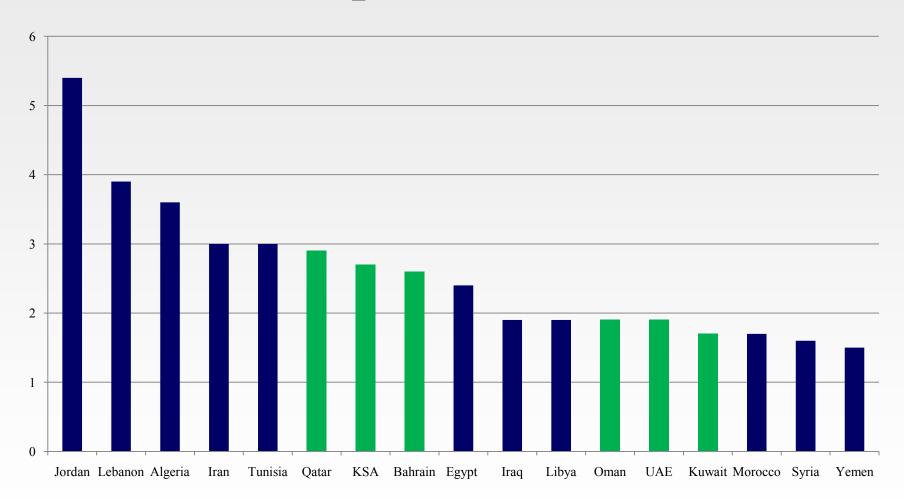
Iraq's Youth Buldge: Young Persons Entering Labor Force Each Year



Source: CIA World Factbook, 2011



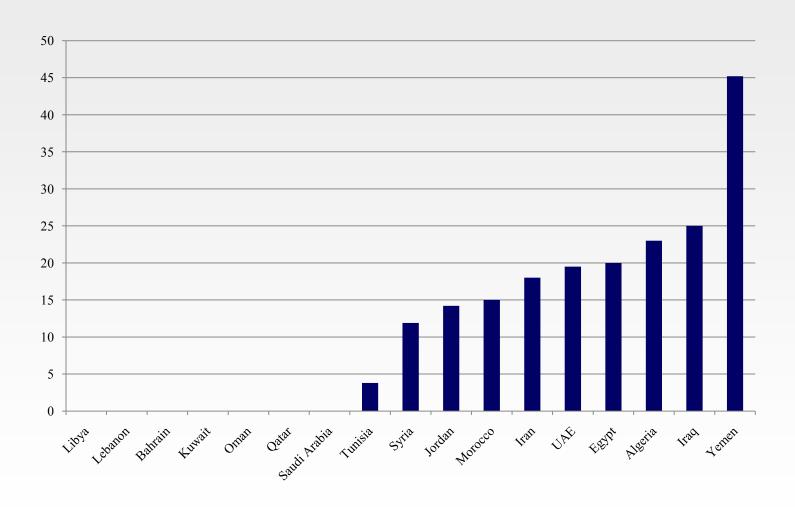
Health Expenditure (% of GDP)





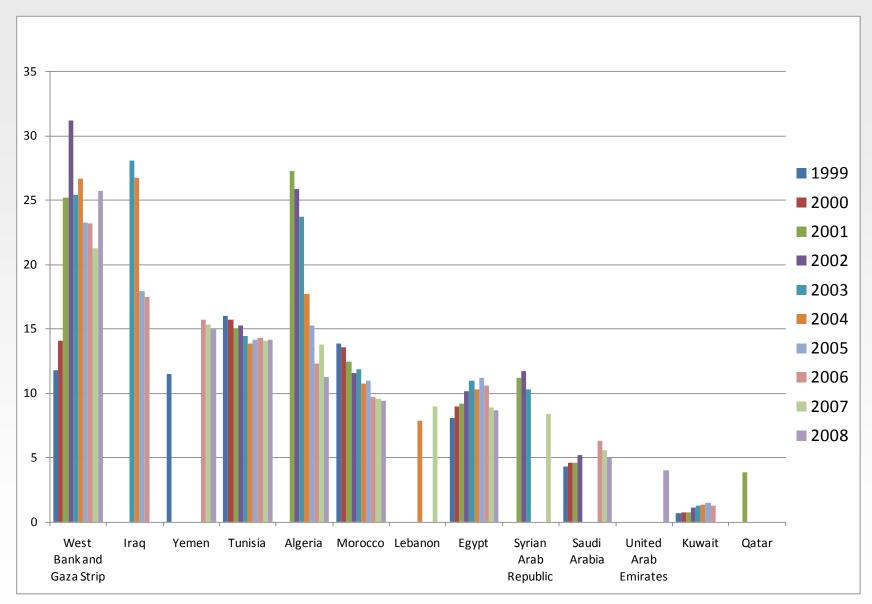
Population Below Poverty Line

(In Percent)



Source: CIA, World Factbook, 2011

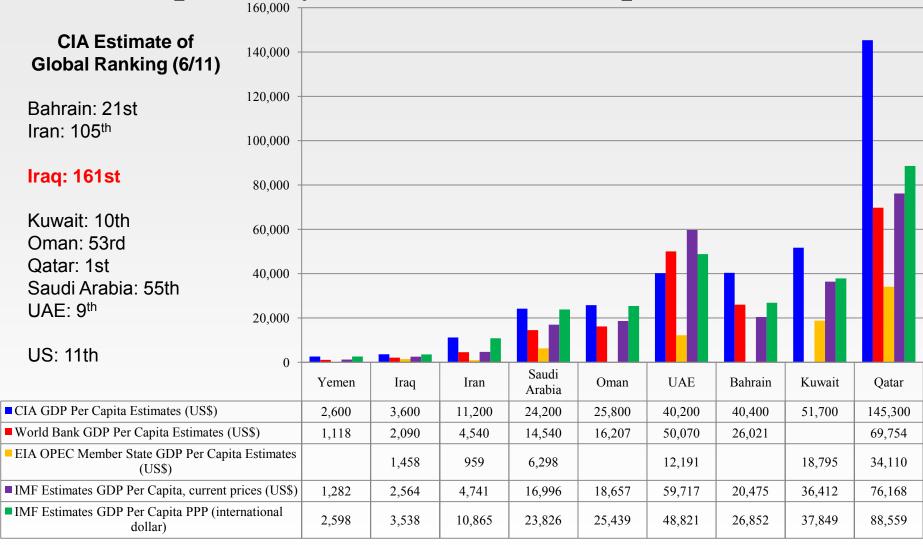
Note: Not all poverty figures are available.



Source: CIA World Factbook



Iraqi Poverty vs. Gulf GDP Per Capita Wealth



Sources: U.S. EIA OPEC Per Capita Net Oil Export Revenues, December 2010, http://www.eia.doe.gov/cabs/OPEC_Revenues/pdf.pdf,

Contact: cabs@eia.org

World Bank Indicators: GDP Per Capita, http://data.worldbank.org/indicator/NY.GDP.PCAP.CD

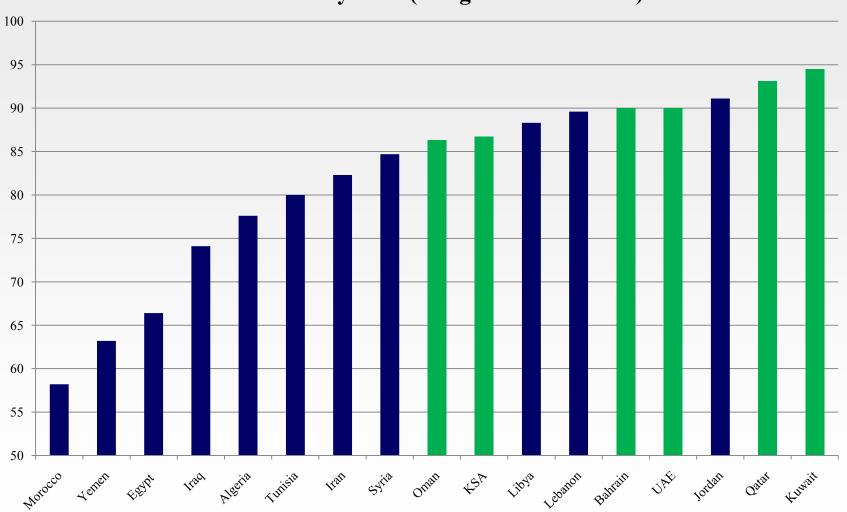
CIA World Factbook, March 2010, https://www.cia.gov/library/publications/the-world-factbook/

International Monetary Fund, http://www.imf.org



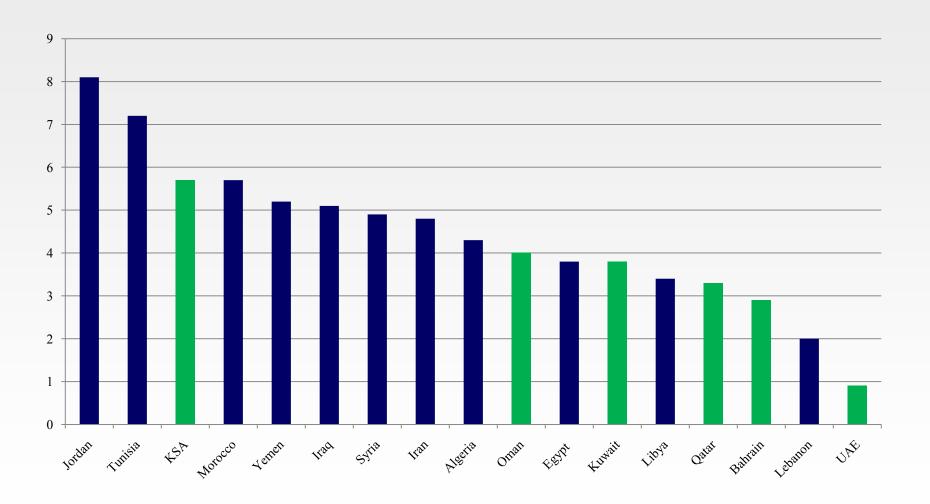
Middling Iraqi Literacy Levels

Adult Literacy Rate (% aged 15 and above)





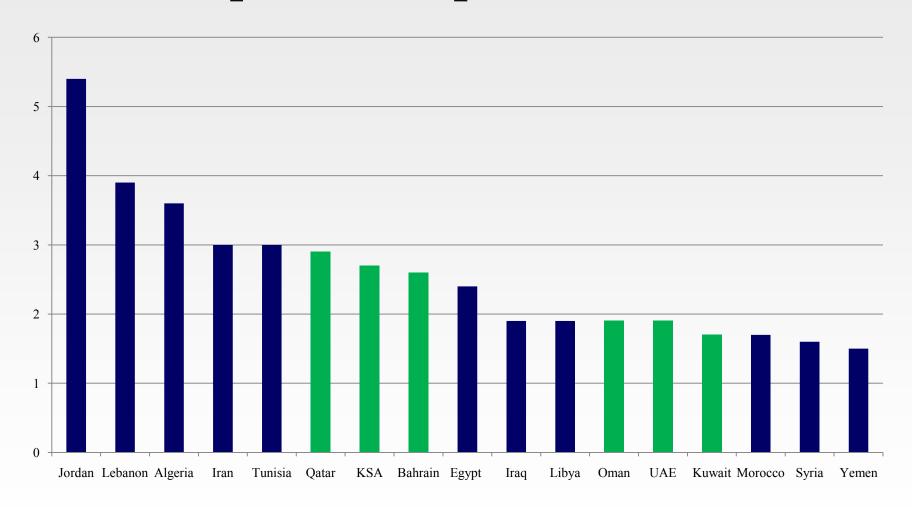
High Iraqi Education Expenditure (% of GDP)



Source: UNDP Human Development Report 2010



Low Iraqi Health Expenditure (% of GDP)

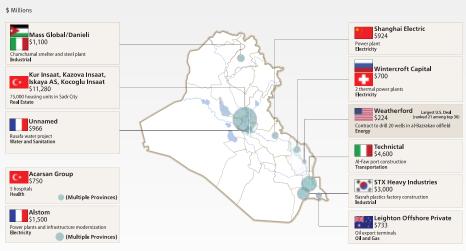




Foreign Investment and Top 10 Deals



Source: Dunia Frontier Consultants, "Foreign Commercial Activity in Iraq: 2010 Year in Review," 2/2011, p. 9.



Source: Dunia Frontier Consultants, "Foreign Commercial Activity in Iraq: 2010 Year in Review," 2/2011, pp. 21–22.

According to a report by Dunia Frontier Consultants, the volume of new foreign commercial activity in Iraq rose from \$28.7 billion in 2009 to \$42.67 billion in 201.

In a more narrowly focused definition, the GOI projects private investment could triple to \$30 billion in 2011. However, the level of investment growth will likely depend on the GOI's ability to further improve—and ultimately resolve—the security issue.

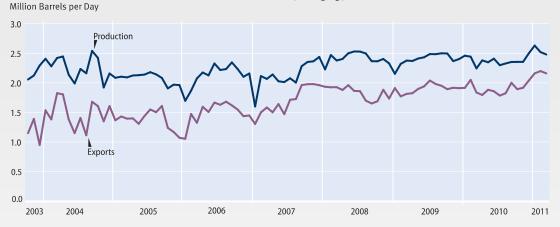


Iraqi Petroleum



Iraq's Petroleum Status

CRUDE OIL PRODUCTION AND EXPORTS, BY MONTH, 10/2003-3/2011



Sources: NEA-I, responses to SIGIR data calls, 6/4/2010, 7/6/2010, 1/11/2011, and 4/5/2011.

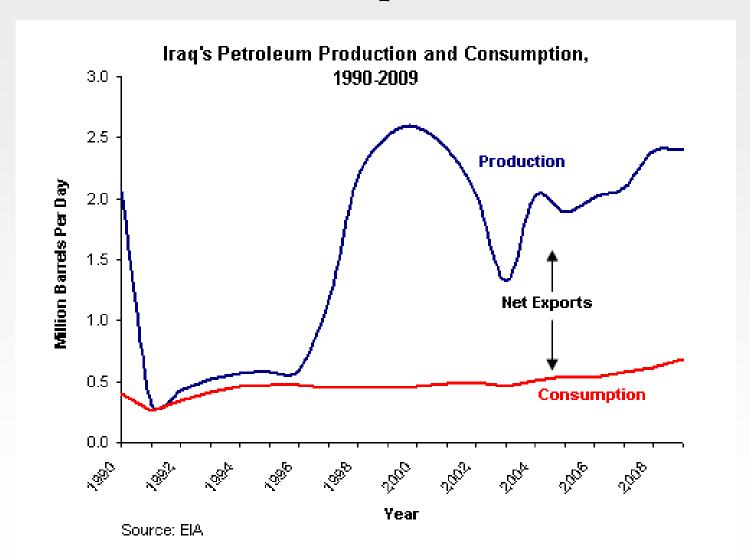
The GOI projected production would average 2.75 MBPD during 2011—a level that would represent a 16% increase from 2010 and keep Iraq OPEC's third-largest oil producer.534 GOI leaders involved in crude oil production tended not to repeat earlier predictions that Iraq's production would reach 12 MBPD by 2017. A Ministry of Oil plan announced this quarter projects gradually rising production to 6.5 MBPD by the end of 2014. Speaking at a conference in Geneva, Deputy Prime Minister Hussein al-Shahristani told attendees that achieving 5 MBPD to 6 MBPD over the next decade constituted an immense challenge, but one that was possible to meet. A study released this quarter conducted by Shell International BV concurred that a doubling of Iraq's current crude oil production over the next decade was possible in a climate of "reasonable stability and security." In the larger southern fields, international oil companies this quarter continued to expand production:

- At al-Zubair field, an ENI-led consortium raised average daily production to 275,000 BPD, an increase of 16% over the average output reported last quarter.
- At West Qurna Phase-1, ExxonMobil and partners Royal Dutch Shell and South Oil Company of Iraq announced production had risen to 285,000 barrels per day, more than the 10% increase above initial production rates necessary under the terms of their contract to begin recov- ering investment costs.539 Exxon also awarded Halliburton a contract this quarter to drill 15 wells at this field.540
- At al-Rumaila field, the BP-led consortium increased output to 1.275 MBPD, about 20% above the 1.066 MBPD production rate agreed in 2009.541 The consortium also awarded a conceptual design contract in excess of \$100 million to the Australian-based company, WorleyParsons for further expanding production at the field.542
- At the Majnoon field, Royal Dutch Shell and operating partner Petronas formally announced a \$240 million-plus contract award to the British company Petrofac that began in mid-2010 to develop a new early production system at the field as well as to revive and upgrade existing abandoned or underused facilities. The contract is part of an effort to reach the production level of 175,000 barrels per day, the level at which the operators can begin to recover their costs.543 Shell is also planning to build a port along the nearby Shatt al-Arab waterway solely to serve the Majnoon field.

Crude oil exports also reached a post-invasion high this quarter, averaging 2.18 MBPD.550 The level was a 12% increase over the previous quarter and over the same quarter in 2010.551 In early March, the Ministry of Oil increased its estimate of exports for 2011 to an average of 2.4 MBPD—200,000 BPD higher than assumed in the 2011 budget approved just one month earlier.552 The increase followed a GOI-KRG agreement to resume crude oil exports from the Kurdistan Region for the first time since 2009;553 however, the two sides continued to discuss a deal that would set more permanent conditions. Record production and export levels are reportedly pushing Iraq's aging infrastructure to its limits. Combined loading capacity in the south of about 1.8 MBPD at al-Basrah Oil Terminal (ABOT) and Khawr al-Amaya Oil Terminal (KAAOT) was just enough to handle the 1.78 MBPD produced by the southern fields during the first half of February. At their present capacity, the two terminals would be unable to handle increases projected during the course of the year by companies operating at these fields. Although there is spare capacity in the northern export pipeline, it has no connection with the southern fields.555 The first of three offshore single-point mooring stations (SPMs), part of a \$733 million expansion of ABOT, is scheduled for completion before the end of 2011 and should ease the export bottleneck. The two remaining SPMs are scheduled for completion in 2012. Engineering, procurement, and construction (EPC) bids for a further expansion of the southern oil terminals—known as Phase 2 export expansion—were opened April 18, with the project scheduled for completion between 2013 and 2015.557 Work has begun to add 2.9 million barrels of new crude oil storage capacity on al-Faw Peninsula.

