

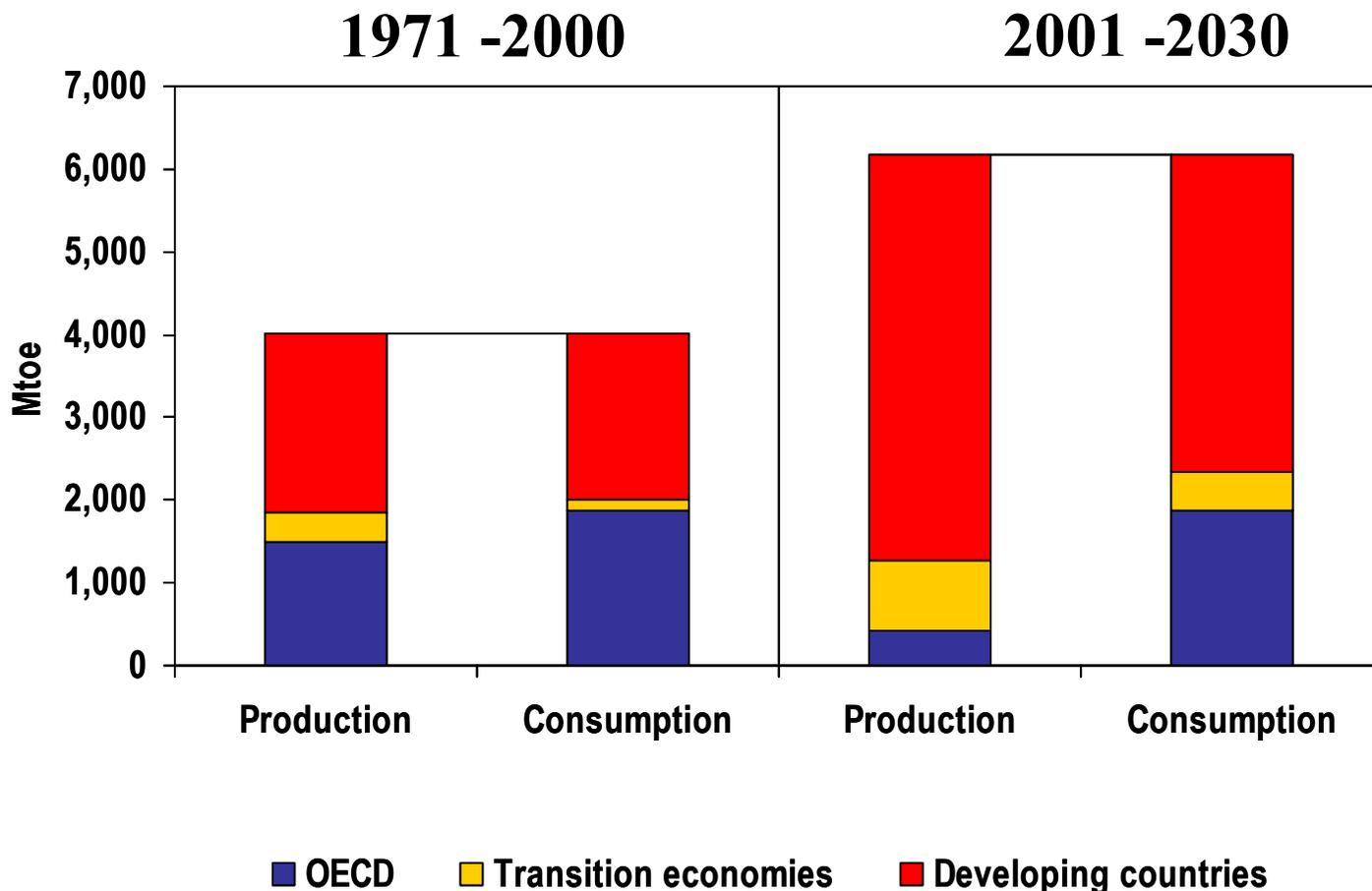
# **WORLD ENERGY INVESTMENT OUTLOOK**

North American Energy Investment Challenges

2003 INSIGHTS

MR. CLAUDE MANDIL  
