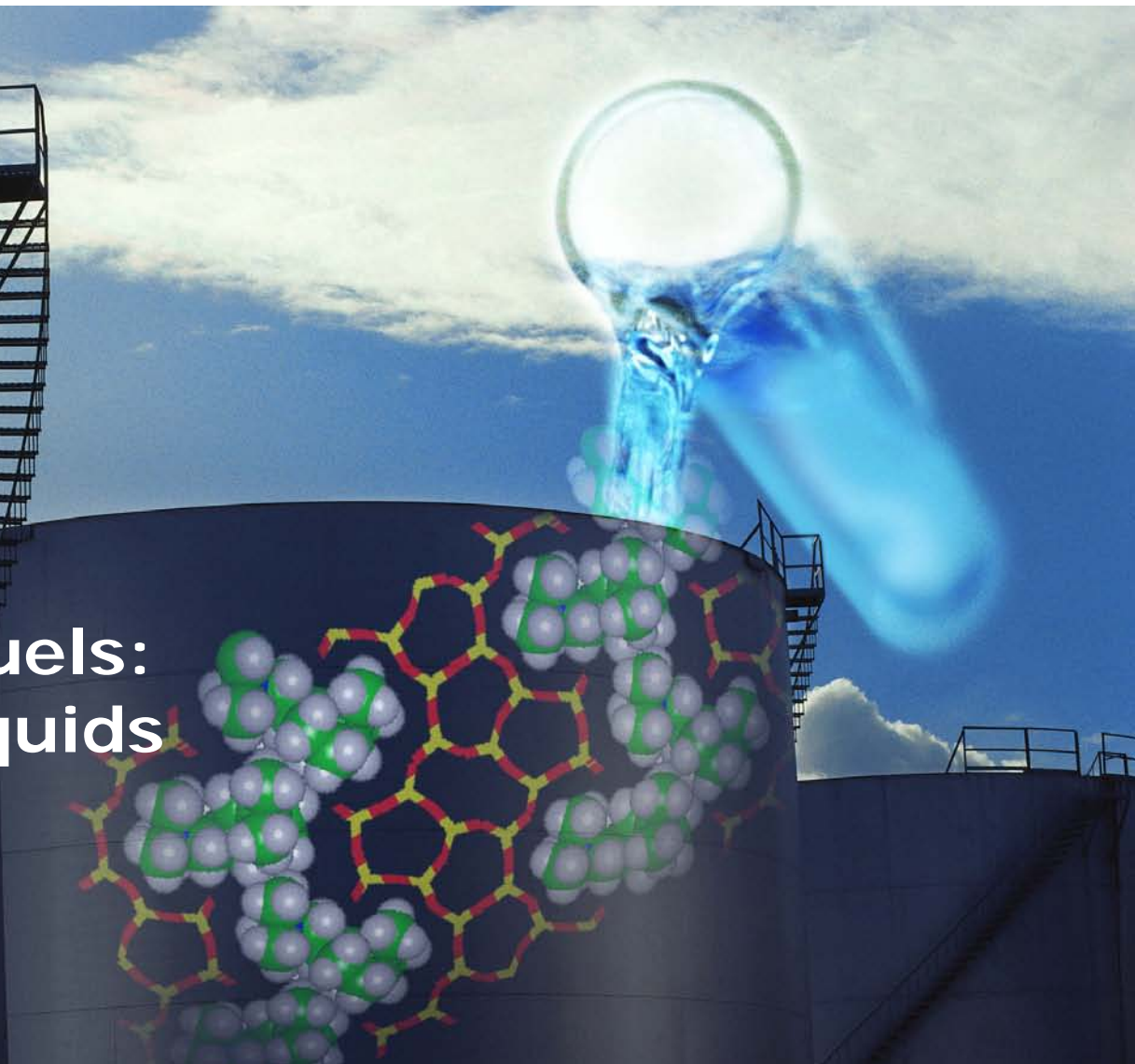




Alternative Fuels: Carbon-to-Liquids

Donald L. Paul

Vice President and
Chief Technology Officer
Chevron Corporation





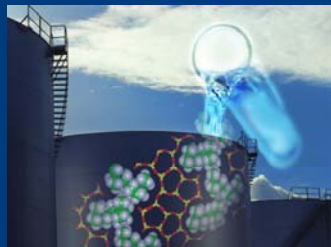
The Fuel Supply System:
Scale, Time, and Capital