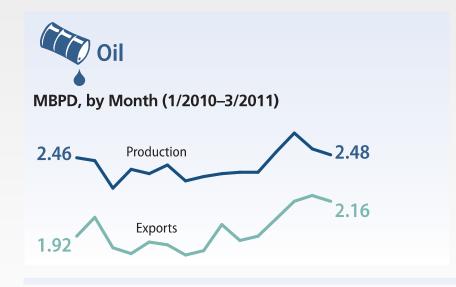


Iraqi Petroleum Production, Exports, and Consumption: 1990-2009





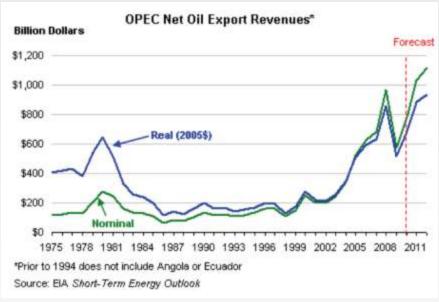
Oil Output vs. Prices: 1/2010-3/2011

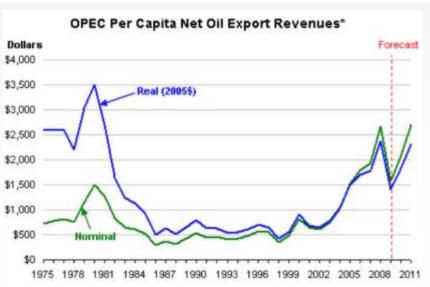






Oil Export Earnings: Total and Per Capita





| | | | | OPEC | Net | Oil I | Expor | rt Revenue |
|-------------|---------|-------|-----------|-----------|------------|-------|-------|---------------------------|
| Country | 2000 | | 110000000 | llion \$) | | | | n 2005\$) Jan-Nov 2010 |
| Algeria | \$42 | | | | \$38 | | | |
| Angola | \$42 | | | \$50 | The second | | 22 | \$4 |
| Ecuador | \$6 | | | \$6 | \$5 | | | \$6 |
| ran | \$53 | | + (4.) | \$64 | \$48 | 000 | 100 | \$57 |
| raq | \$38 | 0.0 | +:4 | \$43 | \$34 | | ** | \$38 |
| Kuwait | \$45 | | 1.20 | \$52 | \$40 | | - | \$46 |
| Libya | \$34 | | 1.2 | \$39 | \$31 | | | \$35 |
| Vigeria | \$46 | | | \$60 | \$41 | | | \$53 |
| Qatar | \$24 | | 1.00 | \$33 | \$21 | 32 | | \$29 |
| Saudi Arabi | a \$153 | | | \$184 | \$137 | | | \$162 |
| JAE | \$53 | | | \$61 | \$47 | - 33 | | \$53 |
| Venezuela | \$33 | | | \$37 | \$30 | -11 | | \$33 |
| OPEC | \$571 | \$750 | \$847 | \$680 | \$510 | \$660 | \$731 | \$599 |

View entire series (1975-2011): nominal or real

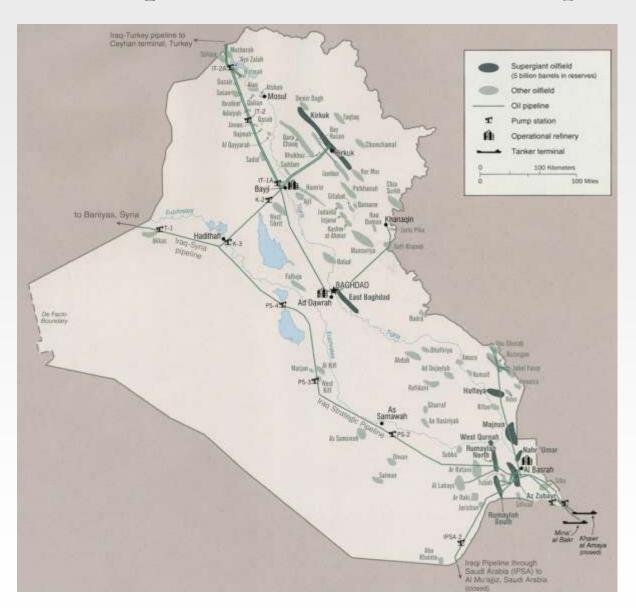
OPEC Per Capita Net Oil Export Revenues

| Compton | | Nor | ninal (\$) | | Real (2005\$) | | | |
|-------------|-----------|-------|------------|------------|---------------|-------|----------|------------|
| Country | 2009 | 2010 | 2011 Ja | n-Nov 2010 | 2009 | 2010 | 2011 Jan | n-Nov 2010 |
| Algeria | \$1,243 | | 100 | \$1,449 | \$1,110 | 10.47 | | \$1,276 |
| Angola | \$3,291 | 355 | 3.50 | \$3,825 | \$2,940 | | | \$3,369 |
| Ecuador | \$411 | 35 | 30+ | \$446 | \$367 | | | \$392 |
| Iran | \$804 | 225 | 977 | \$959 | \$719 | 18.50 | 723 | \$845 |
| Iraq | \$1,305 | 100 | 0.757 | \$1,458 | \$1,166 | 122 | | \$1,284 |
| Kuwait | \$16,683 | 0.7.7 | 0.737 | \$18,795 | \$14,907 | | | \$16,552 |
| Libya | \$5,418 | 20 | -20 | \$6,124 | \$4,841 | | | \$5,393 |
| Nigeria | \$326 | 200 | 320 | \$415 | \$291 | | | \$365 |
| Qatar | \$25,204 | - 2 | 3232 | \$34,110 | \$22,515 | | | \$30,034 |
| Saudi Arabi | a \$5,339 | | -24 | \$6,298 | \$4,770 | | | \$5,546 |
| UAE | \$10,955 | | 4.4 | \$12,191 | \$9,788 | * * | | \$10,736 |
| | | | | | | | | |

*Prior to 1994 does not include Angola or Ecuador Source: ElA Short-Term Energy Outlook



Iraqi Petroleum Facilities: Map





Oil Reserves and Regional Politics

| Distribution of Oil Reserves | | | | | | | |
|------------------------------|--|---------------|---------------|---------------|--|--|--|
| Operating Area | perating Area Fields Reserves 2010 Production Potential Prod | | | | | | |
| | | (billion bbl) | (1,000 bbl/d) | (1,000 bbl/d) | | | |
| KRG | 6 | 2 | 15 | 375 | | | |
| North Oil Company | 32 | 21 | 770 | 1,300 | | | |
| Midlands Oil Company | 27 | 13 | 10 | 680 | | | |
| Missan Oil Company | 10 | 8 | 110 | 820 | | | |
| South Oil Company | 25 | 69 | 1,455 | 10,050 | | | |
| Total | 100 | 113 | 2,360 | 13,225 | | | |

Reserves

According to the Oil and Gas Journal, Iraq's proven oil reserves are 115 billion barrels, although these statistics have not been revised since 2001 and are largely based on 2-D seismic data from nearly three decades ago. Geologists and consultants have estimated that relatively unexplored territory in the western and southern deserts may contain an estimated additional 45 to 100 billion barrels (bbls) of recoverable oil. Iraqi Oil Minister Hussain al-Shahristani said that Iraq is re-evaluating its estimate of proven oil reserves, and expects to revise them upwards.

A major challenge to Iraq's development of the oil sector is that resources are not evenly divided across sectarian-demographic lines. Most known hydrocarbon resources are concentrated in the Shiite areas of the south and the ethnically Kurdish north, with few resources in control of the Sunni minority.

The majority of the known oil and gas reserves in Iraq form a belt that runs along the eastern edge of the country. Iraq has 9 fields that are considered super giants (over 5 billion bbls) as well as 22 known giant fields (over 1 billion bbls). According to independent consultants, the cluster of super-giant fields of southeastern Iraq forms the largest known concentration of such fields in the world and accounts for 70 to 80 percent of the country's proven oil reserves. An estimated 20 percent of oil reserves are in the north of Iraq, near Kirkuk, Mosul and Khanaqin. Control over rights to reserves is a source of controversy between the ethnic Kurds and other groups in the area.

Production

In 2009, Iraq's crude oil production averaged 2.4 million barrels per day (bbl/d), about the same as 2008 levels, and below its pre-war production capacity level of 2.8 million bbl/d in 2003. About two-thirds of production comes from the southern fields, with the remainder from the north-central fields near Kirkuk. At present, the majority of Iraqi oil production comes from just three giant fields: North and South Rumaila in southern Iraq, and Kirkuk.

Currently, the Ministry of Oil has central control over oil and gas production and development in all but the Kurdish territory through its three operating entities, the North Oil Company (NOC), the South Oil Company (SOC), and the Missan Oil Company (MOC), which was split off from the South Oil Company in 2008. According to the NOC's website, their concession and jurisdiction extends from the Turkish borders in the north to 32.5 degrees latitude (about 100 miles south of Baghdad), and from Iranian borders in the east to Syrian and Jordanian borders in the west. The company's geographical operation area spans the following governorates: Tamim (Kirkuk), Nineveh, Irbil, Baghdad, Diyala and part of Babil to Hilla and Wasit to Kut. The remainder falls under the jurisdiction of the SOC and MOC, and though smaller in geographical size, includes the majority of proven reserves. MOC's oil fields hold an estimated 30 billion barrels of reserves. They include Amara, Halfaya, Huwaiza, Noor, Rifaee, Dijaila, Kumait and East Rafidain.

Kurdistan Regional Government Issues

The <u>Kurdistan Regional Government (KRG)</u>, the official ruling body of a federated region in northern Iraq that is predominantly Kurdish, passed its own hydrocarbons law in 2007. Despite the lack of a national Iraqi law governing investment in hydrocarbons, KRG has signed oil production sharing, development and exploration contracts with several foreign firms, and began exporting its own oil briefly. Norway's DNO and Sinopec/Addax are currently producing, and volumes could be ramped up to 100,000 bbl/d and reach 200,000 bbl/d within a year, according to the KRG natural resources ministry. The KRG ceased oil exports after four months in 2009, but its intention to resume exports has been a source of contention with the national government. The Iraqi Oil Ministry has been adamant that oil produced in the KRG will have to be shipped via SOMO, Iraq's oil exporting arm.



Result of Oil Bidding Rounds to Date

| Results of Oil Field Bidding Rounds | | | | | | | | |
|--------------------------------------|--|---------------------------|-----------------------------|-----------------------------|---------------------------|--|--|--|
| First Bidding Round (brownfields) | Operators | 2009 Prod. 1,000 bbl/d | Target Prod. 1,000 bbl/d | Target Incr. 1,000 bbl/d | Reserves (billion bbl) | | | |
| Rumaila | BP, CNPC, SOMO | 1,000 | 2,850 | 1,850 | 17.8 | | | |
| West Qurna, Phase I | ExxonMobil, Shell, NOC | 270 | 2,325 | 2,055 | 8.6 | | | |
| Zubair | Eni, Occidental, Kogas, Misan Oil | 205 | 1,200 | 995 | 4.0 | | | |
| First Round Total (b | illion barrels) | 1,475 | 6,375 | 4,900 | 30 | | | |
| Second Bidding Rou (greenfields) | ind | | | | | | | |
| West Qurna, Phase II | LUKOil, Statoil, Oil Exploration CO. | 0 | 1,800 | 1,800 | 12.9 | | | |
| Majnoon | Shell, Petronas, Misan Oil | 55 | 1,800 | 1,745 | 12.6 | | | |
| Halfaya | CNPC, Petronas, Total, South Oil | 3 | 535 | 532 | 4.1 | | | |
| Gharaff | Petronas, JAPEX, North Oil | 0 | 230 | 230 | 0.8 | | | |
| Badra | Gazprom, KOGAS, Petronas, TPAO, Midlands | 0 | 170 | 170 | 0.1 | | | |
| Qayarah | Sonangol, Nineveh | 2 | 120 | 118 | 0.9 | | | |
| Najmah | Sonangol, Nineveh | 0 | 110 | 110 | 0.9 | | | |
| Second Round Total | (billion barrels) | 60 | 4,765 | 4,705 | 32 | | | |
| Totals - Rounds 1 & | 2 | 1,535 | 11,140 | 9605.0 | 62.7 | | | |

Passage of the proposed Hydrocarbons Law, which would provide a legal framework for investment in the hydrocarbon sector, remains a main policy objective. Despite the absence of the Hydrocarbons Law, the Iraqi Ministry of Oil signed 12 long-term contracts between November 2008 and May 2010 with international oil companies to develop 14 oil fields. Under the first phase, companies bid to further develop 6 giant oil fields that were already producing with proven oil reserves of over 43 billion barrels. Phase two contracts were signed to develop oil fields that were already explored but not fully developed or producing commercially. Together, these contracts cover oil fields with proven reserves of over 60 billion barrels, or more than half of Iraq's current proven oil reserves.

As a result of these contract awards, Iraq expects to boost production by 200,000 bbl/d by the end of 2010, and to increase production capacity by an additional 400,000 bbl/d by the end of 2011. When these fields are fully developed, they will increase total Iraqi production capacity to almost 12 million bbl/d, or 9.6 million bbl/d above current production levels. The contracts call for Iraq to reach this production target by 2017. Infrastructure Constraints

Iraq faces many challenges in meeting this timetable. One of the most significant is the lack of an outlet for significant increases in crude oil production. Both Iraqi refining and export infrastructure are currently bottlenecks, and need to be upgraded to process much more crude oil. Iraqi oil exports are currently running at near full capacity in the south, while export capacity in the north has been restricted by sabotage, and would need to be expanded in any case to export significantly higher volumes.

Production increases of the scale planned will also require substantial increases in natural gas and/or water injection to maintain oil reservoir pressure and boost oil production. Iraq has associated gas that could be used, but it is currently being flared. Another option is to use water for re-injection, and locally available water is currently being used in the south of Iraq.

However, fresh water is an important commodity in the Middle East, and large amounts of seawater will likely have to be pumped in via pipelines that have yet to be built. ExxonMobil has coordinated initial studies at water injection plans for many of the fields under development. According to their estimate, 10 -15 million bbl/d of seawater could be necessary for Iraq's expansion plans, at a cost of over \$10 billion.

Furthermore, Iraq's oil and gas industry is the largest industrial customer of electricity, with over 10 percent of total demand. Large-scale increases in oil production would also require large increases in power generation. However, Iraq has struggled to keep up with the demand for power, with shortages common across Iraq. Significant upgrades to the electricity sector would be needed to supply additional power.

Iraq also plans to sign delineation agreements on shared oil fields with Kuwait and Iran. Iraq would like to set up joint committees with its neighbors on how to share the oil.



Existing and Planned Refineries

| Exis | Existing Refineries in Iraq | | | | | | | |
|--|-----------------------------|---------------|---|--|--|--|--|--|
| Refinery | Location | Capacity | Notes | | | | | |
| | | (bbl/d) | | | | | | |
| Baiji | North- Central Iraq | 310,000 | Improvements in operational issues | | | | | |
| Basrah | Near Basrah | 150,000 | Considering adding 70,000 bbl/d distillation tower | | | | | |
| Daura | Baghdad | 110,000 | Considering adding 70,000 bbl/d distillation tower | | | | | |
| Erbil | Erbil | 40,000 | | | | | | |
| K-3 Haditha, Kirkuk, Khanaqin, Muftiah, Najaf, Nassiriyah-Samawah, Qaiyarah-Mosul | Scattered | < 20,000 each | Topping plants making low-grade diesel and kerosene | | | | | |

| Planned New Refineries in Iraq | | | | | | | |
|--------------------------------|----------|-------------|-----------------------|--|--|--|--|
| Refinery | Capacity | Investment | Front end engineering | | | | |
| | (bbl/d) | | and design contract | | | | |
| Nassiriyah | 300,000 | \$8 billion | Foster Wheeler | | | | |
| Kirkuk | 150,000 | \$5 billion | Shaw Group | | | | |
| Misan | 150,000 | \$5 billion | Shaw Group | | | | |
| Kerbala | 140,000 | \$5 billion | Technip | | | | |
| Total | 740,000 | | | | | | |

Estimates of Iraqi nameplate refining capacity vary, from 637,500 bbl/d according to the *Oil and Gas Journal* to 790,000 bbl/d according to the Special Inspector General for Iraqi Reconstruction. Iraqi refineries have antiquated infrastructure and only half run at utilization rates of 50 percent or more.

Despite improvements in recent years, the sector has not been able to meet domestic demand of about 600,000 bbl/d, and the refineries produce too much heavy fuel oil and not enough other refined products. As a result, Iraq relies on imports for 30 percent of its gasoline and 17 percent of its LPG.

To alleviate product shortages, Iraq's 10-year strategic plan for 2008-2017 set a goal of increasing refining capacity to 1.5 million bbl/d, and is seeking \$20 billion in investments to achieve this target. Iraq has plans for 4 new refineries, as well as plans for expanding the existing Daura and Basrah refineries.