EXECUTIVE DIRECTOR  
INTERNATIONAL ENERGY AGENCY

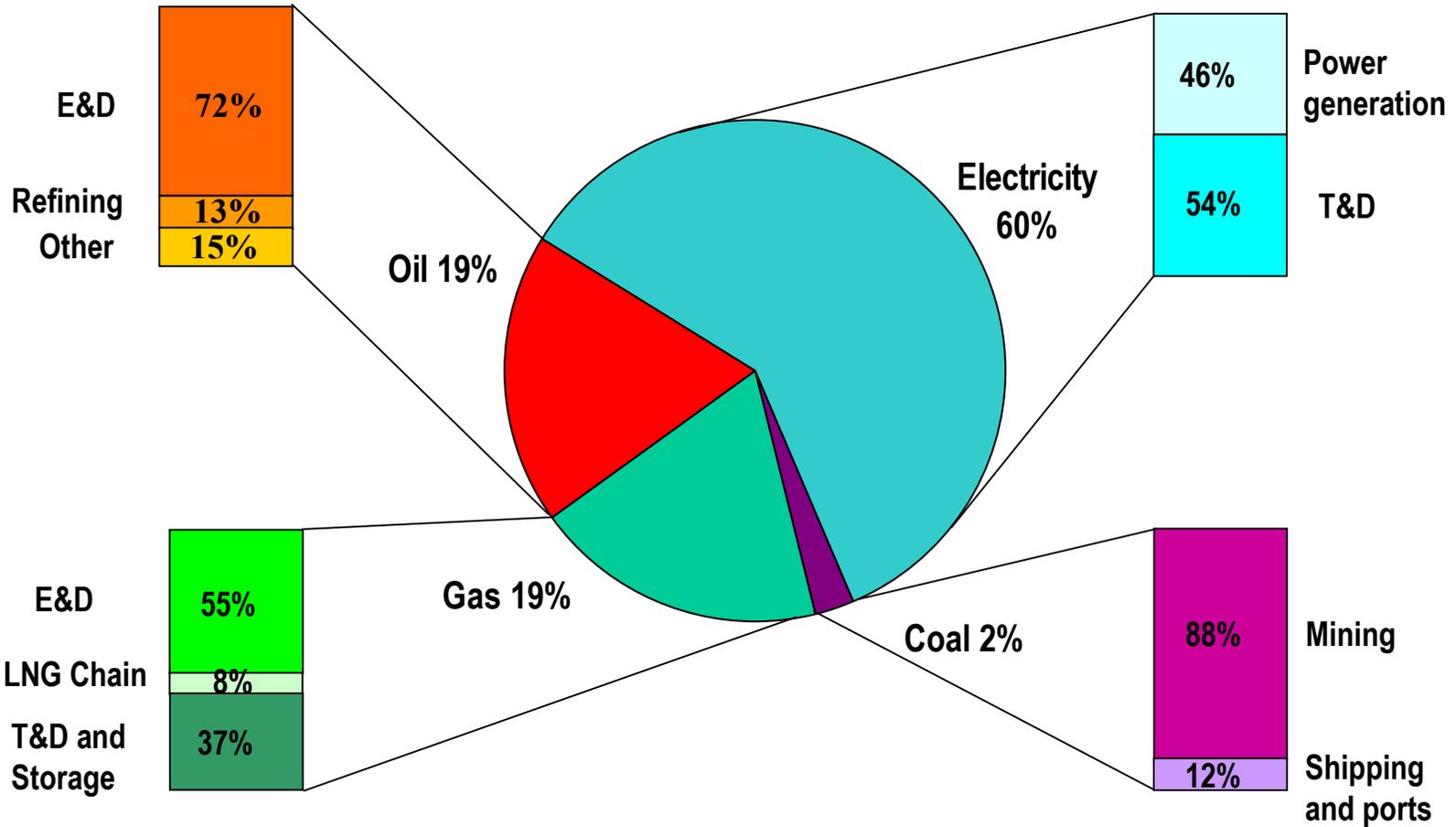
# Increase in World Energy Production and Consumption