Carbon-to-Liquids: Synthetic Fuels



Molecular Transformation



Summary Thoughts

The Fuel Supply System

- Capital intensive
- Technology intensive
- Highly-integrated systems



- Very long-lived assets
- Infrastructure characteristics
- Intersects global economics and politics

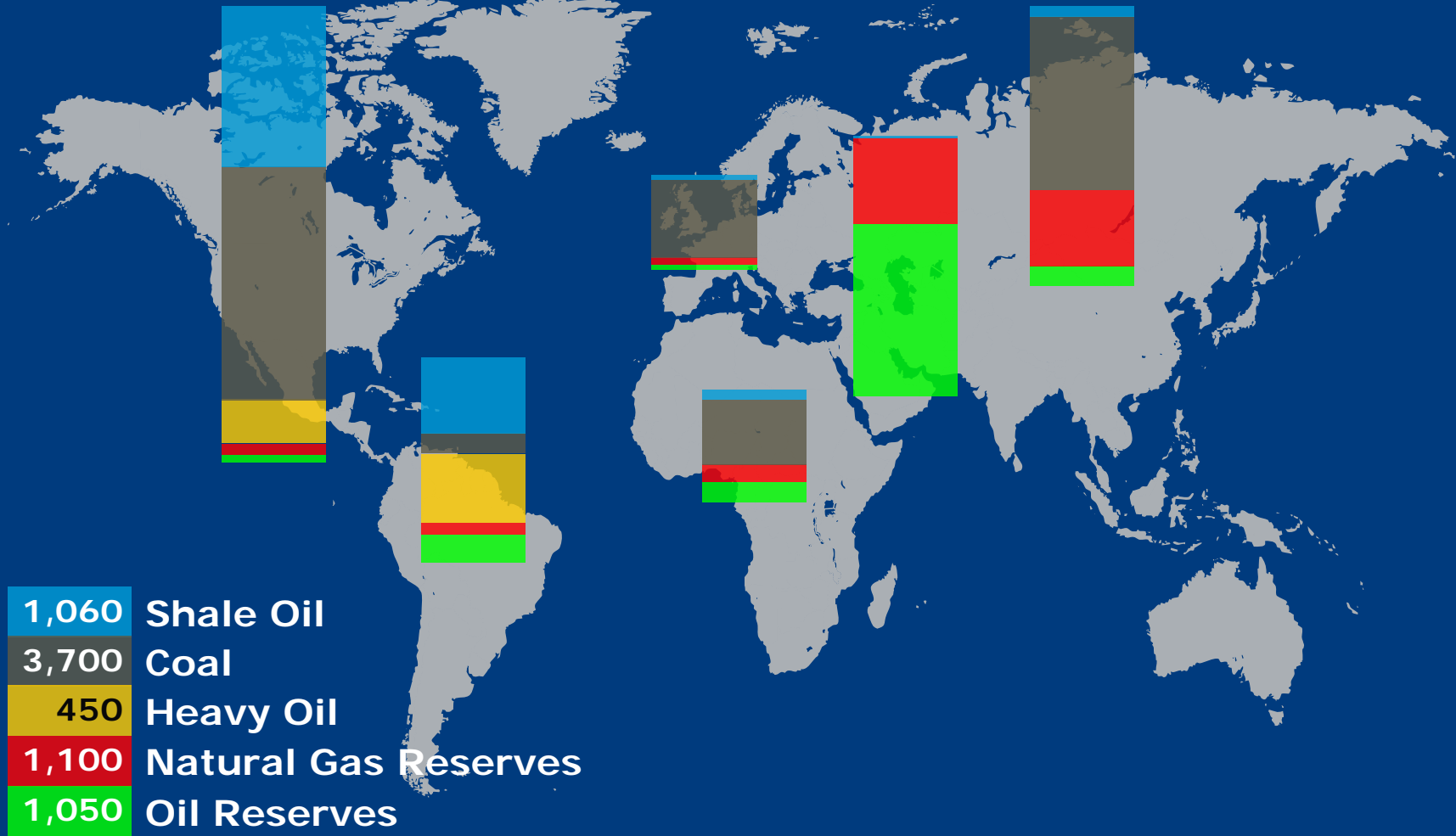
Scale	Time	Capital
<p>Global oil volume:</p> <ul style="list-style-type: none"> • World's largest supply chain • 40,000 gal/sec • 0.5 gal for every human, every day • 250 Billion gals of fuel in transit in the U.S. alone 	<p>Infrastructure:</p> <ul style="list-style-type: none"> • Takes decades to develop at scale • Lasts generations to centuries <p>Giant oil fields:</p> <ul style="list-style-type: none"> • Typically 20 years from discovery to full production 	<p>All upfront:</p> <ul style="list-style-type: none"> • ~ \$10+/BBL reserves • \$20,000+/daily BBL for fuel manufacturing <p><i>\$ Trillions of investment needed over next 30 years</i></p>