Iraqi Gas Resources and Development

| Third Bid Round - Natural Gas Fields | | | | |
|--------------------------------------|-----------------------|--|--|--|
| Fields | Reserves | | | |
| | (trillion cubic feet) | | | |
| al-Mansuriyah | 3.0 | | | |
| Akkas | 4.5 | | | |
| Sibba | 0.1 | | | |
| Third Round Total | 7.6 | | | |

Reserves

According to the Oil and Gas Journal, Iraq's proven natural gas reserves are 112 trillion cubic feet (Tcf), the tenth largest in the world. An estimated 70 percent of these lie in Basra governorate (province) in the south of Iraq. Probable Iraqi reserves have been estimated at 275-300 Tcf, and work is currently underway by several IOCs and independents to accurately update hydrocarbon reserve numbers. Two-thirds of Iraq's natural gas resources are associated with oil fields including, Kirkuk, as well as the southern Nahr (Bin) Umar, Majnoon, Halfaya, Nassiriya, the Rumaila fields, West Qurna, and Zubair. Just under 20 percent of known gas reserves are non-associated; around 10 percent is salt dome gas. The majority of non-associated reserves are concentrated in several fields in the North including: Ajil, Bai Hassan, Jambur, Chemchemal, Kor Mor, Khashem al-Ahmar, and al-Mansuriyah.

Production

Iraqi natural gas production rose from to 81 billion cubic feet (Bcf) in 2003 to 522 Bcf in 2008. Some is used as fuel for power generation, and some is re-injected to enhance oil recovery. Over 40 percent of the production in 2008 was flared due to a lack of sufficient infrastructure to utilize it for consumption and export, although Royal Dutch Shell estimated that flaring losses were even greater at 1 Bcf per day. As a result, Iraq's five natural gas processing plants, which can process over 773 billion cubic feet per year, sit mostly idle.

To reduce flaring, Iraq has been working on an agreement with Royal Dutch Shell to implement a 25-year project to capture flared gas and provide it for domestic use. Iraq's cabinet gave preliminary approval for the \$17 billion deal covering development of 25 – 30 Tcf of associated natural gas reserves in Basra province through a new joint venture, Basra Gas Company. The agreement, which originally was to cover all of Basra province, has been modified to include only the associated gas from the Rumaila, Zubair, and West Qurna Phase I projects. Implementation of this agreement is necessary for the new oil development projects to go forward.

Upstream Development

Iraq has planned an upstream bidding round in late 2010 for three non-associated natural gas fields with combined reserves of over 7.5 Tcf. This will be the third hydrocarbon bidding round conducted by Iraq, following two earlier rounds that were held to develop Iraq's oil fields. All of the companies that prequalified to bid in the two earlier rounds will be invited. Iraq has committed to purchasing 100 percent of the gas.

Export Plans

Plans to export natural gas remain controversial due to the amount of idle and sub-optimally-fired electricity generation capacity in Iraq - much a result of a lack of adequate gas feedstock. Prior to the 1990-1991 Gulf War, Iraq exported natural gas to Kuwait. The gas came from Rumaila through a 105-mile, 400-MMcf/d pipeline to Kuwait's central processing center at Ahmadi. In 2007, the Ministry of Oil announced an agreement to fund a feasibility study on the revival of the mothballed pipeline.

Iraq has eyed northern export routes such as the proposed Nabucco pipeline through Turkey to Europe, and in July 2009 Prime Minister Nouri al-Malikie suggested that Iraq could be exporting 530 Bcf per year to Europe by 2015. A second option is the Arab Gas Pipeline (AGP) project. The proposed AGP pipeline would deliver gas from Iraq's Akkas field to Syria and then on to Lebanon and the Turkish border sometime in 2010, and then on to Europe. Other proposals have included building LNG exporting facilities in the Basra region.



Exports and Infrastructure

Export Pipelines

To the North: Iraq has one major crude oil export pipeline, the Kirkurk-Ceyhan (Iraq-Turkey) pipeline, which transports oil from the north of Iraq to the Turkish Mediterranean port of Ceyhan. This pipeline has been subject to repeated disruptions this decade, limiting exports from the northern fields. Iraq signed an agreement with Turkey to extend the operation of the 1.6 million bbl/d pipeline, as well as to upgrade its capacity by 1 million bbl/d.

In order for this pipeline to reach its design capacity, Iraq would need to receive oil from the south via the Strategic Pipeline, which was designed to allow flows of crude oil from the south of Iraq to go north via Turkey, and vice-versa. Iraq has proposed building a new strategic line from Basra to the northern city of Kirkuk, with the line consisting of two additional crude oil pipelines.

To the West: The Iraq-Syria-Lebanon Pipeline has been closed and the Iraqi portion reported unusable since the 2003 war in Iraq. Discussions were held between Iraqi and Syrian government officials to re-open the pipeline, which had a design capacity of 700,000 bbl/d, although actual volumes never reached this level. The Russian company Stroytransgaz accepted an offer to fix the pipeline in December 2007, but no follow-up was made. Iraq and Syria have discussed building several new pipelines, including a 1.5 million bbl/d pipeline carrying heavy crude oil, and a 1.25 million bbl/d pipeline for carrying light crudes.

To the South: The 1.65 million bbl/d Iraq Pipeline to Saudi Arabia (IPSA) has been closed since 1991 following the Persian Gulf War. There are no plans to reopen this line.

Iraq has also held discussions to build a crude oil pipeline from Haditha to Jordan's port of Aqaba.

Ports

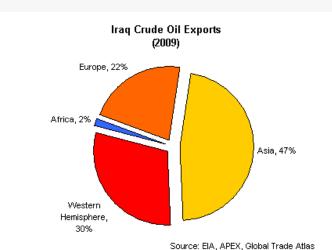
The Basra Oil Terminal (formerly Mina al-Bakr) on the Persian Gulf has an effective capacity to load 1.3 million bbl/d and support Very Large Crude Carriers. In February 2009, the South Oil Company commissioned Foster Wheeler to carry out the basic engineering design to rehabilitate and expand capacity of the terminal by building four single point mooring systems with a capacity of 800,000 bbl/d each. According to former Minister of Oil Issam al-Chalabi, it would take at least until 2013 to complete the project if financing is found.

There are five smaller ports on the Persian Gulf, all functioning at less than full capacity, including the Khor al-Amaya terminal.

Overland Export Routes

Overland routes are used to export limited amounts of crude from small fields bordering Syria. In addition, Iraq has resumed shipping oil to Jordan's Zarqa refinery by road tankers at a rate of 10,000 bbl/d.

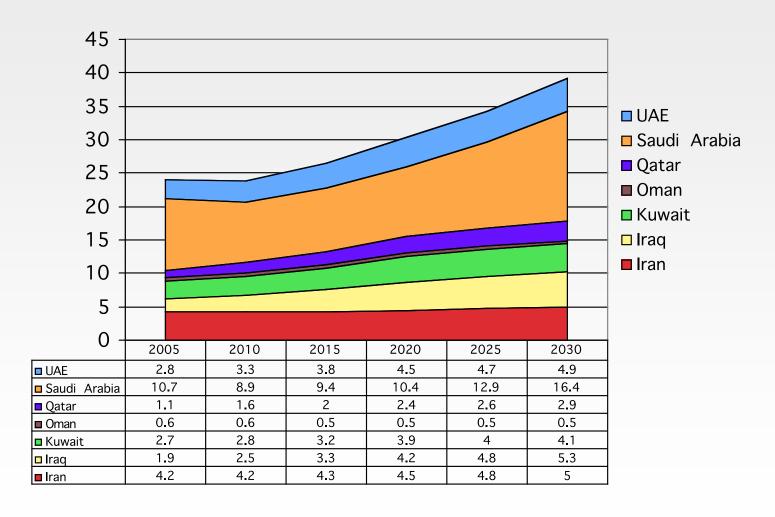
| | Oil Infrastructure | | | | | | | |
|----------------------|--|---------------|------------------------------|--|--|--|--|--|
| Ports | Upgrades | Status | Capacity (Thousand bbl/d) | Effective Capacity (Thousand bbl/d) | | | | |
| Basra | developing plans to add at least 3.2 million bbl/d | operational | 1,600 | 1,300 | | | | |
| Khor al-Amaya | | operational | 700 | 200 | | | | |
| Export Pipelines | Route | Status | Capacity (Thousand bbl/d) | Effective Capacity (Thousand bbl/d) | | | | |
| IPSA | Iraq-Saudi Arabia | closed | 1,650 | 0 | | | | |
| Iraq-Turkey | Kirkuk-Ceyhan | operational | 1,600 | 1,000 | | | | |
| Heavy Oil via Turkey | Majnoon-Turkey | proposed | 1,500 | 0 | | | | |
| Iraq-Syria | Haditha -Syria | proposed | 1,250 | 0 | | | | |
| Iraq-Turkey | Haditha-1T1A depot- Turkey | proposed | 1,000 | 0 | | | | |
| Iraq-Syria-Lebanon | Kirkuk-Banias-Tripoli | closed | 700 | 0 | | | | |
| Iraq-Jordan | Haditha-Aqaba | proposed | 500 | 0 | | | | |
| Internal Pipelines | Route | Status | Capacity (Thousand bbl/d) | Effective Capacity (Thousand bbl/d) | | | | |
| Strategic | Haditha-Rumaila-Basra | limited usage | 800 | 200 | | | | |





Iraq and Gulf Gulf Oil Production: 2005-2030

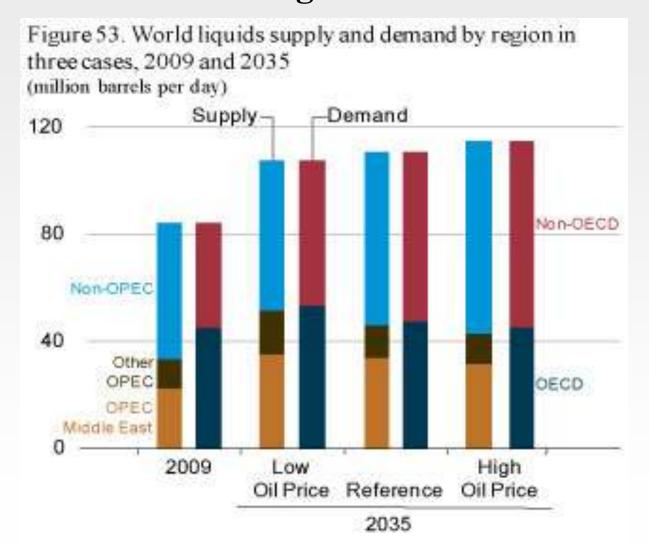
(In MMBD in EIA/DOE Reference Case in IE0 2007)



Average world oil prices in 2030 are \$36, \$59, and \$100 per barrel in 2030

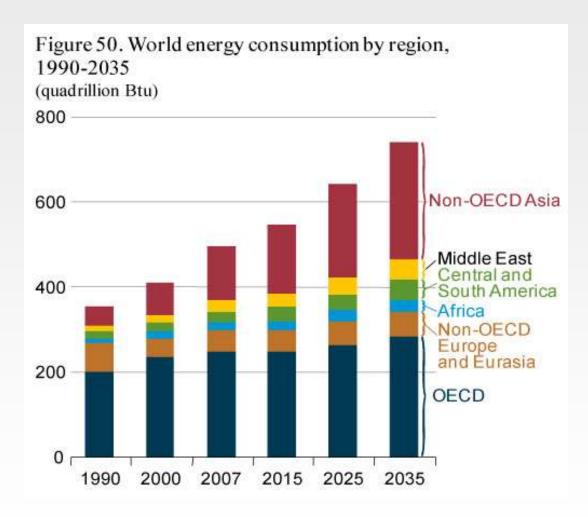


Global Economy Remains Critical Dependent on Oil Rising Oil Exports Through 2035





Strategic Importance of Iraqi Oil: Developing Nations Make Massive Increases in Energy Use



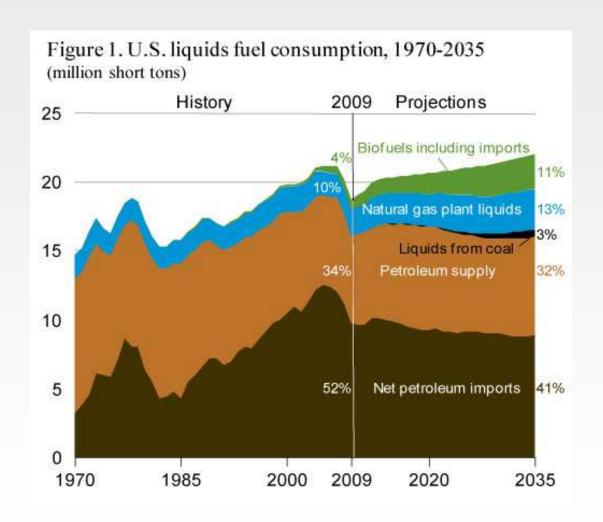
EIA's *International Energy Outlook* shows world marketed energy consumption increasing strongly over the projection period, rising by nearly 50 percent from 2009 through 2035 (Figure 50). Most of the growth occurs in emerging economies outside the Organization for Economic Cooperation and Development (non-OECD), especially in non-OECD Asia. Total non-OECD energy use increases by 84 percent in the Reference case, compared with a 14-percent increase in the developed OECD nations.

Energy use in non-OECD Asia, led by China and India, shows the most robust growth among the non-OECD regions, rising by 118 percent over the projection period. However, strong growth is also projected for much of the rest of the non-OECD regions: 82 percent growth in the Middle East, 63 percent in Africa, and 63 percent in Central and South America. The slowest growth among the non-OECD regions is projected for non-OECD Europe and Eurasia (including Russia), where substantial gains in energy efficiency are achieved through replacement of inefficient Soviet-era capital equipment.

Worldwide, the use of energy from all sources increases over the projection. Given expectations that oil prices will remain relatively high, petroleum and other liquids are the world's slowest-growing energy sources. High energy prices and concerns about the environmental consequences of greenhouse gas emissions lead a number of national governments to provide incentives in support of the development of alternative energy sources, making renewables the world's fastest-growing source of energy in the outlook.



Strategic Importance of Iraqi Oil: US Petroleum Import Dependence Remains High Thru 2035



The net import share of total U.S. energy consumption in 2035 is 17 percent, compared with 24 percent in 2009. (The share was 29 percent in 2007, but it dropped considerably during the 2008-2009 recession.)

Much of the projected decline in the net import share of energy supply is accounted for by liquids.

Although U.S. consumption of liquid fuels continues to grow through 2035 in the Reference case, reliance on petroleum imports as a share of total liquids consumption decreases.

Total U.S. consumption of liquid fuels, including both fossil fuels and biofuels, rises from about 18.8 million barrels per day in 2009 to 21.9 million barrels per day in 2035 in the Reference case.

The import share, which reached 60 percent in 2005 and 2006 before falling to 51 percent in 2009, falls to 42 percent in 2035

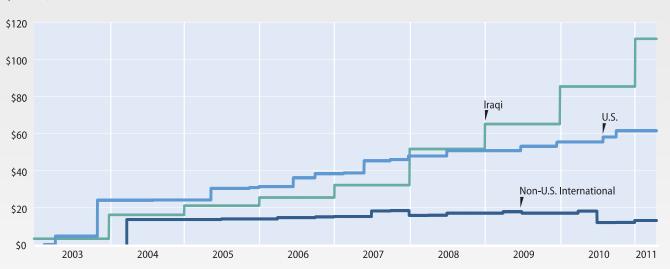


Developments in Aid, Reconstruction and Development



Reconstruction Funding: 2003-2011

U.S., Iraqi, and Non-U.S. International Support for Reconstruction, 2003–2011 \$ Billions

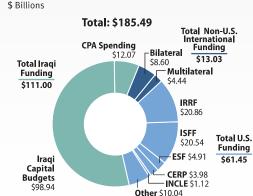


Note: Data not audited. Numbers affected by rounding. In the fiscal-year quarter ending on June 30, 2010, SIGIR switched its metric for tracking International support from pledged dollars to committed dollars, which accounts for the apparent drop in the International contribution on that date in this chart. P.L. 112-10, enacted on April 15, 2011, provided an estimated \$3.37 billion for FY 2011; this amount is represented here as available from the beginning of the fiscal year.

As of March 31, 2011, \$185.49 billion had been made available for the relief and reconstruction of Iraq through three main sources:

- U.S. appropriations—\$61.45 billion
- Iraqi funds overseen by the Coalition Provision- al Authority (CPA) and expenditures of the Iraqi
- capital budget—\$111.00 billion
- International commitments of assistance and loans from non-U.S. sources—\$13.03 billion

FUNDING SOURCES, 2003-2011



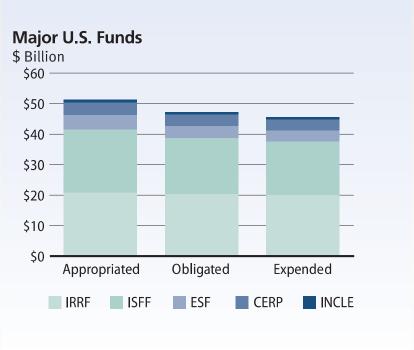
Note: Data not audited. Numbers affected by rounding.