**Almost all the increase in production occurs outside the OECD, compared with 60% in 1971-2000**

# World Energy Investment 2001-2030

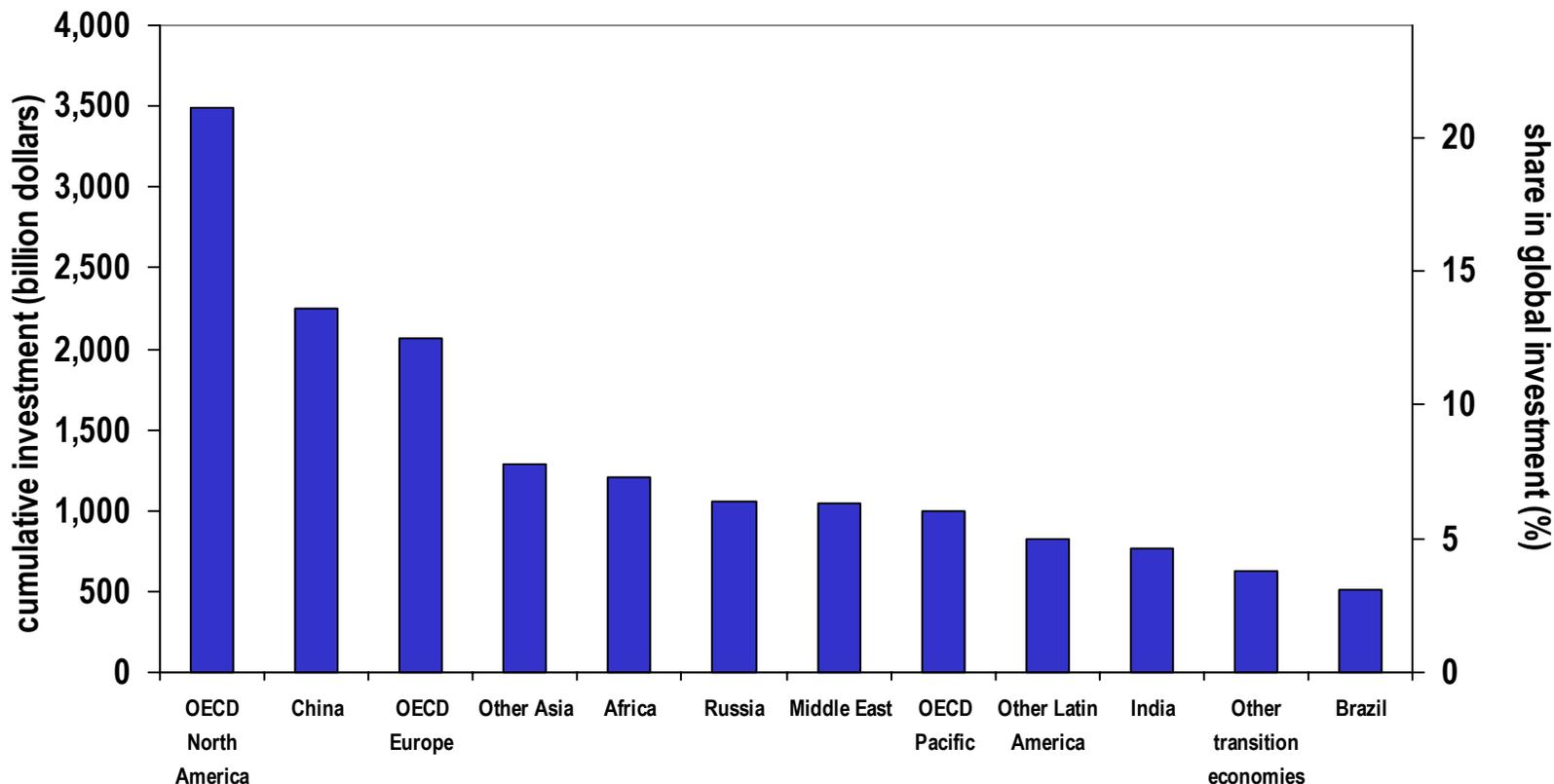
Total investment: 16 trillion dollars



**Production accounts for the majority of investment in the supply chain – except for electricity**

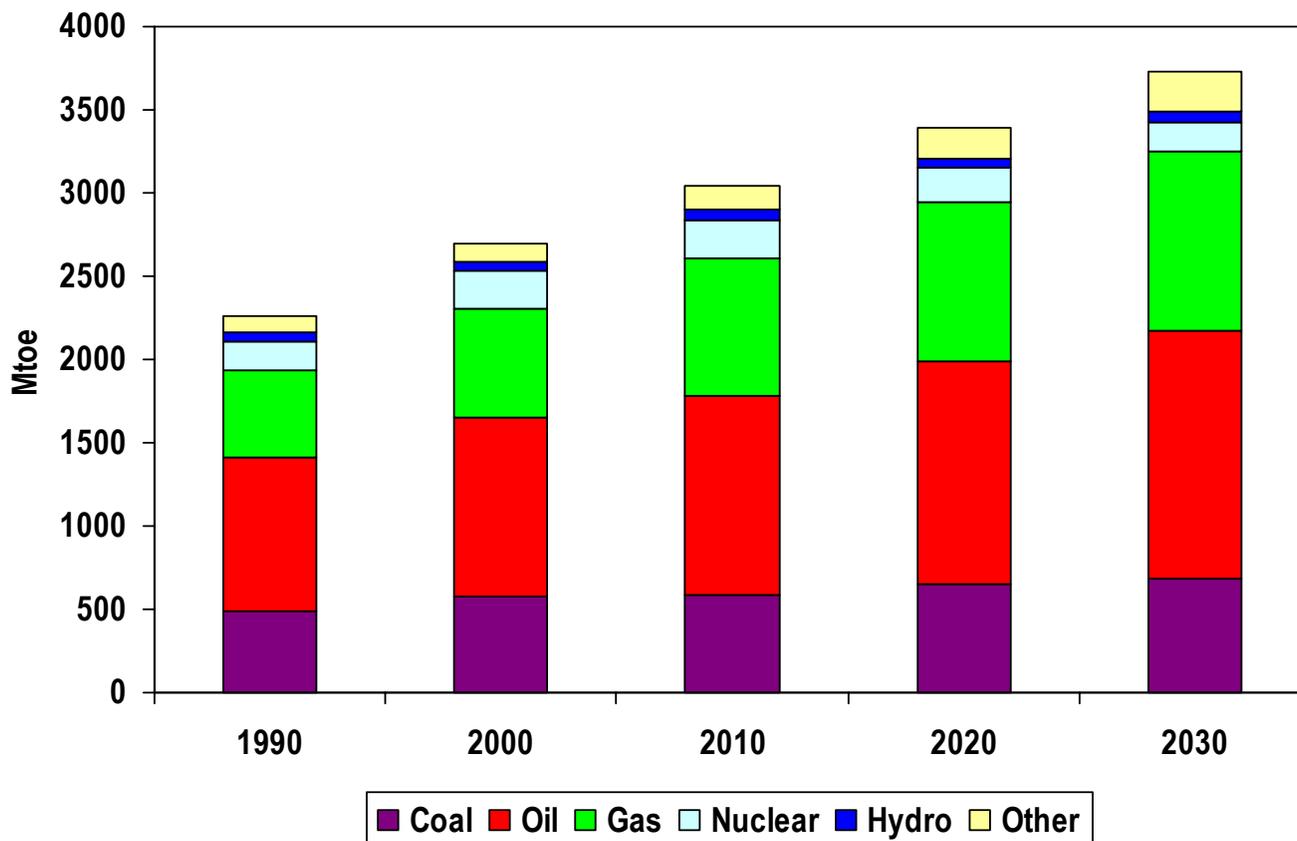


# Energy Investment by Region 2001-2030



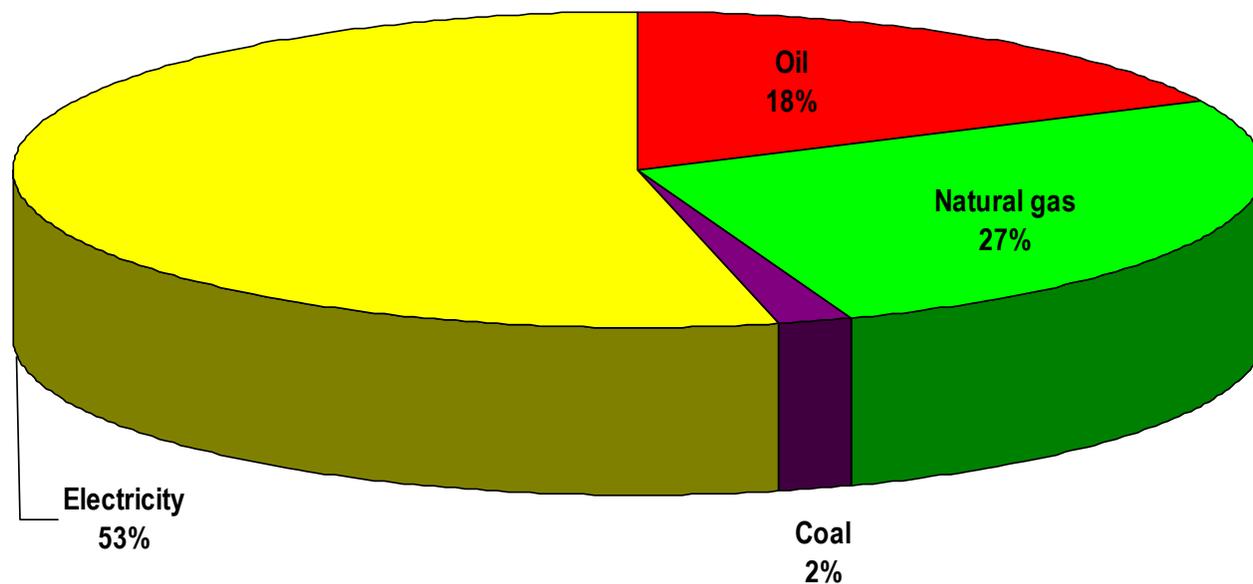
**OECD North America will account for over a fifth of global energy investment needs of \$16 trillion – more than any other region**

