## **Keynote Address (8:00-9:00 a.m.)**

**ADM. JAMES WINNEFELD** serves as the ninth Vice Chairman of the Joint Chiefs of Staff. In this capacity, he is a member of the Joint Chiefs of Staff and the nation's second highest-ranking military officer. Winnefeld graduated from the Georgia Institute of Technology and received his commission through the Naval Reserve Officers Training Corps program. He subsequently served with three fighter squadrons flying the F-14 Tomcat, and as an instructor at the Navy Fighter Weapons School.

Winnefeld's unit commands at sea include Fighter Squadron 211, USSCleveland (LPD 7), and USS Enterprise (CVN 65). He led "Big E" through her 18th deployment, which included combat operations in Afghanistan in support of Operation Enduring Freedom immediately after the terrorist acts of Sept. 11, 2001. As Commander, Carrier Strike Group Two/Theodore Roosevelt Carrier Strike Group, he led Task Forces 50, 152, and 58 in support of Operation Iraqi Freedom and maritime interception operations in the Arabian Gulf. He also served as commander, United States 6th Fleet; commander NATO Allied Joint Command, Lisbon; and, commander, Striking and Support Forces NATO.

His shore tours include service in the Joint Staff Operations Directorate (J-3), as senior aide to the Chairman of the Joint Chiefs of Staff, and as executive assistant to the Vice Chief of Naval Operations. As a flag officer, he served ashore as director, Warfare Programs and Transformational Concepts, United States Fleet Forces Command; as director of Joint Innovation and Experimentation at United States Joint Forces Command; and, as the director for Strategic Plans and Policy (J-5) on the Joint Staff. He most recently served as the commander of North American Aerospace Defense Command (NORAD) and U.S. Northern Command (USNORTHCOM).

Winnefeld's awards include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal, the Legion of Merit, the Bronze Star, the Defense Meritorious Service Medal, the Meritorious Service Medal, the Air Medal, and five Battle Efficiency awards.

**JOHN J. HAMRE** was elected president and CEO of CSIS in January 2000. Before joining CSIS, he served as the 26th U.S. deputy secretary of defense. Prior to holding that post, he was the under secretary of defense (comptroller) from 1993 to 1997. As comptroller, Dr. Hamre was the principal assistant to the secretary of defense for the preparation, presentation, and execution of the defense budget and management improvement programs. In 2007, Secretary of Defense Robert Gates appointed Dr. Hamre to serve as chairman of the Defense Policy Board.

Before serving in the Department of Defense, Dr. Hamre worked for 10 years as a professional staff member of the Senate Armed Services Committee. During that time, he was primarily responsible for the oversight and evaluation of procurement, research, and development programs, defense budget issues, and relations with the Senate Appropriations Committee. From 1978 to 1984, Dr. Hamre served in the Congressional Budget Office, where he became its deputy assistant director for national security and international affairs. In that position, he oversaw analysis and other support for committees in both the House of Representatives and the Senate. Dr. Hamre received his Ph.D., with distinction, in 1978 from the School of Advanced International Studies at Johns Hopkins University in Washington, D.C., where his studies focused on international politics and economics and U.S. foreign policy. In 1972, he received his B.A., with high distinction, from Augustana College in Sioux Falls, South Dakota, emphasizing political science and economics. The following year he studied as a Rockefeller fellow at the Harvard Divinity School in Cambridge, Massachusetts.