SIGIR, Quarterly Report, April 2011, p. 18



Aid Efforts to Date: 4/2011

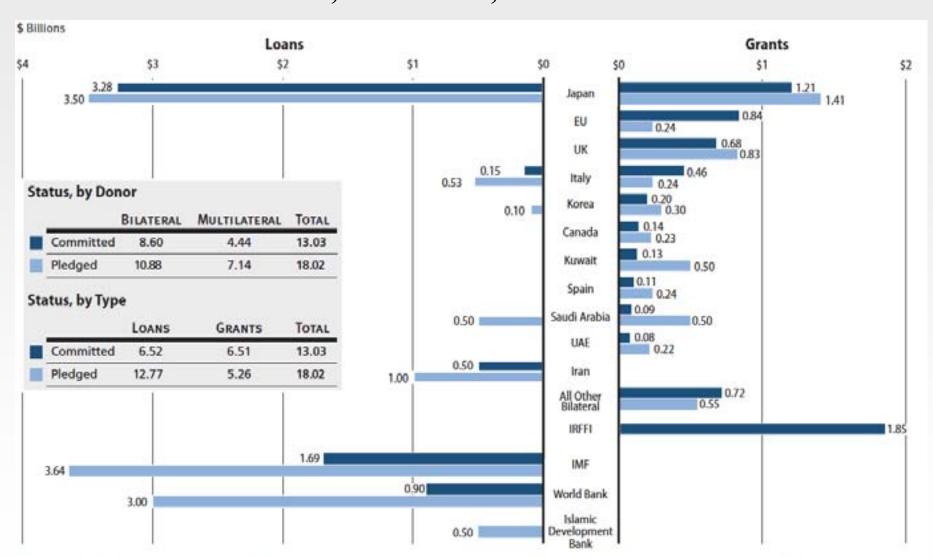




SIGIR, Quarterly Report, April 2011, p. 16



International Grants and Loans, by Type of Assistance, Status, and Donor, as of 3/31/2011



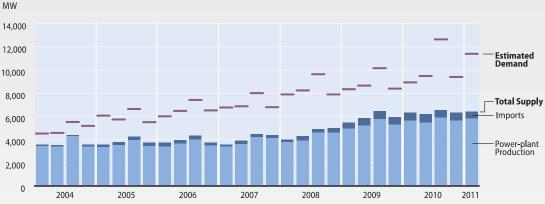
Note: Data not audited. Numbers affected by rounding. Bilateral commitments exclude IRFFI deposits. Amounts may differ from prior quarters due to changes in foreign exchange rates.

Sources: NEA-I, responses to SIGIR data call, 4/5/2011 and 4/7/2011.



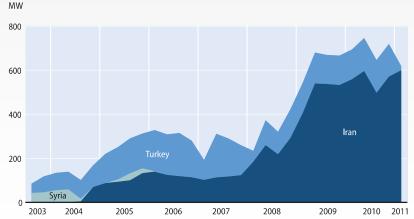
Electricity Supply vs. Demand: 1/1/2010-3/31/2011





Sources: ITAO/ESD, Electric Daily Performance Reports, 6/1/2006–3/31/2011; DoS, Iraq Status Reports, 10/25/2006, slide 11, and 5/9/2007, slide 11.

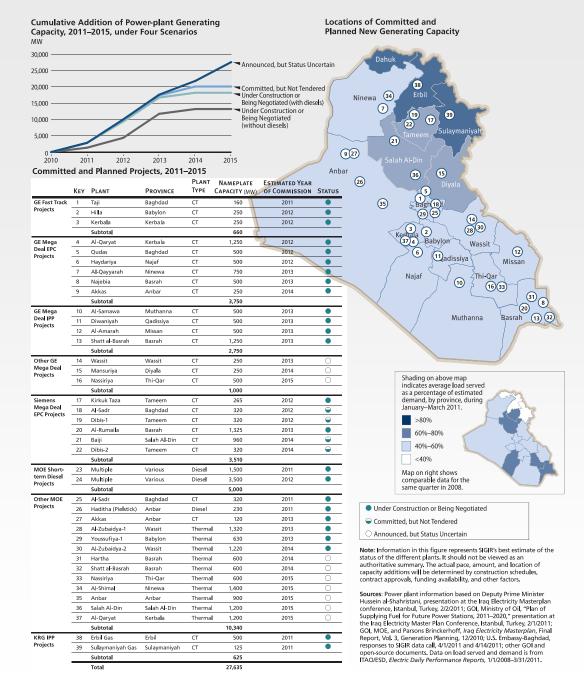
ELECTRICITY IMPORTS, BY QUARTER, 2003-2011



Sources: ITAO/ESD, Electric Daily Performance Reports, 6/1/2006–3/31/2011; DoS, Iraq Status Report, 10/25/2006, slide 11.



Iraq:
Committed and
Planned New
Generating
Capacity 20112019



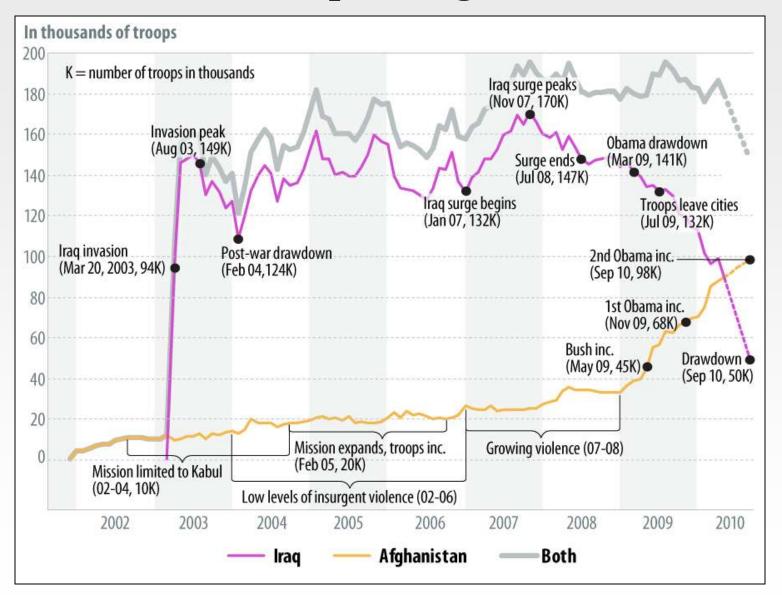
SIGIR, Quarterly Report, April 2011, p. 115



US Transition to State Department- Led Strategic Partnership with Iraq

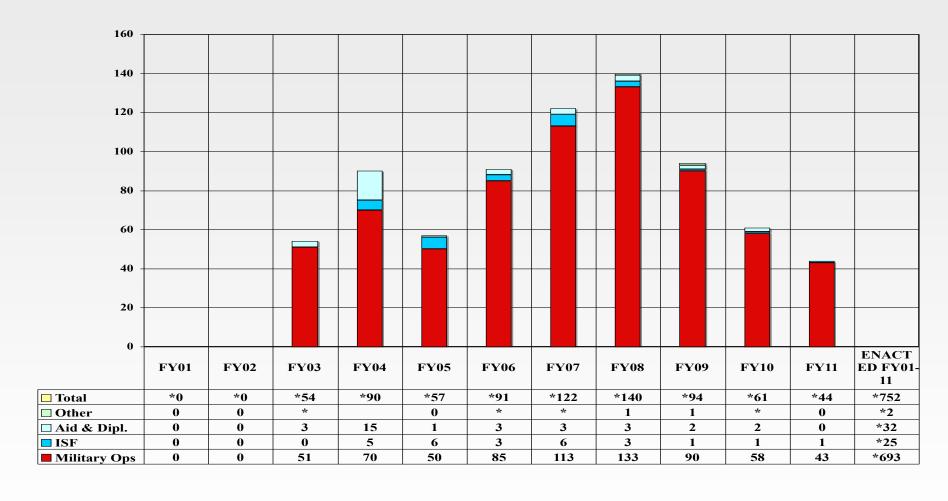


US Forces in Iraq and Afghanistan: 2001-2011



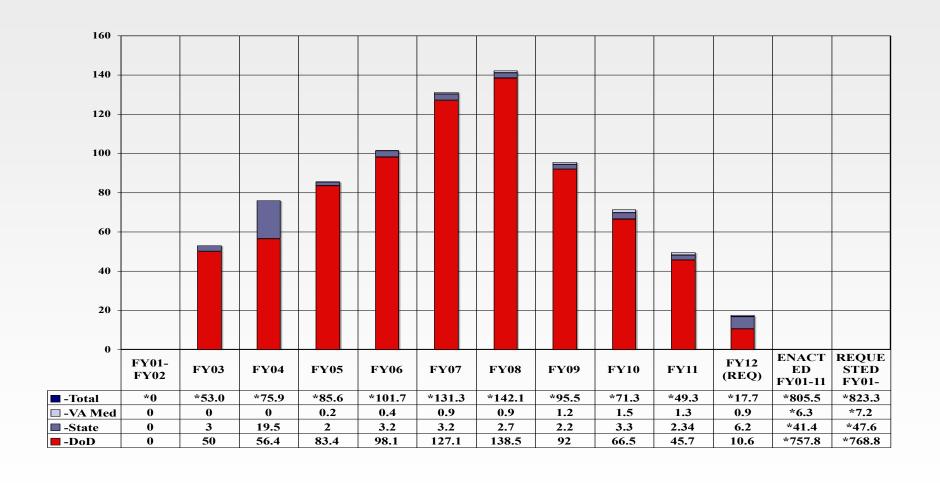


CBO Estimate of Iraqi War Costs to US: FY2001-FY2011





GAO Estimate of Iraqi War Costs to US: FY2001-FY2012





Transition of U.S. Presence in Iraq

As of March 31, 2011, the PRT "footprint" comprised 17 sites across Iraq, including 14 PRTs and 3 Forward Presence locations. The PRTs were staffed by 623 personnel: 140 U.S. civilians, 132 military, and 351 contractors.

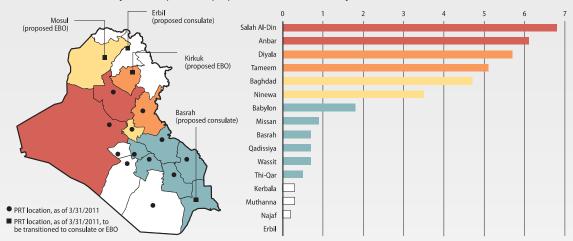
Between May and September 2011, U.S. Embassy-Baghdad plans to close 10 PRTs. The other four will be transitioned to "enduring" provincial presences, as discussed below.. Coupled with withdrawal of tens of thousands of U.S. troops and DoD contractors by December 31, 2011, the PRT closures represent a significant loss of provincial presence and the political outreach, development assistance, and situational awareness that their presence facilitates. Consulates and Embassy Branch Offices

DoS plans to establish consulates in Basrah and Erbil and EBOs in Mosul and Kirkuk. Together, they will comprise U.S. Embassy-Baghdad's provincial presence and host approximately 3,600 DoS personnel, contractors, and support person-nel. Along with U.S. Embassy-Baghdad, they will enable DoS and other civilian agencies to conduct "robust engagement" with the Iraqi population, "enhancing connections between the political, economic, and social fabric of the country."

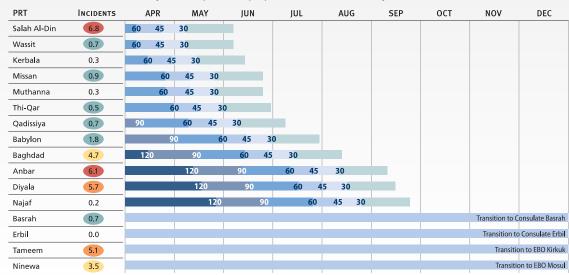
The consulates in Basrah and Erbil are intended to be permanent installations and, together with U.S. Embassy-Baghdad, will serve three of the four largest cities in Iraq. The consulates will focus primarily on diplomacy and consular services, but DoS will also operate aviation facilities in Baghdad, Basrah, and Erbil necessary to support the INL- managed PDP. The consulate in Basrah will have the added benefit of proximity to Iraq's southern oil fields and the many U.S. companies operating there.

The EBOs are intended to be temporary installations, with expected mission spans of three to five years. The EBOs' first priority, as established by DoS, is to mitigate and mediate Arab-Kurd, Sunni-Shia, and provincial-national tensions primarily along the Arab-Kurd "fault line" in northern Iraq. The DoS OIG has questioned these expectations based on the centuries-old nature of the conflicts, the local population's unfavorable or ambivalent views of the United States (estimated at 95% in recent polling), the EBOs' short expected mission spans, and staffing levels driven by budget constraints.236 For details on the proposed locations of the consulates and embassy branch offices,.

PRT Locations, with Security Incidents per 10,000 people (1/1/2010-12/31/2010), by Host Province



PRT Closeout Timeline, with Security Incidents per 10,000 people (1/1/2010-12/31/2010), by Host Province

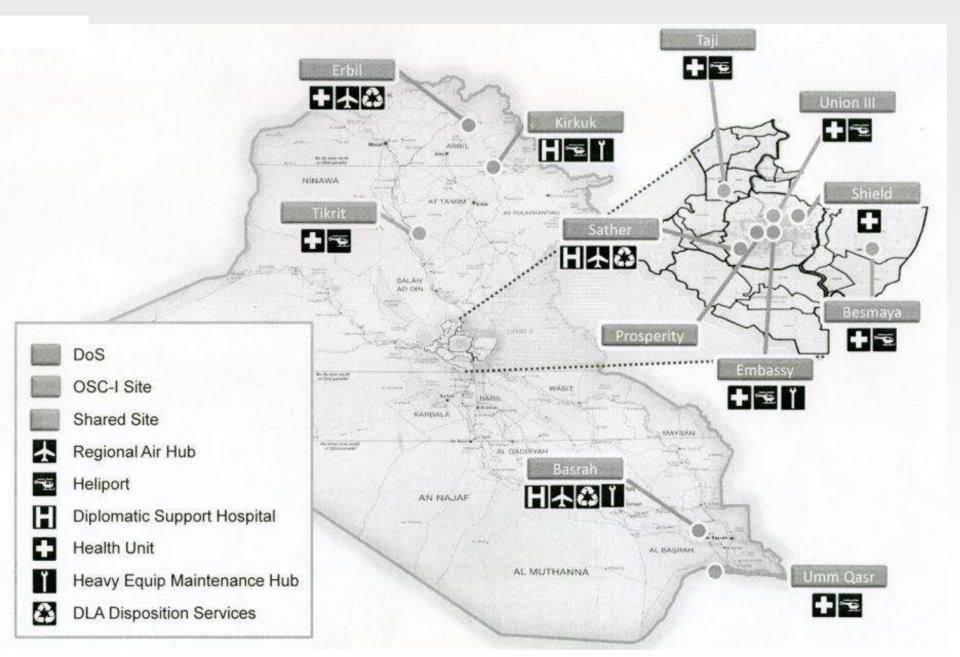


Deadlines for PRT Closeout Events





Locations of US Mission and Presence in Iraq: 2012





DoD shifts Role to Office of Security Cooperation-Iraq (OSC-I)

On October 1, 2011, U.S. Embassy-Baghdad plans to transition responsibility for U.S. assistance to Iraq's Ministry of Defense from the U.S. military to the OSC-I, which will function as an Embassy section under COM authority. CENTCOM will retain operational control of OSC-I personnel.

OSC-I will be charged with advising, training, and equip- ping Iraqi forces; supporting professional military education; and planning joint military exercises. These tasks entail administration of U.S. foreign assistance provided to the Iraqi military through the Foreign Military Financing (FMF) account (should it be provided in Iraq) and the International Military Education and Training (IMET) account. In addition to foreign assistance, OSC-I will facilitate other forms of bilateral military engagement, most notably the Foreign Military Sales (FMS) program.

After December 31, 2011, some U.S. military forces will remain in Iraq to provide security assistance— albeit under COM control rather than the military chain-of-command—and it appears there will be considerable continuity in staffing. U.S. security assistance is currently provided by USF-I under the authority of the Deputy Commanding General for Advising and Training (DCG-A&T). On October 1, 2011, he is slated to become the director of OSC-I. Likewise, the current head of USF-I's FMS unit will continue as the OSC-I director's deputy. This pat-tern will extend throughout the organization, with additional subject matter experts and staff transitioning from the existing organization to OSC-I.

According to USF-I, DoD plans to designate the director of OSC-I as the senior defense official (SDO) in Iraq on January 1, 2012. The SDO is the COM's principal military advisor on defense and national security issues, the senior diplomatically accredited DoD officer assigned to the U.S. mission, and the single point of contact for all DoD matters involving U.S. Embassy-Baghdad or DoD elements assigned to or working from the Embassy. The SDO will also exercise coordinating authority over DoD elements under COM authority.

Many activities will also remain the same. For example, DoD components will be largely responsible for fulfilling 374 ongoing FMS cases, valued at \$8.59 billion. For more details on the current FMS program in Iraq, see the Security subsection of this Report.

Organization and Staffing

OSC-I will feature a division of labor between a DoS Political-Military Affairs Section and a DoD security cooperation office, which is standard practice at U.S. embassies around the world. Currently, U.S. Embassy-Baghdad is planning for a full-time, substantive OSC-I staff of 157: 118 military, 9 U.S. government civilians, and 30 locally employed staff. This core staff will be responsible for overall management of the security assistance and security cooperation program.

As of March 31, 2011, it was not clear how many personnel and contractors will be required to support the OSC-I core staff; USF-I estimates approximately 3,000, but the number continues to be refined.