“Unconventional” Resources

- XHO - Extra Heavy Oil
- Bitumin
- Coal
- Oil Shale
- “Non-traditional” natural gas
- Biomass



Fossil Reserves and Resources



7,360 Billion Barrels of Oil Equivalent Reserves & Resource

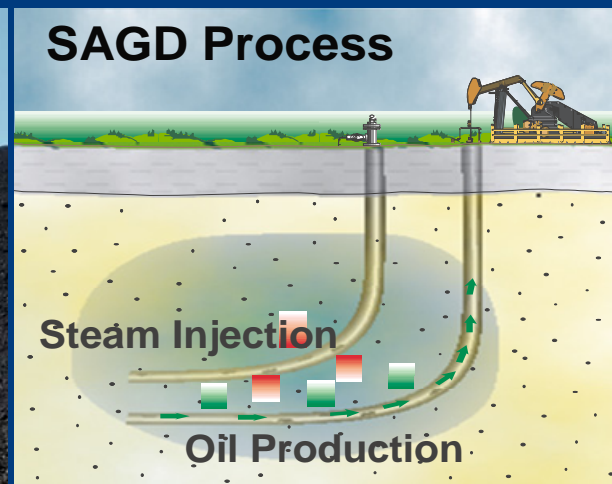
Synthetic Fuels from Natural Gas

- Fuels entering premium markets
- Commercial plants under construction
- Active R&D to reduce capital costs

- Connected to world-scale gas resources
- Distributed manufacturing
- Molecular transformation



Synthetic Oil and Fuel from XHO, Bitumin, Coal, and Shale Oil



- Large-scale bitumin development in Alberta
- Shale oil RD&D leases in Colorado

- Distributed manufacturing
- Hydrogen production at scale
- Molecular transformation
- Energy and carbon management

Biofuel Growth Drivers

Industrial-scale
Infrastructure



2nd Generation
Technology



Large, concentrated
supplies of feedstock



Biomass-to-Fuel

Bio-fuels



Bio-products



Bio-processing



- Feedstock supply development
- Molecular transformation
- Scalable, distributed manufacturing
- Fuel market and infrastructure evolution

Molecular Transformation

- Unconventional resources require significant molecular “readjustment”
- New engine technologies will likely require fuel evolution
- Fuel synthesis provides the opportunity to create superior products
- Significant and growing molecular science base



Deployment of New Fuel Technology at Scale



~ 10 years

Bench
Top

Pilot
Plant

Experimental
Plant

World-scale
Commercial
Plant

\$
Millions

\$ 10's
Millions

\$ 100's
Millions

\$ Billions



<.01 B/D

~ 1 B/D

~ 1000 B/D

~ 100,000 B/D

Illustrative example

Summary Thoughts

- Enormous resource bases



Summary Thoughts

- Enormous resource bases
- Synthetic fuel manufacturing



Summary Thoughts

- Enormous resource bases
- Synthetic fuel manufacturing
- Molecular transformation



Summary Thoughts

- Enormous resource bases
- Synthetic fuel manufacturing
- Molecular transformation
- Infrastructure development



Summary Thoughts

- Enormous resource bases
- Synthetic fuel manufacturing
- Molecular transformation
- Infrastructure development
- Carbon management



Summary Thoughts

- Enormous resource bases
- Synthetic fuel manufacturing
- Molecular transformation
- Infrastructure development
- Carbon management
- Sustainable business models



Questions ?

