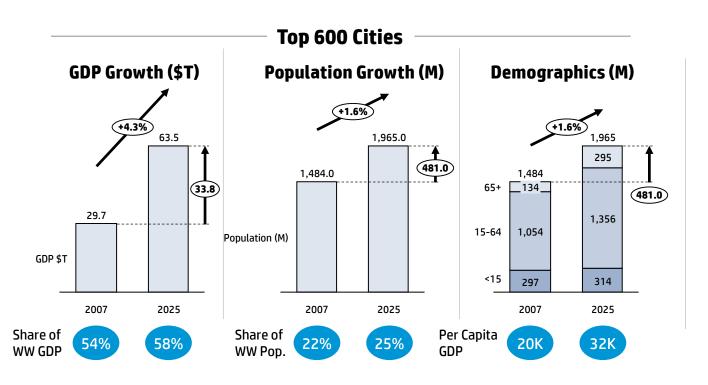


CITIES ARE DRIVING A SURGE IN DEMAND FOR SERVICES



Healthcare

- ~2M new doctors;
- ~5M hospital beds

Education

- +4M classrooms
- +3M Teachers

Transportation

100M+ cars

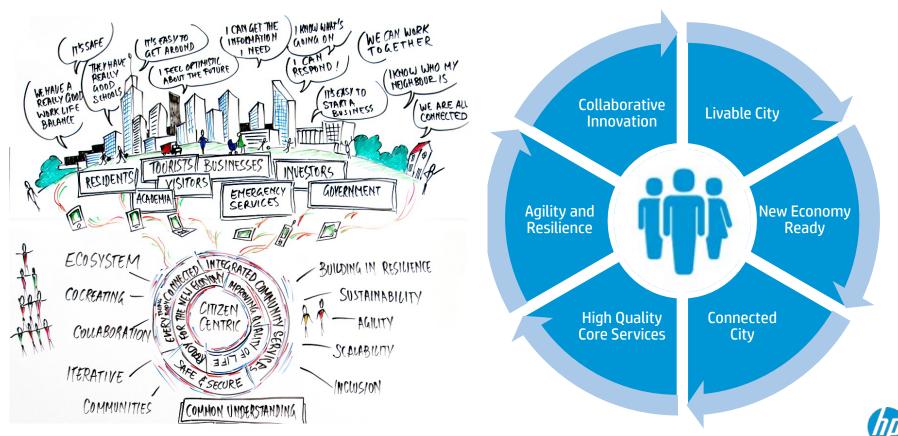
+25,000 passenger aircraft

Utilities

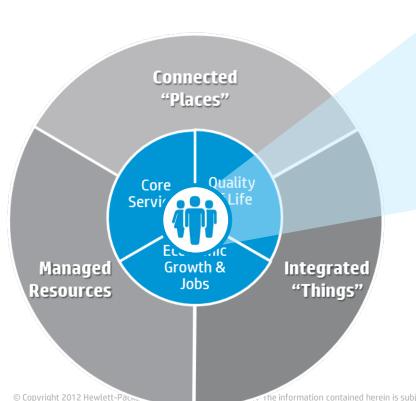
+4K TWh of power (25% of total generation today)



A CITIZEN CENTRIC APPROACH



At The Core: Driving Citizen Outcomes & Public Value







BUILDING THE FOUNDATION FOR FUTURE CITIES