U.S. Embassy-Baghdad plans to supplement the core OSC-I staff and support contractors with Security Assistance Teams (SATs), which will comprise mostly civilian contractors with some support from U.S. military officers or DoD civil-ians. SATs will be deployed to Iraq on temporary

SIGIR, Quarterly Report, April 2011, p. 44



DoD Shifts Role to Office of Security Cooperation-Iraq (OSC-I) (cont.)

assignments to provide advice, training, technical assistance, and support as required by the terms of specific FMS cases. At the beginning of 2012, U.S. Embassy-Baghdad anticipates approximately 750 SAT members in Iraq. According to USF-I, FMS case requirements will determine the SAT foot- print.196 According to the Principal Deputy Under Secretary of Defense for Acquisition, Technology, and Logistics, up to 200 DoD personnel and 800 DoD contractors will eventually be stationed across Iraq to support various FMS cases.

who provide security and the personnel who manage and oversee contracts—de- part Iraq, and DoS increasingly relies on its own resources. Already, uncertainty and disagreement regarding what constitutes—nherently governmental activities"—those which should not be contracted out—is becoming more pronounced with regard to PSCs. In question are activities such as counter-battery fire, hostage rescue, and improvised explosive device (IED) clearance.243 The CWC observes that the general trend toward contracting out security reflects human-resource constraints. Statutory limits on force strength require DoD to choose between using military or contractor personnel for force protection, while DoS and USAID often have no choice but to rely on the U.S. military or contractors. According to the CWC analysis, PSCs are usually used not because they are more effective or efficient than government security personnel, but rather because using in-house capability would require a significant, long-term increase in government manpower or redirecting military personnel from other priorities.

In this context, DoS shortcomings in contract management may create the risk of PSC abuses. Although no formal analysis has been done, the Congressional Research Service notes that many high-profile contractor abuses in Iraq were commit- ted by PSCs working for DoS (not DoD), including the alleged shooting of Iraqi civilians by Triple Canopy personnel and the shooting of 17 Iraqi civilians in Nisoor Square by Blackwater personnel. Some analysts believe that these events undermined the U.S. mission and, if PSCs are not held account- able, undermine the legitimacy of the United States and the Iraqi government.245 Despite these risks, DoS and U.S. Embassy-Baghdad face serious capability and resource constraints as they address the challenge of securing Embassy personnel engaged in mission-critical activities.

According to the Under Secretary of State for Management, —timakes no sense" for DoS to increase the number of diplomatic security personnel world- wide —firm 1,800 to 1,800 plus 7,000" to meet temporary security requirements in Iraq. Furthermore, U.S. Embassy-Baghdad will have approximately 200 direct-hire DoS security officers overseeing PSCs (a ratio of 1:35), which the Under Secretary for Management says —si very, very good."246

SIGIR, Quarterly Report, April 2011, p. 44



State Takes Over Police Development Program

On October 1, 2011, U.S. Embassy-Baghdad plans to transition responsibility for U.S. assistance to Iraq's Ministry of Interior from the U.S. military to INL, which will provide the bulk of assistance through its flagship program—the PDP. According to U.S. Embassy-Baghdad, the PDP will have achieved initial operating capability by July 1, 2011, to start an effective transition from the current DoD police training mission.

INL intends to focus the PDP on developing MOI leadership and managerial capacity to build institutional stability for future development and to achieve primary police responsibility for internal security throughout Iraq. According to U.S. Embassy- Baghdad, the PDP is primarily an advise-and- mentor mission and, as such, is intended to build on and supplement the MOI's "highly developed" training system. With DoD support, the MOI had assumed control for all basic- and advanced-training responsibilities at its police training academies and police colleges, where it employs a standardized training curriculum. The limited training that will be available under the PDP will focus on instructor development—to sustain prior advances made in police training capacity—and on providing specialized training as requested by the MOI.206

Current plans call for the PDP to have a contingent of 190 advisors. INL reported that it intends to use the authority of 5 U.S.C. Section 3161 for temporary hires, although it may be necessary to contract for a small number of personnel for highly specialized subject-matter expertise. Approximately 50 advisors will provide management and supervision for the program, leaving 140 to focus on the PDP's substantive mission.207 Additional planned support elements include: security professionals (contractors and government employees) to provide movement, technical, and static security; aviation contractors; and life-support contractors.208 In total, the substantive-to-support ratio for the PDP, as planned, will be 1:9.

The PDP advise-and-mentor mission will operate year-round with senior-level police officials at the MOI and at national, regional, and provincial policing institutions. INL advisors will provide advice and mentoring in such areas as logistics, finance, strategic planning, operations, human resources, and communications and information technology. Instructor development will be provided by a small contingent of INL advisors at the Baghdad, Erbil, and Basrah Police Colleges. Highly specialized training will be conducted by temporary duty instructors, many of whom will be from partner federal law enforcement agencies such as the Federal Bureau of Investigation; the Bureau of Alcohol, Tobacco, Firearms, and Explosives; the U.S. Marshals Service; and the Drug Enforcement Agency.

The PDP will reach approximately 55% of Iraq's approximately 300,000 police who, in turn, provide local security for approximately 65% of Iraq's population.212 PDP advisors, operating from three "hubs" will visit 28 proposed sites, 21 by ground and 7 by air:

- Baghdad hub—15 sites (11 by ground; 4 by air)
- Erbil hub—9 sites (6 by ground; 3 by air)
- Basrah hub—4 sites (all by ground)

Advise-and-mentor sites are subject to change based on consultations with GOI, security concerns, and other circumstances. INL expects to require three medium-lift helicopters and nine light-lift helicopters to support the PDP. Additionally, U.S. Embassy-Baghdad's curity and medical air-lift capability may be used if required. INL also plans to utilize U.S. Embassy-Baghdad's fixed-wing air support for domestic travel in Iraq and international travel through Jordan and Kuwait.

According to U.S. Embassy-Baghdad, security for the PDP will be provided by the DoS Bureau of Diplomatic Security (DS), which has determined how many protective security details would be needed—including Quick Reaction Force elements—based on PDP travel and advising requirements. Support will come from DS teams already incountry as well as from additional DS teams yet to deploy.216

Funding for the PDP has not yet been secured. To support the PDP and programs in Justice Corrections and Counternarcotics, DoS requested \$315 million in FY 2011 appropriations and \$1.00 billion in FY 2012 appropriations to the INCLE in Iraq. Of the \$315 million FY 2011 request, \$200 million was forward-funded through the FY 2010 supple- mental appropriation.218 INL will provide INCLE funding for all costs associated with security and life support for the PDP. According to U.S. Embassy-Baghdad, DoS and the Embassy are working closely with the GOI to determine cost-sharing arrangements. Negotiations are ongoing concerning contributions for PDP personnel support (salaries and transportation), equipment and fuel for policing operations, and no-cost leases of land and facilities.



How State Department Picks Up Funding Lead for Iraqi Military and Police in FY2012

How State Funding in FY2012 Replaces DoD Funding of Iraqi Security Forces: FY2011 vs. FY2012 (\$ in million)

| Account | FY2011 Budget (ena | cted) | FY2012 Budget Request to Congress | | |
|---|---------------------|---------|-----------------------------------|---------|--|
| | oco | Non-OCO | осо | Non-OCO | |
| Economic support Fund (ESF) | 0.0 | \$325.7 | 0.0 | \$325.7 | |
| Foreign Military Financing (FMF)1 | 0.0 | 0.0 | 1,000.0 | 0.0 | |
| International Military Education (IMET) | 0.0 | 2.0 | 0.0 | 2.0 | |
| International Narcotics Control & Law | | | | | |
| Enforcement (INCLE) | 114.56 ² | 0.0 | \$1,000.0 | 0.0 | |
| Non-Proliferation, Anti-terrorism, | | | | | |
| Demining & Related Programs (NADR) | 0.0 | 38.2 | 0.0 | \$32.4 | |
| Total | 114.56 | 365.9 | 2,000.0 | 360.1 | |

1. DoD allocated \$1.5 billion for the Iraqi Security Forces Fund (ISFF) in FY2011

2Iraq received \$650 million in the FY2010 supplemental, \$450 million for start up costs of Police Development Program, and \$200 million in forward funding towards the FY2011 request of \$314.56 million. Iraq received the remaining \$114.56 million in FY2011 base appropriation.

Source: US State Department, June 2011

The **Oversea Contingency Operations (OCO)** foreign assistance request for Iraq covers extraordinary assistance programs the support short-term engagement programs with the Government of Iraq that are meant to assist it until it has the capacity and resources to perform critical government security functions on its own. These include the Police Development Program, funded through INCLE, and the security assistance programs for Iraqi militarism, funded through Foreign Military Financing. Both programs are transition from the Department of Defense to the Department of State.

The core assistance (non-OCO) programming includes work performed under the ESF, NADR, and IMET. ESF includes the work of other partners to State, including USAID, Commerce, Treasury, and Agriculture,

State Department, June 2011



Total Shifts in Funding for State Department in FY2012

Iraq State Operations Funding: FY 2011-FY2012 W/OCO Enduring Split (\$ in thousands)

| State Operations | FY2011 (Ira | aq Allocation of I | (FY2012 President's Request) | | | |
|---|-------------|--------------------|------------------------------|-----------|----------|-----------|
| - | oco | Enduring | Total | OCD | Enduring | Total |
| D&CP Ongoing Operations | 1,080,914 | 442,795 | 1,523,709 | 3,229,455 | 495,900 | 3,725,355 |
| Contributions to Int'l Organizations (UNAMI) | | 33,300 | 33,300 | | 44,300 | 44,300 |
| Embassy Security, construction, & Maintenance | - | 12,400 | 12,400 | - | 37,000 | 37,000 |
| Education & Cultu8ralk Exchange | - | 7,453 | 7,453 | | 7,000 | 7,000 |
| Office of the Inspector General (SIGIR) | 21,956 | 4,950 | 26,906 | 18,545 | 9,190 | 27,735 |
| Total State Operations | 1,102,870 | 500,898 | 1,603,768 | 3,248,000 | 593, 390 | 3,841,390 |

^{1.} State Department did not request OCO funds in FY2011. Table shows comparable expenditures by DoD

Total Department of State Foreign Assistance Funding for Iraq (all values in \$US thousands, Not inclusive of Operations Values)

| Account | FY2011 Budget (enacted) | FY2012 Budget Request to Congress |
|---|-------------------------|-----------------------------------|
| Economic support Fund (ESF) | \$325,700,000 | \$325,700,000 |
| Foreign Military Financing (FMF) ² | 0.00 | 1,000,0000,000 |
| International Military Education (IMET) | 2,000,000 | 2,000,000 |
| International Narcotics Control & Law | | |
| Enforcement (INCLE) | 114,560,0003 | \$1,000,000,000 |
| Non-Proliferation, Anti-terrorism, | | |
| Demining & Related Programs (NADR) | 38,200,000 | \$32,400,000 |
| Total | 480,460,000 | \$2,360,100,000 |

^{3.} DoD allocated \$1.5 billion for the Iraqi Security Forces Fund (ISFF) in FY2011

Source: US State Department, June 2011

State Department, June 2011

^{2.} Approximately \$3 billion of DC&P fund available in FY2011, consisting of \$1,523.7 million in FY2011 and \$1,498.9 from prior year funding.

⁴ Iraq received \$650 million in the FY2010 supplemental, \$450 million for start up costs of Police Development Program, and \$200 million in forward funding towards the FY2011 request of \$314.56 million. Iraq received the remaining \$114.56 million in FY2011 base appropriation.



Shifts in Contracting Efforts: A SIGIR Assessment - II

who provide security and the personnel who manage and oversee contracts—de-part Iraq, and DoS increasingly relies on its own resources. Already, uncertainty and disagreement regarding what constitutes "inherently governmental activities"—those which should not be con-tracted out—is becoming more pronounced with regard to PSCs. In question are activities such as counter-battery fire, hostage rescue, and impro- vised explosive device (IED) clearance.243

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Tracking Contractors

In a congressional hearing on March 2, 2011, a member of Congress questioned DoS's post-transition contractor projections, citing a GAO finding that DoS, DoD, and USAID have been unable to determine the exact number of contractors employed in Iraq.247 In response, the Under Secretary of State for Management testified that he believed he knew "exactly how many contract employees" DoS had "on any given day in Iraq." Furthermore, he testified that DoS had analyzed major functions required for U.S. Embassy-Baghdad's new responsibilities—including aviation, medical, and security—and that a table of organization was created detailing how many contractors were required. He also testified that DoS contractors were entered into the Synchronized Predeployment Operational Tracker (SPOT), a contractor database administered by DoD.

As the transition date nears, however, it appears that DoS's ability to track contractor data maybe decreasing. For the past two quarters, U.S. Embassy-Baghdad has reported to SIGIR that the DoS Office of the Under Secretary for Manage- ment does not keep data on what activities its contractors provide in Iraq, nor could it provide a projection of its contractor requirements over the next year.249 However, DoS previously provided such data (albeit sometimes inconsistent) to SIGIR through the quarter ending September 30, 2010.250 USAID was able to provide a limited breakdown of its contractors this quarter, and DoD was able to provide limited data as of December 31, 2010.251 SIGIR thus far has been unable to publish aggregated data from SPOT, because the data has been designated "For Official Use Only."

Contracting Actions and Grants

As of March 31, 2011, DoD, DoS, and USAID had reported 34,534 Iraq-related contracting actions or grants from ISFF, IRRF, and ESF, totaling \$35.79 billion in cumulative obligations.252 This quarter, DoD, DoS, and USAID reported 545 new contracting actions or grants from these funds, resulting in \$199.5 million in new obligations and \$574.0 million in new expenditures.



Shifts in Contracting Efforts: A SIGIR Assessment - I

CONTRACTING ACTIONS AND GRANTS

\$ Millions

| | CURRENT STATUS | | | Change over Quarter | | | | |
|-------|----------------|------------|------------|---------------------|--------------|--------------|--|--|
| FUND | Count | OBLIGATED | Expended | Count | OBLIGATED | Expended | | |
| ISFF | 18,353 | \$17,753.0 | \$16,989.1 | 229 (1%) | \$106.9 (1%) | \$408.2 (2%) | | |
| IRRF | 8,489 | \$14,418.6 | \$14,290.1 | 5 (0%) | \$11.1 (0%) | \$19.3 (0%) | | |
| ESF | 7,692 | \$3,623.0 | \$3,266.6 | 311 (4%) | \$81.5 (2%) | \$146.6 (5%) | | |
| Total | 34,534 | \$35,794.6 | \$34,545.8 | 545 (2%) | \$199.5 (1%) | \$574.0 (2%) | | |

Note: Data not audited. Numbers affected by rounding. Tables represent only those contracting actions that were reported by the agencies; they do not reflect all obligations or expenditures made in Iraq.

Sources: CEFMS, ESF, IRRF: Construction, IRRF: Non-construction, ISFF, 1/10/2011 and 4/1/2011; USAID, responses to SIGIR data calls, 1/22/2010, 1/11/2011, and 4/16/2011.

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SIGIR audits have identified numerous weaknesses in U.S. agency management of contracts, grants, and cooperative agreements. Over the years, SIGIR audits have found that U.S. agencies:

- •employed insufficient numbers of trained contract and grants officers to provide necessary performance and financial oversight
- •rotated oversight officials often, resulting in loss of institutional knowledge of contracts
- · wrote contracts and grants without clear and measurable objectives
- •did not maintain comprehensive files to document contracting decisions
- •did not detect questionable costs charged to the U.S. government
- · did not provide the level of oversight required by sound management practices or internal policy manuals

Police Training

Weaknesses in DoS contract management for police training were detailed in a January 2010 SIGIR audit report. SIGIR found that INL lacked sufficient resources and controls to adequately manage DynCorp task orders. As a result, more than \$2.5 billion in U.S. funds were vulnerable to waste and fraud. To illustrate, the In-country Contracting Officer's Representatives, who were critical in overseeing DynCorp's performance and expenditures under the current task order, did not perform adequate reviews and tests to ensure that:• the costs submitted by DynCorp were allowable under the contract/task order, supported by appropriate documentation, and correct

- U.S. government property managed by DynCorp was adequately controlled
- lease agreements negotiated on behalf of the U.S. government protected the U.S. government's interests
- the government received the services at the performance standards specified in the task order

As DoS takes responsibility for the police training program from DoD in 2011 and DoS continues to oversee contracts costing the U.S. taxpayers hundreds of millions of dollars, it will be critical for DoS to have in place effective management and controls to ensure that U.S. funds are effectively and efficiently spent.

Private Security Contractors

According to the CWC, contracting out security functions introduces especially high risks.242 This problem may grow more acute as DoD personnel—especially the troops



Iraq Strategic Partnership Office (ISPO) U.S. Army Corps of Engineers (USACE) Projects

ISPO oversees a subset of the projects implemented by USACE—specifically, those projects funded by the Iraq Relief and Reconstruction Fund (IRRF) and Economic Support Fund (ESF).

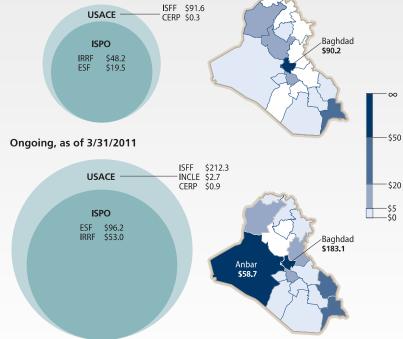
In addition to IRRF- and ESF-funded projects, USACE implements projects funded by the three other major funds: the Iraq Security Forces Fund (ISFF), the Commander's Emergency Response Program (CERP), and the International Narcotics Control and Law Enforcement (INCLE) account, as well as sizeable projects supported by other U.S. and Iraqi funding streams not discussed here.

This quarter, USACE completed 58 projects, valued at \$159.5 million. Among the completed projects were 28 overseen by ISPO, valued at \$67.6 million.

As of March 31, 2011, USACE was implementing 85 ongoing projects, valued at \$365.1 million. Among the ongoing projects were 34 overseen by ISPO, valued at \$149.3 million.

STATUS OF ISPO/USACE PROJECTS, AS OF 3/31/2011 \$ Millions





Notes: Data not audited. Numbers affected by rounding. Includes only those projects funded by the five major funds: IRRF, ISFF, ESF, CERP, and INCLE.

Sources: U.S. Embassy-Baghdad, ISPO, response to SIGIR data call, 4/1/2011; USACE, TAD, response to SIGIR data call, 4/5/2011.



US Aid



Status of Major US Aid Funds as of 3/31/2011

Since 2003, the United States has appropriated or otherwise made available \$61.45 billion for reconstruction efforts in Iraq, including the building of physical infrastructure, establishment of political and societal institutions, reconstitution of security forces, and the purchase of products and services for the benefit of the people of Iraq.

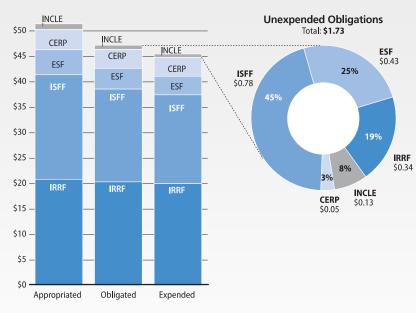
As of March 31, 2011, \$51.41 billion had been made available through five major funds:

- Iraq Relief and Reconstruction Fund (IRRF)— \$20.86 billion
- Iraq Security Forces Fund (ISFF)—\$20.54 billion
- Economic Support Fund (ESF)—\$4.91 billion
- Commander's Emergency Response Program (CERP)—\$3.98 billion
- International Narcotics Control and Law Enforcement (INCLE)—\$1.12 billion

As of March 31, 2011, \$4.46 billion in available budget authority remained unexpended for the five major funds (\$4.20 billion in unobligated funds plus \$1.73 billion in unexpended obligations minus \$1.48 billion in expired funds). The Congress also made \$10.04 billion available through several smaller funding streams.

The Congress appropriated an estimated \$3.37 billion in FY 2011 funding for Iraq reconstruction, comprising an estimated \$2.00 billion in new reconstruction assistance and an estimated \$1.37 billion in new funding for reconstruction-related operating expenses.

STATUS OF MAJOR U.S. FUNDS, AS OF 3/31/2011 \$ Billions



Note: Data not audited. Numbers affected by rounding.

US Budget Appropriations and Requests: FY2010-FY2012

| 4 | | 111 | |
|---|----|------|----|
| * | Mi | III∩ | ns |

| | | | FY: | 2010 Appropriatio | NS | | REQUEST AND OPRIATIONS | FY | 2012 REQU | EST |
|------------|---------------------------------------|---------------|---------|-------------------|---------|---------|---------------------------|---------|-----------|---------|
| | | Fund | REGULAR | SUPPLEMENTAL | TOTAL | REQUEST | Appropriation | BASE | oco | TOTAL |
| Foreign | Defense | ISFF | | 1,000.0 | 1,000.0 | 2,000.0 | 1,500.0 | | | |
| Assistance | | CERP | 239.9 | | 239.9 | 200.0 | 70.0 | | | |
| | | Subtotal | 239.9 | 1,000.0 | 1,239.9 | 2,200.0 | 1,570.0 | | | |
| | Foreign | INCLE | 52.0 | 650.0 | 702.0 | 315.0 | 51.9 | | 1,000.0 | 1,000.0 |
| | Operations | FMF | | | | | | | 1,000.0 | 1,000.0 |
| | | ESF | 382.5 | | 382.5 | 383.0 | 346.2 | 325.7 | | 325.7 |
| | | MRA/ERMA | 300.0 | | 300.0 | | | | | |
| | | NADR | 30.3 | | 30.3 | 29.8 | 29.8 | 32.4 | | 32.4 |
| | | IDA/IDFA | 32.7 | 9.7 | 41.9 | | | | | |
| | | IMET | 2.0 | | 2.0 | 2.0 | 2.0 | 2.0 | | 2.0 |
| | | Subtotal | 799.5 | 659.7 | 1,458.7 | 729.8 | 429.9 | 360.1 | 2,000.0 | 2,360.1 |
| | Subtotal | | 1,039.3 | 1,659.7 | 2,698.5 | 2,929.8 | 1,999.9 | 360.1 | 2,000.0 | 2,360.1 |
| Operating | DoD | OSC-I Support | | | | 245.0 | 129.1 | | 524.0 | 524.0 |
| Expenses | DoS | D&CP | 1,121.6 | 1,030.0 | 2,151.6 | 1,787.1 | 1,119.4 | 495.9 | 3,229.5 | 3,725.4 |
| | | CIO | 33.0 | | 33.0 | | 31.0 | 44.3 | | 44.3 |
| | | ECSM | | | | | | 37.0 | | 37.0 |
| | | ECA | 7.4 | | 7.4 | | 6.9 | 7.0 | | 7.0 |
| | | Subtotal | 1,162.0 | 1,030.0 | 2,192.0 | 1,787.1 | 1,157.3 | 584.2 | 3,229.5 | 3,813.7 |
| | Other | USAID | 51.9 | | 51.9 | 62.8 | 56.5 | 75.4 | | 75.4 |
| | Civilian | DoS OIG | 5.0 | | 5.0 | | 4.9 | 9.2 | | 9.2 |
| | | SIGIR | 23.0 | | 23.0 | 22.0 | 22.0 | | 18.5 | 18.5 |
| | | Subtotal | 79.8 | | 79.8 | 84.8 | 83.4 | 84.6 | 18.5 | 103.1 |
| | Subtotal | | 1,241.8 | 1,030.0 | 2,271.8 | 2,116.9 | 1,369.7 | 668.8 | 3,772.0 | 4,440.8 |
| Total | · · · · · · · · · · · · · · · · · · · | | 2,281.1 | 2,689.7 | 4,970.4 | 5,046.7 | 3,369.6 | 1,028.9 | 5,772.0 | 6,800.9 |

On February 14, 2011, the Administration released its budget request for FY 2012, which starts on October 1, 2011. More than \$6.80 billion was requested for foreign assistance and operating expenses for Iraq, \$1.83 billion (37%) more than was appropriated in FY 2010. The Administration's FY 2012 budget request draws close parallels between ongoing Overseas Contingency Operations (OCO) in Iraq, Afghani-stan, and Pakistan but bifurcates the DoS budget in those countries between OCO and base budgets. This new practice matches the precedent set by DoD and, according to the Administration, will improve transparency for -extraordinary and temporary" costs.



IRRF Aid as of 3/31/2011

IRRF: STATUS OF FUNDS, BY APPROPRIATION AND SECTOR, AS OF 3/31/2011

The IRRF comprises \$20.86 billion made available through two appropriations: IRRF 1 (\$2.48 billion) and IRRF 2 (\$18.39 billion).

The IRRF 1 was canceled on September 30, 2009, and there is no longer authority to obligate or expend any funds from it. P.L. 109-234 and P.L. 110-28 extended the period of obligation for some of the IRRF 2 until September 30, 2008. Consequently, some IRRF 2 funds will remain available for expenditure until September 30, 2013. As of March 31, 2011, \$335 million of obligated funds had not been expended from the IRRF 2.

This quarter, SIGIR released an audit of the status of IRRF 2 as of September 30, 2010. According to the audit, \$18.45 billion was appropriated for security, relief, rehabilitation, and reconstruction in Iraq, all of which was apportioned to five agencies: DoD/U.S. Army, USAID, DoS, U.S. Treasury, and the U.S. Institute of Peace (USIP)

All IRRF 2 funds that remain unexpended as of September 30, 2013, will be canceled and returned to the U.S. Treasury's General Fund.

| | | STATUS (| OF FUNDS | QUARTERLY CHANGE | |
|---------------|--|-------------------|--------------|------------------|---------------|
| APPROPRIATION | SECTOR | OBLIGATED | EXPENDED | OBLIGATED | EXPENDED |
| IRRF 1 | Subtotal | 2,227.7 | 2,227.7 | | |
| IRRF 2 | Security & Law Enforcement | 4,929.0 | 4,892.8 | | |
| | Electric Sector | 4,117.4 | 4,076.1 | 9.3 (0%) | 13.9 (0% |
| | Justice, Public Safety Infrastructure, & Civil Society | 2,309.2 | 2,209.4 | -0.1 (0%) | |
| | Water Resources & Sanitation | 1,968.0 | 1,957.8 | | 1.8 (0% |
| | Oil Infrastructure | 1,604.2 | 1,593.1 | | |
| | Private Sector Development | 860.0 | 830.0 | | |
| | Health Care | 816.7 | 802.8 | | 0.4 (0% |
| | Education, Refugees, Human Rights, Democracy, & Governance | 519.5 | 447.6 | | |
| | Transportation & Telecommunications Projects | 469.0 | 463.3 | 0.2 (0%) | 1.9 (0% |
| | Roads, Bridges, & Construction | 280.5 | 275.7 | | 1.2 (0% |
| | Administrative Expenses | 219.5 | 217.9 | | |
| | ISPO Capacity Development | 44.9 | 36.3 | | 1.2 (3% |
| | annual transport of the state o | 13.23.23.24.55.33 | C31000000000 | NEW YEARS | 22/10/2012/09 |

18,137.8

20,365.5

17,802.8

20,030.4

9.4 (0%)

9.4 (0%)

20.4 (0%)

20.4 (0%)

Note: Data not audited. Numbers affected by rounding.

Total

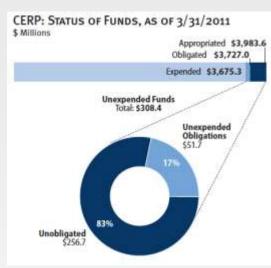
Subtotal

IRRF 2: AUDITED STATUS, AS OF 9/30/2010, BY AGENCY \$ Millions

| | APPORTIONED | OBLIGATED | EXPENDED | UNOBLIGATED BALANCES | UNLIQUIDATED OBLIGATIONS |
|---------------|-------------|-----------|-----------|-------------------------|-----------------------------|
| DoD/U.S. Army | 13,521.06 | 12,966.79 | 12,868.55 | 311.00 | 98.24 |
| USAID | 3,043.57 | 3,048.01 | 3,040.39 | 28.90 | 7.62 |
| DoS | 1,483.31 | 1,344.68 | 1,306.08 | 62.34 | 38.60 |
| U.S. Treasury | 391.38 | 39.06 | 38.33 | 0.04 | 0.73 |
| USIP | 10.00 | 9.82 | 9.76 | 0.18 | 0.06 |
| Subtotal | | | | 402.46 | |
| ОМВ | | | | 26.62 | |
| Total | 18,449.32 | 17,408.36 | 17,263.11 | 429.08 | 145.25 |



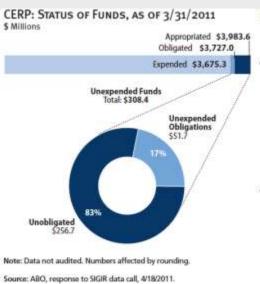
CERP Aid as of 3/31/2011



Since 2004, the Congress has provided \$3.98 billionto the CERP in Iraq for the purpose of enabling military commanders to respond to urgent humanitarian relief and urgent reconstruction requirements within their areas of responsibility. Th is includes \$70 million provided by P.L. 112-10.130 As of March 31, 2011, \$52 million of obligated CERP funds had not been expended. An additional \$257 million had not been obligated, but \$226 million of this amount has expired. This leaves \$30 million available for obligation to new projects. In total, \$82 million in available budget authority remainedunexpended for the CERP

| | | STATUS | OF FUNDS | QUARTERE | Y CHANGE |
|--|---|-----------|----------|--------------|--------------|
| | PROJECT CATEGORY/FISCAL YEAR | OBLIGATED | EXPENDED | OBLIGATED | EXPENDED |
| Status of Funds, by Project | Water & Sanitation | 673.7 | 219.4 | 11.8 (2%) | 3.4 (2%) |
| Category, According to the USF-I CERP Project Tracker | Protective Measures | 490.2 | 267.5 | 1.1 (0%) | 0.6 (0%) |
| | Electricity | 444.5 | 131,6 | 3.2 (1%) | 0.5 (0%) |
| | Education | 428.3 | 177.5 | 3.7 (1%) | 1.7 (1%) |
| | Transportation | 385.9 | 148.1 | 2.1 (1%) | 0.5 (0%) |
| | Civic Cleanup Activities | 240.5 | 116.5 | 1.3 (1%) | 0.7 (1%) |
| | Other Urgent Humanitarian or Reconstruction Projects | 224.3 | 83.6 | 7.5 (3%) | 2.4 (3%) |
| | Agriculture | 208.4 | 74.3 | 2.0 (1%) | 0.3 (0%) |
| | Economic, Financial, and Management Improvements | 183.0 | 76.3 | 1,6 (1%) | 0.8 (1%) |
| | Health Care | 152.0 | 60.4 | 2.5 (2%) | 1.6 (3%) |
| | Rule of Law & Governance | 112.2 | 44.7 | 19.2 (21%) | 1.2 (3%) |
| | Civic Infrastructure Repair | 67.5 | 23.9 | | |
| | Repair of Civic & Cultural Facilities | 63.1 | 27.1 | 0.5 (1%) | |
| | Civic Support Vehicles | 58.5 | 30.8 | 4,6 (8%) | 1.6 (5%) |
| | Condolence Payments | 50.7 | 35.4 | 0.1 (0%) | 0.1 (0%) |
| | Telecommunications | 39.6 | 10.2 | | |
| | Temporary Contract Guards for Critical Infrastructure | 35.6 | 35.3 | | |
| | Battle Damage Repair | 23.7 | 17.9 | 0.1 (0%) | 0.1 (0%) |
| | Food Production & Distribution | 21.2 | 8.0 | 0.3 (2%) | 0.2 (3%) |
| | Non-FMR | 5.8 | | -21.8 (-79%) | |
| | Detainee Payments | 1.0 | 0.6 | | |
| | Iraqi Hero Payments | 0.7 | 0.7 | 0.0 (2%) | 0.0 (1%) |
| | Subtotal | 3,910.3 | 1,589.8 | 39.8 (1%) | 15.9 (1%) |
| Difference between ABO | FY 2004 | -5.8 | 133.6 | | |
| Financial Data and USF-I CERP Project Tracker, by Fiscal Year | FY 2005 | -49.2 | 404.4 | | |
| | FY 2006 | 136,7 | 499.8 | 0.1 (0%) | 1.2 (0%) |
| | FY 2007 | -180.5 | 324.0 | 0.1 (0%) | 0.1 (0%) |
| | FY 2008 | -91.4 | 513.7 | -2.9 (3%) | 1.3 (0%) |
| | FY 2009 | -9.2 | 116.0 | -1.5 (19%) | 2.5 (2%) |
| | FY 2010 | 16.1 | 94.0 | 38.6 (-172%) | 107.9 (-7779 |
| | FY 2011 | | | | |
| | Subtotal | -183.3 | 2,085.5 | 34.3 (-16%) | 112.8 (6%) |
| Total, According to ABO Financia | ni Dota | 3,727.0 | 3,675.3 | 51.6 (1%) | 114.9 (3%) |

Total US Economic Support Fund (ESF) Aid: 2003 to 3/21/2011

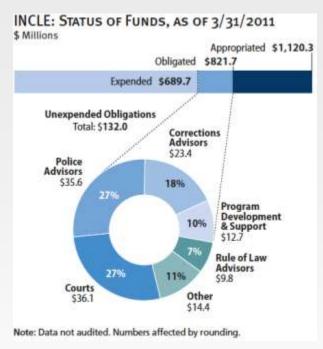


| Millions | | STATUS | OF FUNDS | Quarteri | LY CHANGE |
|-----------|--|-----------|----------|-----------|-------------|
| TRACK | PROGRAM | OBLIGATED | EXPENDED | OBLIGATED | EXPENDED |
| Security | Community Stabilization Program | 619.3 | 608.6 | | -10.3 (-2%) |
| | PRT/PRDC Projects | 586.3 | 534.6 | 5.9 (1%) | 29.1 (6%) |
| | Local Governance Program | 435.5 | 409.5 | | 13.2 (3%) |
| | Community Action Program | 384.3 | 324.5 | | 5.4 (2%) |
| | PRT Quick Response Fund | 273.8 | 233.1 | 3.1 (1%) | 10.1 (5%) |
| | Infrastructure Security Protection | 194.8 | 189.5 | | 1.4 (1%) |
| | Subtotal | 2,494.0 | 2,299.9 | 9.0 (0%) | 48.9 (2%) |
| Political | Tatweer National Capacity Development | 309.4 | 299.3 | | 2.6 (1%) |
| | Democracy and Civil Society | 260.6 | 183.5 | | 14.9 (9%) |
| | Iraqi Refugees | 95.0 | 93.2 | | |
| | Economic Governance II, Policy and Regulatory Reforms | 85.0 | 83.9 | | -1.1 (-1% |
| | Ministerial Capacity Development | 37.6 | 35.5 | -0.1 (0%) | 1.0 (3%) |
| | Regime Crimes Liaison Office | 28.5 | 28.4 | | 0.4 (1%) |
| | Elections Support | 13.9 | 13.8 | | |
| | Monitoring and Evaluation | 8.5 | 5.4 | | 0.3 (5%) |
| | Subtotal | 838.6 | 743.1 | | 18.0 (2%) |
| Economic | O&M Sustainment | 275.2 | 273.7 | | 0.3 (0%) |
| | Inma Agribusiness Development | 144.8 | 128.9 | | 4.9 (4%) |
| | Tijara Provincial Economic Growth | 117.8 | 77.0 | | 2.1 (3%) |
| | Targeted Development Program | 60.4 | 45.9 | | 4.8 (12% |
| | Plant-Level Capacity Development & Technical Training | 50.4 | 50.1 | | |
| | Primary Health Care Program | 39.1 | | 39.1 | |
| | Izdihar Private Sector Development | 32.8 | 32.2 | | 0.4 (1%) |
| | Financial Sector Development | 31.6 | 3.3 | | 0.6 (24% |
| | Subtotal | 752.1 | 611.0 | 39.1 (5%) | 13.1 (2%) |
| Total | | 4,084.7 | 3,654.0 | 48.1 (1%) | 79.9 (2%) |
| | | | | | |

Note: Data not audited. Numbers affected by rounding.



Total US International Narcotics Control and Law Enforcement (INCLE) Aid: 2003 to 3/21/2011



| | | STATUS (| OF FUNDS | QUARTERLY CHANGE | | |
|------------------|---------------------------------|-----------|----------|------------------|----------------|--|
| SECTOR | Program | OBLIGATED | EXPENDED | OBLIGATED | EXPENDED | |
| Criminal Justice | Police Advisors | 432.4 | 396.8 | 375.9 (665%) | 395.2 (24,609% | |
| | Courts | 104.4 | 68.3 | 2.9 (3%) | 5.5 (9%) | |
| | Public Integrity | 33.7 | 27.1 | | 0.3 (1%) | |
| | Rule of Law Advisors | 26.0 | 16.1 | 3.6 (16%) | 3.7 (30%) | |
| | Major Crimes Task Force | 13.1 | 9.1 | | 0.8 (9%) | |
| | Justice Integration | 6.8 | 5.5 | | 0.1 (1%) | |
| | Legal Framework | 2.5 | 2.5 | | | |
| | Subtotal | 618.9 | 525.5 | 382.5 (162%) | 405.5 (338%) | |
| Corrections | Advisors | 88.0 | 64.6 | 1.5 (2%) | 3.1 (5%) | |
| | Construction | 83.7 | 82.2 | | 11.7 (17%) | |
| | Subtotal | 171.7 | 146.8 | 1.5 (1%) | 14.8 (11%) | |
| Other | Program Development and Support | 30.1 | 17.4 | 3.1 (12%) | -0.1 (0%) | |
| Counternarcotics | Counternarcotics | 1.0 | 0.0 | 1.0 | | |
| Total | | 821.7 | 689.7 | 388.0 (89%) | 420.3 (156%) | |

Note: Data not audited. Numbers affected by rounding.

Sources: INL, responses to SIGIR data calls, 1/10/2011 and 4/6/2011.

The INCLE has been allocated to 11 programs in four sectors: criminal justice, corrections, counternarcotics, and other (which includes funding for program development and support). The majority of INCLE obligations to date have been made to programs in the criminal justice sector.

Since 2006, the Congress has appropriated \$1.12 billion to the INCLE in Iraq to support rule-of-law activities.137 Th is includes roughly \$52 million provided by P.L. 112-10.138 As of March 31, 2011, \$132 million of obligated INCLE funds had not been expended. An additional \$299 million had not been obligated, nearly all of which is available for new projects. In total, \$431 billion in available budget authority remained unexpended for the INCLE



US Transition Funding Requests for FY2012

On February 14, 2011, the Administration released its budget request for FY 2012, which starts on October 1, 2011. More than \$6.80 billion was requested for foreign assistance and operating expenses for Iraq, \$1.83 billion (37%) more than was appropriated in FY 2010. The Administration's FY 2012 budget request draws close parallels between ongoing Overseas Contingency Operations (OCO) in Iraq, Afghanistan, and Pakistan but bifurcates the DoS budget in those countries between OCO and base budgets. This new practice matches the precedent set by DoD and, according to the Administration, will improve transparency for "extraordinary and temporary" costs.

The Administration's OCO budget request for Iraq supports "key efforts" related to the transition from military to civilian-led reconstruction, including:

- drawing down all U.S. troops in Iraq by December 31, 2011, in accordance with the U.S.-Iraq Security Agreement
- establishing two consulates and two Embassy Branch Offices (EBOs) and having DoS take responsibility for more than 400 "essential" activities that DoD currently performs
- establishing police and criminal justice hub-facili ties and security cooperation sites to continue enhancing security forces and ministry capabilities

Retroactive analysis by DoS indicates that approximately \$2.19 billion in FY 2010 DoS operating expenses would have been classified as OCO costs under FY 2012's criteria (exclusive of oversight costs associated with SIGIR). Compared with the request for FY 2012, this represents a \$1.04 billion (47%) increase to \$3.23 billion.87 According to the Administration, this increase is "more than offset" by the decreased request for DoD, which is attributable to the withdrawal of U.S. forces from Iraq by December 31, 2011.88

In addition, the Administration is requesting \$2.00 billion in foreign assistance under two ac- counts in the FY 2012 OCO budget for DoS:

- \$1.00 billion for the INCLE to support INL's PDP
- \$1.00 billion for the Foreign Military Financing (FMF) program to provide security assistance to the Iraqi military

Both programs that the requested funding is meant to support are being transitioned from DoD to DoS on October 1, 2011. According to DoS, the request supports "primarily short-term engagement programs ... meant to assist the GOI until it has the capacity and resources to perform critical government security functions on its own."

In addition to the OCO budget, the Administration has requested "significant" resources in the base budget for Iraq to support core Embassy functions and assistance programs. The \$584 million DoS budget justification for civilian operating expenses is intended to fund full-year operations for the planned DoS presence outside of Baghdad and provide for the transition of DoD's remaining Baghdad facilities to Chief of Mission control.

DoS will also continue assistance programs related to employment, agriculture, and essential services. According to Secretary of State Hillary Clinton, "these programs are designed to work themselves out of existence," and Iraq already "matches our assistance dollar-for-dollar."93 Toward this end, the Administration is requesting \$360 million under three accounts in the FY 2012 base budget for DoS:

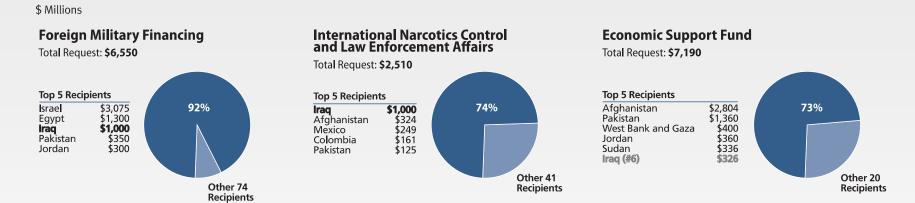
- \$326 million for the ESF—mostly to help "promote an Iraqi Government that is just, representative, and accountable" (\$202 million), but also to promote economic growth and opportunity (\$88 million) and support health, education, and other social services (\$36 million)
- \$32 million for Nonproliferation, Antiterrorism, Demining, and Related Programs (NADR)—to support security sector reform and counterterrorism efforts
- \$2 million for the International Military Education and Training (IMET)—to support military professional development courses

Of the three, the NADR and IMET requests are similar to appropriations in prior years, but the ESF request is \$57 million (15%) less than the FY 2010 appropriation.



Losing Instead of Winning?

Key US Funding Streams to Iraq: FY2012 Appropriations Requests



Source: DoS, "Executive Budget Summary, Function 150 & Other International Programs, Fiscal Year 2012," 2/14/2011, pp. 155–171.

In a letter to the chairman of the House Appropriations Committee, Secretary of State Clinton expressed her concern that Congress's proposed cuts to the Administration's budget request, "occur at exactly the most sensitive juncture as we transition from [a] military-lead to civilian-run programs and operations."

In March, the Under Secretary of State for Management testified before Congress that "to slash the State Department's budget in this way at this time is not only irresponsible, but it is a clear and present danger to our national security." He also agreed with the proposition that, without full appropriation of the FY 2011 and FY 2012 DoS requests for Iraq, the United States risks "mission failure."

According to an October 2010 report issued by the DoS OIG, "it appears that provincial staffing is now being driven by budget constraints, rather than an appraisal of what is needed to accomplish the mission; certainly there is no indication that the missions have been redefined or reduced as funding and staffing projections shrink."

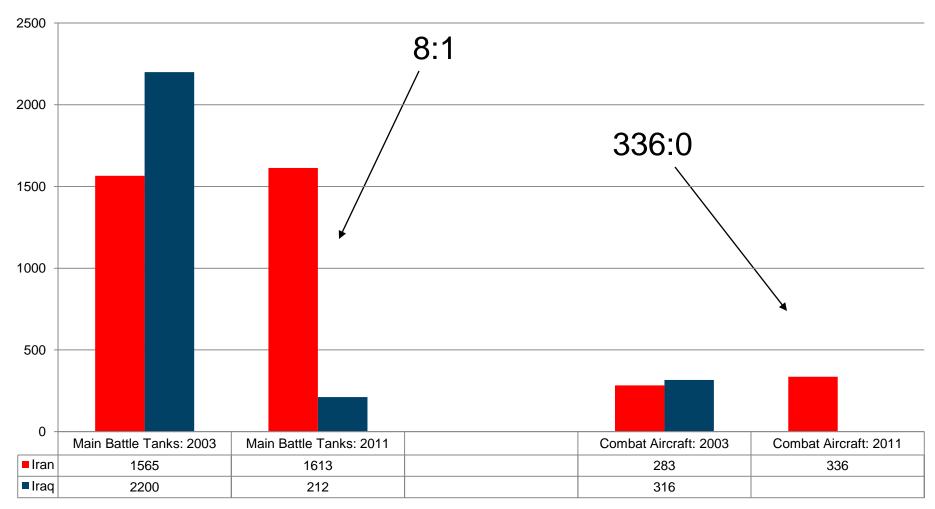


Iraqi Security Forces

Iran vs. Iraq: 2003 vs. 2011

Main Battle Tanks

Combat Aircraft



Source: Adapted by Anthony H. Cordesman from IISS, The Military Balance, various editions; Jane's sentinel series.

Details of Iraq's Loss of Deterrent and Defense Capability: 2003-2011

| Category | Iraq | 2003 Iran For | ce Ratio | Iraq | 2011 Iran | Force Ratio |
|---------------------|---------|------------------|----------|---------|--------------|-------------|
| | | | | 4 | | |
| Active Manpower | 424,000 | 513,000 | 8:10 | 245,782 | 523,000 | 2:5 |
| Reserve Manpower | 650,000 | 350,000 | 19:10 | 0 | 350,000 | NA |
| Main Battle Tanks | 2,200 | 1,565 | 7:5 | 212 | 1,613 | 1:8 |
| OAFVs | 1,300 | 815 | 8:5 | 434 | 690 | 1:1.7 |
| Reconnaissance | | | | 478 | 35 | |
| APCs | 2,400 | 590 | 4:1 | 1,479 | 640 | 2.3:1 |
| Towed Artillery | 1,900 | 2,085 | 9:10 | 0 | 2,010 | NA |
| SP Artillery | 150 | 310 | 1:2 | 0 | 310 | NA |
| MRLs | 200 | 889 | 1:5 | 0 | 876 | NA |
| Combat Aircraft | 316 | 283 | 11:10 | 0 | 336 | NA |
| Attack Helicopters | 100 | 85 | 6:5 | 0 | 50 | NA |
| Major SAM Launchers | 225 | 205 | 11:10 | 0 | 289 | NA |



Strength of Iraqi Security Forces: 3/31/2011

| SERVICE | | ASSIGNED PERSONNEL |
|-----------------------------------|----------------------------------|--------------------|
| Ministry of Defense ^a | Iraqi Army | 191,500 |
| | Army Air Corps | 2,150 |
| | Air Force | 6,000 |
| | Navy | 1,800 |
| | Training and Support | 47,000 |
| | Total MOD | 248,450 |
| Ministry of Interior ^a | Iraqi Police | 303,000 |
| | Iraqi Federal Police | 45,000 |
| | Department of Border Enforcement | 39,330 |
| | Oil Police | 28,700 |
| | Facilities Protection Service | 97,000 |
| | Total MOI | 513,030 |
| Counter-Terrorism Force | | 4,200 |
| Total | | 765,680 |

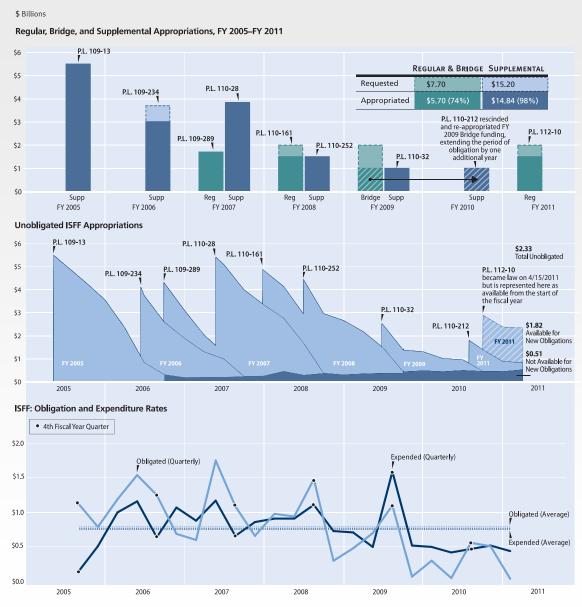
^a Assigned numbers illustrate payroll data; they do not reflect present-for-duty totals.

Note: Numbers affected by rounding.

Source: USF-I, response to SIGIR data call, 4/12/2011.



Iraqi Security Forces Fund Spending History FY2005-FY2011



Note: Data not audited. Numbers affected by rounding.



Iraqi Security Forces Fund Status

Since 2005, the Congress has appropriated \$20.54 billion to the ISFF to enable U.S. Forces- Iraq (USF-I) and its predecessor, Multi-National Force-Iraq, to support Iraq's Ministry of Defense (MOD) and Ministry of Interior (MOI) in developing the ISF and increasing ministerial capacity.100 This includes \$1.50 billion provided by P.L. 112-10.101

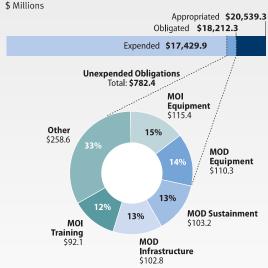
As of March 31, 2011, \$18.21 billion of ISFF had been obligated, surpassing the \$18.14 billion obligated for IRRF 2.102 By this measure, ISFF is the largest reconstruction fund for Iraq.

As of March 31, 2011, \$18.52 billion (95%) of the \$20.54 billion appropriated to the ISFF had been allocated to four major subactivity groups: Equipment, Infrastructure, Sustainment, and Training. The remainder has been allocated to —alated activities."

As of March 31, 2011, \$782 million of obligated ISFF funds had not been expended. An additional \$2.33 billion had not been obligated, but \$509 mil lion of this amount has expired. This leaves \$1.82 billion available for obligation to new projects. In total, \$2.60 billion in available budget authority remained unexpended for the ISFF.

The FY 2005–FY 2009 ISFF appropriations have expired. USF-I cannot obligate funds from these appropriations to new projects, but can adjust existing obligations and expend funds for a period of five years after their respective expiration dates.

ISFF: STATUS OF FUNDS, AS OF 3/31/2011



Note: Data not audited. Numbers affected by rounding.



Status of Iraqi Security Forces 4/2011: I

Minimum Essential Capability

U.S. funding levels for the Iraq Security Forces Fund (ISFF) have been based on enabling the ISF to reach MEC standards prior to the withdrawal of U.S. troops by the end of the year. MEC means that the Iraqi security ministries, institutions, and forces can provide internal security and possess foundational capabilities to defend against external threats. Although facing significant challenges, the ISF continue to improve their capabilities through increased training and equipping. According to USF-I, the ISF is functioning well as a counterinsurgency Force.

MOD and MOI Deficiencies in Meeting MEC Standards

USF-I reported that, in general, the MOD security institutions and services are closer to attaining MEC than their MOI counterparts. Institutionally, the MOD appears to have already achieved MEC with respect to Army training schools, training centers, and combat training centers. Te current MEC rating of training capability among the five MOI police entities ranges from —functional, requiring minimal or no assistance" (Federal Police, Division of Border Enforcement, National Emergency Reserve Brigade) to —limited capability, requiring some assistance" (Iraqi Police, Ports of Entry).

Neither the MOD nor the MOI security services are likely to attain MEC with respect to either equipping or sustaining their forces by the end of USF-I's mission. Moreover, challenges remain in both staffing and leading the security forces of both ministries. The USF-I has advised that failure to address shortfalls will put at risk the Government of Iraq's ability to secure the population, provide internal defense, and begin building the foundation for basic external defense by December 2011." In a January 2011 report, the U.S. Senate Committee on Foreign Relations majority staff noted -alarming deficiencies" in MOD capabilities that — We have a serious impact on the State Department's ability to provide for its own force-protection" beyond 2011.

The report cited four specific concerns:

- The MOD is deficient in its ability to maintain and support the armed forces. Although the Iraqi military has developed into a competent counterinsurgency force, the logistics, training, and maintenance requirements that contribute to its sustainment will potentially go unfulfilled without U.S. military assistance.
- The army and air force lack the full conventional ability to defend Iraq's borders against external threats. Although Iraq does not currently face a conventional threat, it cannot yet deter its neighbors from interfering in domestic politics.
- Iraq's skillful counterterrorism force is likely to become less capable because it still relies on the United States to integrate intelligence.
- The U.S. military presence helps bind together nascent cooperation between the Iraqi Army and Kurdish *Peshmerga*. Without U.S. troops to
- resolve disputes and foster relations, the situation could deteriorate, leaving the country with two separate, armed security forces at odds over long-standing ethnosectarian differences.

Equipment Shortfalls

Other MEC shortfalls appear likely as a result of the truncated budgetary outlay of the FY 2011 ISFF appropriation, arising from the series of continuing resolutions. Through almost the first half of FY 2011, the amount of ISFF funds provided to support ISF attainment of MEC under)



Status of Iraqi Security Forces 4/2011: II

continuing appropriations was just 26% of the \$1.5 billion in ISFF appropriations made available under the Department of Defense and Full-Year Continuing Appropriations Act, 2011 (P.L. 112-10). Moreover, P.L. 112-10 provided \$500 million less than the total requested in DoD's line-item budget submission (J-Book) for the year.419 Projects for which funds have not been allocated to assist the ISF in reaching MEC include:

- the equipment necessary to develop the IA's Intelligence, Surveillance, and Reconnaissance (ISR) battalion-level capabilities to eliminate dependence on U.S. assets and -ensure unimpeded, independent intelligence operations throughout the Army that will be necessary for...developing an initial self defense" (MOD)
- radio relay-links equipment to facilitate Command, Control, and Communications (C3) systems, including compact tactical radio relay

links, training, and repair facilities (MOD)

- secure communications capabilities through combat net radios (MOD)
- training programs, equipment, and facilities for pilots and the related ground crews/maintenance personnel (MOD)
- an -Iraqi Intelligence Network" to move operational and intelligence related data/voice communications to a secure network (MOI)

While the areas where shortfalls in MOD's attainment of MEC appear to be material, it is anticipated that MOD security services and institutions will receive some level of support after the USF-I's end of mission. The Offce of Security Cooperation-Iraq (OSC-I) will likely assist MOD institutions to meet shortfalls in sustainment and IA modernization with Foreign Military Financing (FMF) and Foreign Military Sales (FMS) programs, although the existing Security Agreement might have to be amended to authorize specific training missions.4 Notably, however, the OSC-I activity will be much smaller than the existing ITAM components of USF-I. Moreover, the OSC-I is unlikely to be staffed or equipped to manage gaps in intelligence or to provide force levels necessary to support and harmonize the integration of GOI and KRG security forces.

MEC and the USF-I Transition to INL

As noted in Section 3, post-USF-I support for the Iraqi Police (IP) and MOI-related security forces is different than that provided for the MOD. Replacing the USF-I training, equipping, and capacity development mission will be a large U.S.-funded -advise and mentor" Police Development Program (PDP), administered by INL. From the USF-I perspective, the vision was for the MOI forces to achieve MEC by the end of its mission, providing a seamless transition to the PDP.426 USF-I had specified these goals in mid-2009: -By the summer of 2010, the [MOI] functions with little assistance in the most critical aspects of force

management, acquisition, training, distribution, sustainment, resourcing, and leader development; the MOI is transitioned to full adherence to the Rule of Law and police primacy throughout Iraq." It is now widely recognized that the MOI security services will not attain a fully functional MEC by the end of the USF-I mission, raising the likelihood that there will enduring gaps in the MOI security services' capabilities. 9There are a total of 20 identified tasks to transition from USF-I programs to the INL-led effort—10 at the ministry and 10 related to the police force. USF-I notes that the transition of these enduring tasks to INL will be conditions-based, taking into account the complexity of the task, the MEC assessment for the task, and INL readiness to accept the task, as well as an assessment of the current operating environment. ITAM-Police will be balancing several priorities as the transition to the PDP approaches (beginning October 1, 2011):



Status of Iraqi Security Forces 4/2011: III

- developing ministerial capacity
- implementing -democratic policing" by enhancing investigation techniques, handling of evidence, laboratory procedures, and the application of the rule of law
- improving critical infrastructure police capability
- increasing KRG force integration
- improving facilities, detection systems, and unity of effort for border and port security
- improving sustainment support
- transitioning responsibility for internal security to the police

ITAM's six-month campaign to address these priorities before handing off its mission to the PDP will be difficult not only because of the brief remaining time but also by previously unanticipated U.S. government and GOI funding constraints.

Status of MOD

The IA has established 196 operational combat battalions, 20 Iraqi protection battalions, and 6 Iraqi Special Operations Forces (ISOF) battalions and has met goals for establishing counterinsurgency capability. This quarter, USF-I reported that the IA continues to make steady progress toward the 2011 goal of establishing a foundational capability to defend against external threats, but it will not achieve MEC before December 2011 because of equipment-procurement delays and subsequent training requirements. Questions about the MOD's transition of internal security to the MOI, as well as the MOD's existing capabilities and funding to defend against external threats, suggests that self-reliance is not attainable in the near-term.

Status of MOI

USF-I's December 2011 goal is an IP force that is professionally trained, sufficiently staffed, and adequately equipped to be capable of defeating insurgencies, of creating a safe and secure Iraq, and of enforcing the rule of law. Moreover, IP forces should be interoperable with each other and the IA. The Department of Border Enforcement (DBE) should be able to control borders with IA support, while the Oil Police and Facilities Protection Service should be able to provide a measure of security commensurate with their security objectives. These near-term goals at USF-I's end of mission appear to be ambitious, as all interior security forces continue to have gaps in funding; command, control, and communications; information systems; intelligence; surveillance and reconnaissance; specialization; IA interoperability; and logistical infrastructure.



Status of the USF-I Advisory Effort 4/2011

The Iraq Security Assistance Mission (ISAM) is responsible for conducting a wide range of security assistance initiatives that focus on building a self-sufficient ISF that adheres to democratic government institutions. ISAM is also assisting in developing the OSC-I. These activities require coordination within USF-I and external coordination with the ISF ministries, U.S. Embassy-Baghdad, and CENTCOM.

ISAM has supported USACE transfer of two construction projects at Camp Taji that were originally undertaken for the USF-I to provide critical aviation basing capability for the IA. This quarter, a 118,400-square-foot helicopter maintenance facility and nearby squadron operations building were turned over to the Iraqi Army Air Corps.

The \$9.8 million hangar and \$1.5 million operations building took nearly two years to complete. According to USACE, the hangar is now the largest free-span building in the Middle East. USACE also completed the \$3.5 million Logistics Affairs Training Institute at Camp Taji. Four additional USACE projects remain ongoing in various phases of construction at Camp Taji:

- \$7.5 million air traffic control tower
- \$22.6 million power generation station
- \$22 million warehouse complex to store repair parts
- \$3 million fuel storage complex

Among many other activities, ISAM has been processing U.S. military Excess Defense Articles (EDA) for delivery to the IA. As of April 5, 2011, 23 of 24 M109 self-propelled howitzers have been delivered, with another 20 ready for transfer; 8 of 120 M198 towed howitzers have been delivered, with 7 ready for transfer; and 586 of 1,026 M113 armored personnel carriers are undergoing refurbishment.

Foreign Military Sales

Modernization of the ISF is being facilitated through the FMS program. As of March 31, 2011, the GOI had committed to 374 FMS —asses," worth \$8.59 billion; Iraq funded \$6.15 billion, or nearly 72%, and the United States funded the remainder. T e GOI funded 46% of the \$792.6 million in cases already delivered. There are currently 78 cases in development, estimated to be valued at \$1.65 billion. If implemented, the GOI would fund almost 93% of these cases.

In December 2006, the Iraq Study Group noted that, —the quickest and most effective way for the Iraqi Army to get the bulk of their equipment would be through our [the U.S.-administered] Foreign Military Sales program, which they have already begun to use." The study group recommended that the United States support more and better equipment for the IA by encouraging the GOI to accelerate its FMS requests and, as U.S. combat brigades move out of Iraq, by leaving behind some U.S. equipment for the ISF. The Military Attache at the Iraqi Embassy to the United States, Brigadier General al-Araji, noted that years of sanctions and isolation from the rest of the world eroded the MOD's knowledge of current equipment and technologies. He pointed out that increased engagement through programs such as FMS are a good way for Iraq to make up for that gap and filter the mass of information available—increasing its capability to sort out legitimate defense contractors from those who would exploit Iraq.

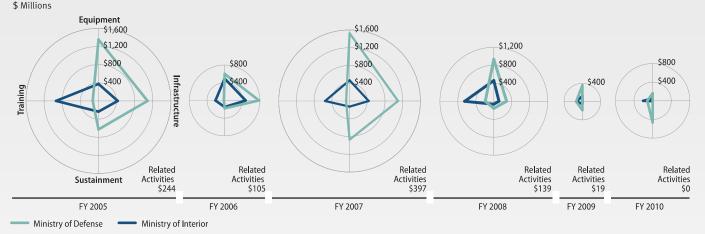
Iraqi Concerns about the FMS Program

During a meeting with SIGIR in January 2011, the MOI inspector general (IG) expressed several concerns about the quality and value of materiel delivered by the United States through the FMS program. Citing a January Board of Supreme Audit (BSA) of purchases released, the IG provided information about delivery delays, potential bid inflation, and cumbersome administrative processes that have contributed to inefficiency and potential waste. The audit contended that the program had several inherent limitations. Some concerns appear related to differences between Iraqi procurement laws and the FMS program, while others seem the product of elevated expectations (or misunderstandings) about the program. Prime Minister al-Maliki has tasked key advisors to further explore the FMS program to validate its value for the GOI. The number of GOI officials highly trained in the program is small, and many of those becoming engaged have little prior knowledge of the program. Key GOI National Security Advisory Council officials, however, believe that working to address the concerns and FMS program misconceptions through increased training and interaction is important to the continuing overall relationship between Iraq and the United States



Iraqi Security Forces Fund by Ministry

ISFF: ALLOCATIONS, BY MINISTRY AND SUB-ACTIVITY GROUP, FY 2005–FY 2010



Note: Data not audited. Numbers affected by rounding. Allocations for Related Activites are not made to a specific ministry.

Source: OSD, response to SIGIR data call, 4/18/2011.

\$ Millions

| | Sub-Activity | STATUS C | F Funds | Quarterly Change | | |
|----------|--------------------|-----------|----------|------------------|------------|--|
| MINISTRY | GROUP | OBLIGATED | Expended | OBLIGATED | Expended | |
| Defense | Equipment | 4,858.9 | 4,748.6 | 66.5 (1%) | 89.2 (2%) | |
| | Infrastructure | 3,074.7 | 2,971.9 | -0.2 (0%) | 36.8 (1%) | |
| | Sustainment | 2,264.9 | 2,161.7 | 30.0 (1%) | 44.5 (2%) | |
| | Training | 600.0 | 526.3 | 4.5 (1%) | 22.4 (4%) | |
| | Subtotal | 10,798.5 | 10,408.5 | 100.8 (1%) | 192.9 (2%) | |
| Interior | Training | 2,660.3 | 2,568.2 | 8.8 (0%) | 159.0 (7%) | |
| | Equipment | 1,921.5 | 1,806.1 | -27.3 (-1%) | 39.1 (2%) | |
| | Infrastructure | 1,346.9 | 1,259.9 | -30.8 (-2%) | 48.7 (4%) | |
| | Sustainment | 628.4 | 566.2 | -0.8 (0%) | 3.9 (1%) | |
| | Subtotal | 6,557.1 | 6,200.4 | -50.0 (-1%) | 250.7 (4%) | |
| Varies | Related Activities | 856.6 | 821.0 | -5.9 (-1%) | -1.4 (0%) | |
| Total | | 18,212.3 | 17,429.9 | 44.8 (0%) | 442.1 (3%) | |

Note: Data not audited. Numbers affected by rounding.



Iraqi Security Forces Fund by Key Function: FY2009-FY2011

1,000.0

| | SUB-ACTIVITY | FY 2009 (P.L. 111-32) | | FY 2010 (P.L. 111-212) | |
|------------|--------------|---|-------|---|-------|
| MINISTRY | GROUP | PROJECT | Cost | Project | Соѕт |
| Defense | Equipment | Modernize Iraqi Navy and Support Equipment | 107.2 | Kurdish Regional Guard Integration | 93.4 |
| | | Location Commands | 88.8 | Air Force Equipment | 34.9 |
| | | Mobility and IED Defeat Engineering Structure | 41.8 | Iraqi International Academy | 10.0 |
| | | Complete Signal Battalion Structure | 36.9 | JFSOCC-I Equipment | 10.0 |
| | | Trainers at Units and Institutions | 28.0 | M109A5 Self-Propelled BN and Artillery School | 5.0 |
| | | Comm. for Intelligence, C2, and Air Traffic Control | 18.6 | Other | 7.3 |
| | | Training Capability for Enablers | 18.1 | | |
| | | Air Traffic Command and Control | 12.3 | _ | |
| | | Other | 7.0 | _ | |
| | | Subtotal | 358.7 | Subtotal | 160.6 |
| | Sustainment | Logistic Operations Sustainment | 93.6 | 9th Mech DIV Modernization (USETTI Program) | 243.1 |
| | | Combat Enablers Training Facilities Sustainment | 37.2 | Strategic Logistics | 106.2 |
| | | Training Facilities Sustainment | 20.9 | Infantry Division Round-Out (USETTI Program) | 34.3 |
| | | Logistics Support to IAF Data Links | 20.0 | King Air 350 | 25.0 |
| | | Sustainment of IED Defeat Engineering Structure | 7.5 | Armed & ISR Caravan Sustainment | 22.3 |
| | | Other | 7.1 | Supply Chain Management | 17.0 |
| | | | | Other | 16.5 |
| | | Subtotal | 186.3 | Subtotal | 464.4 |
| | Training | Training Capability for Enablers | 83.1 | Ministry of Defense Advising and Training | 43.5 |
| | | Trainers at Units and Institutions | 33.2 | RW/FW Training | 36.0 |
| | | Complete Signal Battalion Structure | 6.7 | Signal Professional Development Training | 14.0 |
| | | Mobility & IED Defeat Engineering Structure | 6.6 | Infantry Division Round-Out (USETTI Program) | 10.3 |
| | | Other | 5.9 | Other | 12.0 |
| | | Subtotal | 135.4 | Subtotal | 115.8 |
| | Subtotal | | 680.4 | | 740.7 |
| Interior | Equipment | Future Force Modernization | 63.6 | KMOI Integration | 24.7 |
| | | National Police Equipment | 50.3 | ICDD and ERB Equipment | 7.8 |
| | | Other | 8.3 | Other | 19.2 |
| | | Subtotal | 122.2 | Subtotal | 51.6 |
| | Sustainment | Equipment Support | 27.4 | Other | 8.1 |
| | | Vehicle Sustainment | 23.0 | | |
| | | Other | 0.7 | _ | |
| | | Subtotal | 51.0 | Subtotal | 8.1 |
| | Training | International Narcotics and Law Enforcement (INL) | 71.8 | International Police Advisors | 175.0 |
| | | Ministerial Capacity Development | 41.2 | Ministry of Interior Advising and Training | 8.0 |
| | | Command and Control for Ports of Entry | 7.1 | Professional Development & Training | 7.7 |
| | | Border/Ports of Entry Screening and Capacity | 6.0 | DHS Border Mentors/Support | 7.5 |
| | | Other | 0.9 | Other | 1.4 |
| | | Subtotal | 127.0 | Subtotal | 199.6 |
| | Subtotal | | 300.2 | | 259.3 |
| Related | | Quick Response Fund | 10.9 | | |
| Activities | | Other | 8.5 | _ | |
| | | Subtotal | 19.4 | Subtotal | 0.0 |

1,000.0

As with FY 2010 appropriation, the intent of the FY 2011 ISFF appropriation—according to USF-I—is to sustain, equip, and train the ISF to reach MEC by the "end of mission" on December 31, 2011. In particular, the FY 2011 spend plan prioritizes:

- •sustainment of MOD forces through procurement of repair parts for the Iraqi Army's key weapon systems, including tanks, trucks, armored personnel carriers, and artillery systems
- equipment for Corps Headquarters that will allow the Iraqi Ground Forces Command to support divisional units at Iraqi border protection locations, including an Iraqi Special Forces Academy and unmanned aerial vehicle services
- equipment for the 5th Federal Police Division, including surveillance and identification systems to conduct counterterrorism

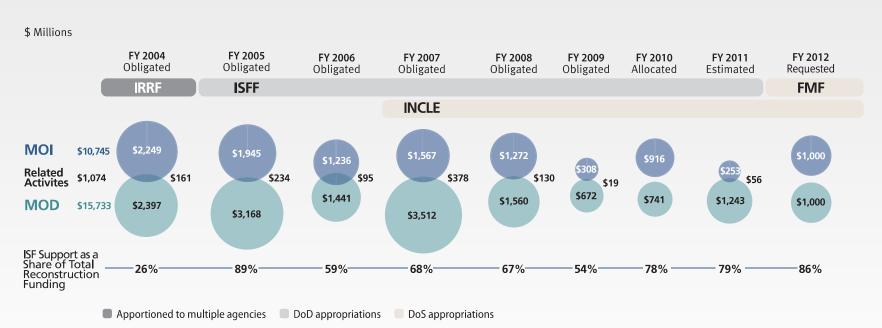
The most recent spend plan available from USF-I was current as of the fourth continuing appropriation, which provided ISFF funding through March 4, 2011, at rates slightly reduced from FY 2010. That spend plan provides allocations for just \$388 million (26%) of the \$1.50 billion ultimately appropriated on April 15, 2011, all of which USF-I intended to execute in the second quarter of FY 2011.

As such, it provides only an approximate guide of USF-I's intentions through September 30, 2012, when the FY 2011 appropriation is set to expire. More than half of the Administration's \$2.00 billion request was to be allocated to MOD equipment.

Total



US Aid to the Iraqi Security Forces: FY2004-FY2012



Note: Data not audited. Numbers affected by rounding. U.S. support for the ISF includes: all of ISFF; the INCLE "Police Advisors" program; and selected subsectors of the IRRF 2 "Security & Law Enforcement" sector (Facilities Protection Service, IAF Equipment, IAF Facilities, IAF Training and Ops., ING Equipment, ING Facilities, ING Ops. & Personnel, ISF QRF, Police Training and Tech. Assist.). Funding excludes broader rule-of-law support to courts, prisons, and anti-corruption institutions. "Share of Total Reconstruction Funding" represents support for the ISF as a percentage of all activities supported by the five major funds, as well as FMF for FY 2012.