# OECD North American Primary Energy Supply



**The shares of natural gas and renewables in the primary fuel mix increases most – driven by rising power-generation demand**

# OECD North American Energy Investment by Fuel 2001-2030



Cumulative investment = \$3.5 trillion

**Electricity dominates energy investment – even more so if investments in fossil fuels chains to supply power plants are included**

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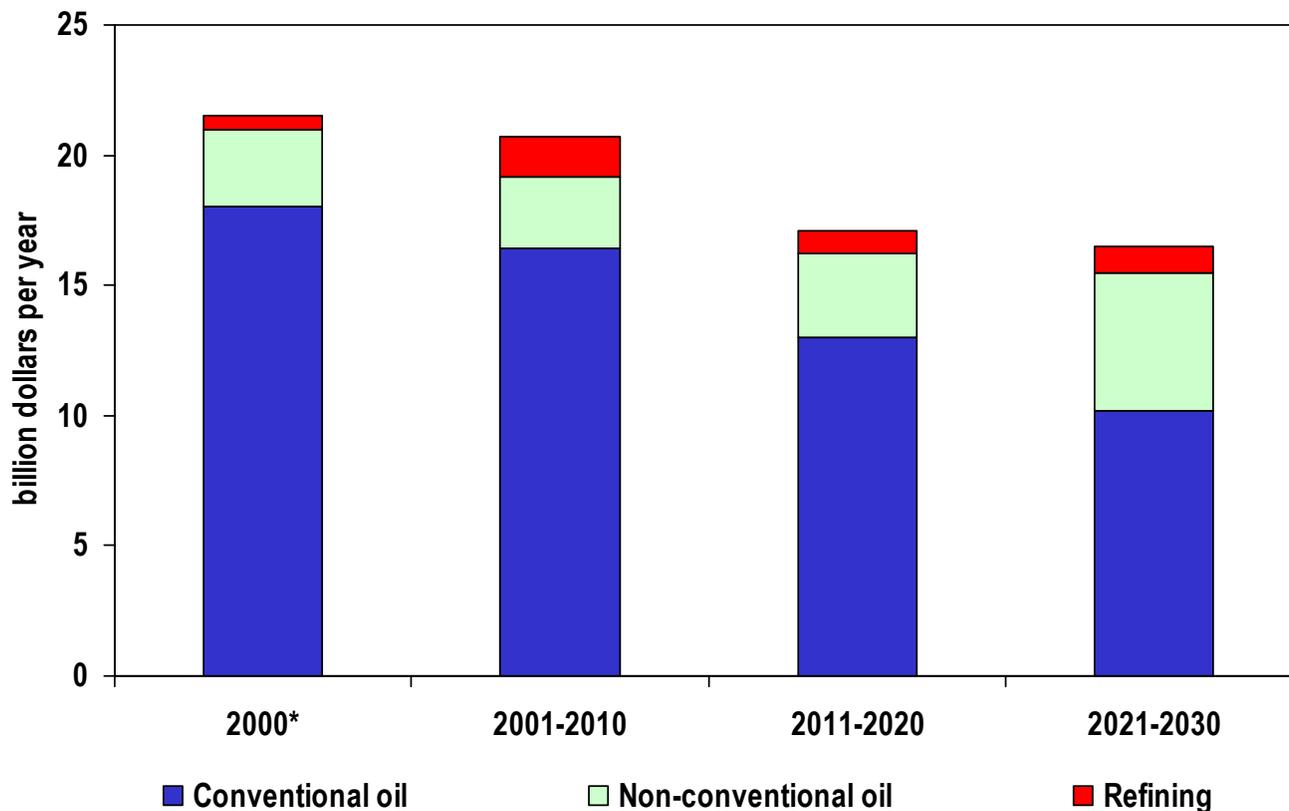
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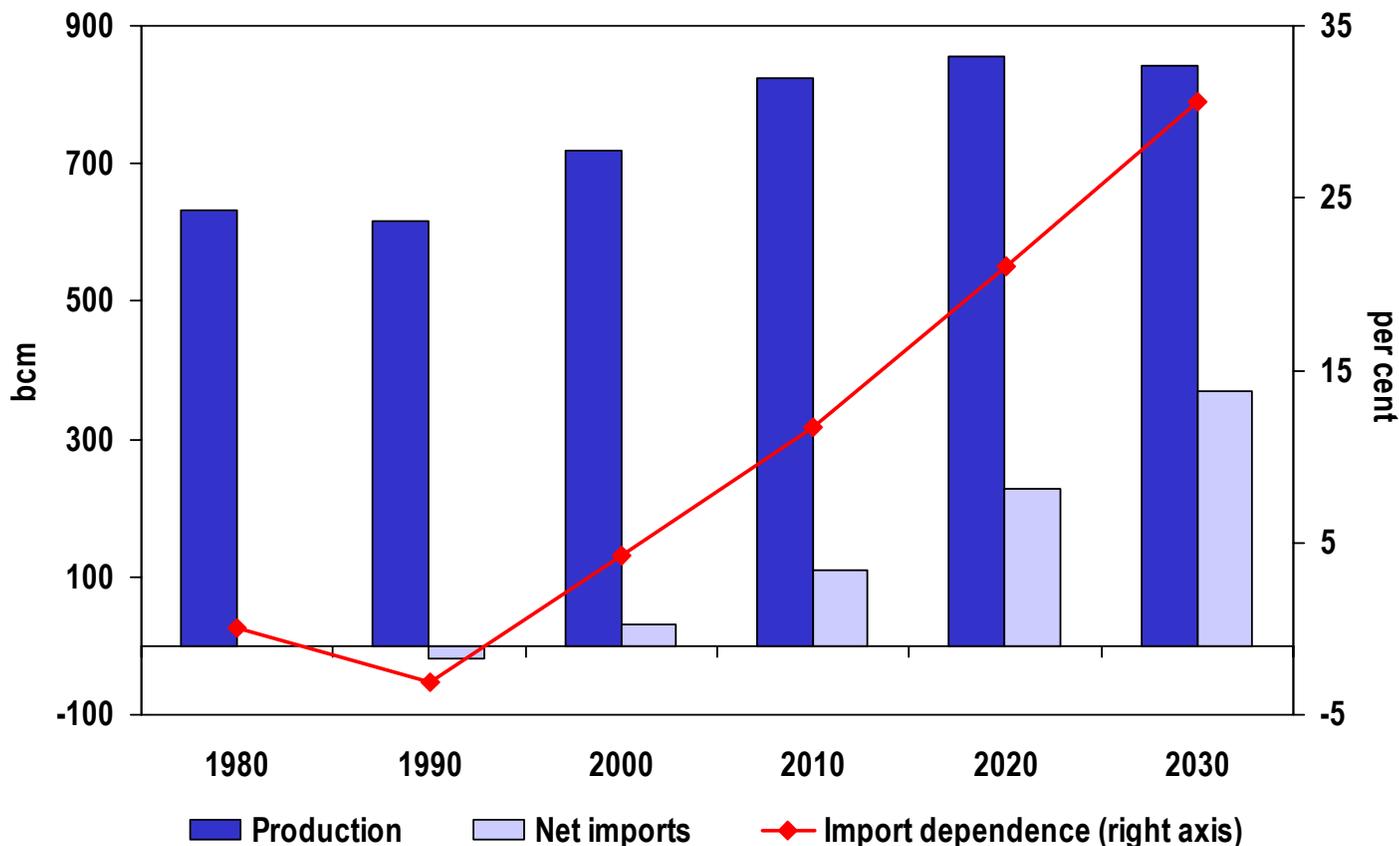
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# Oil Investment in the U.S. & Canada



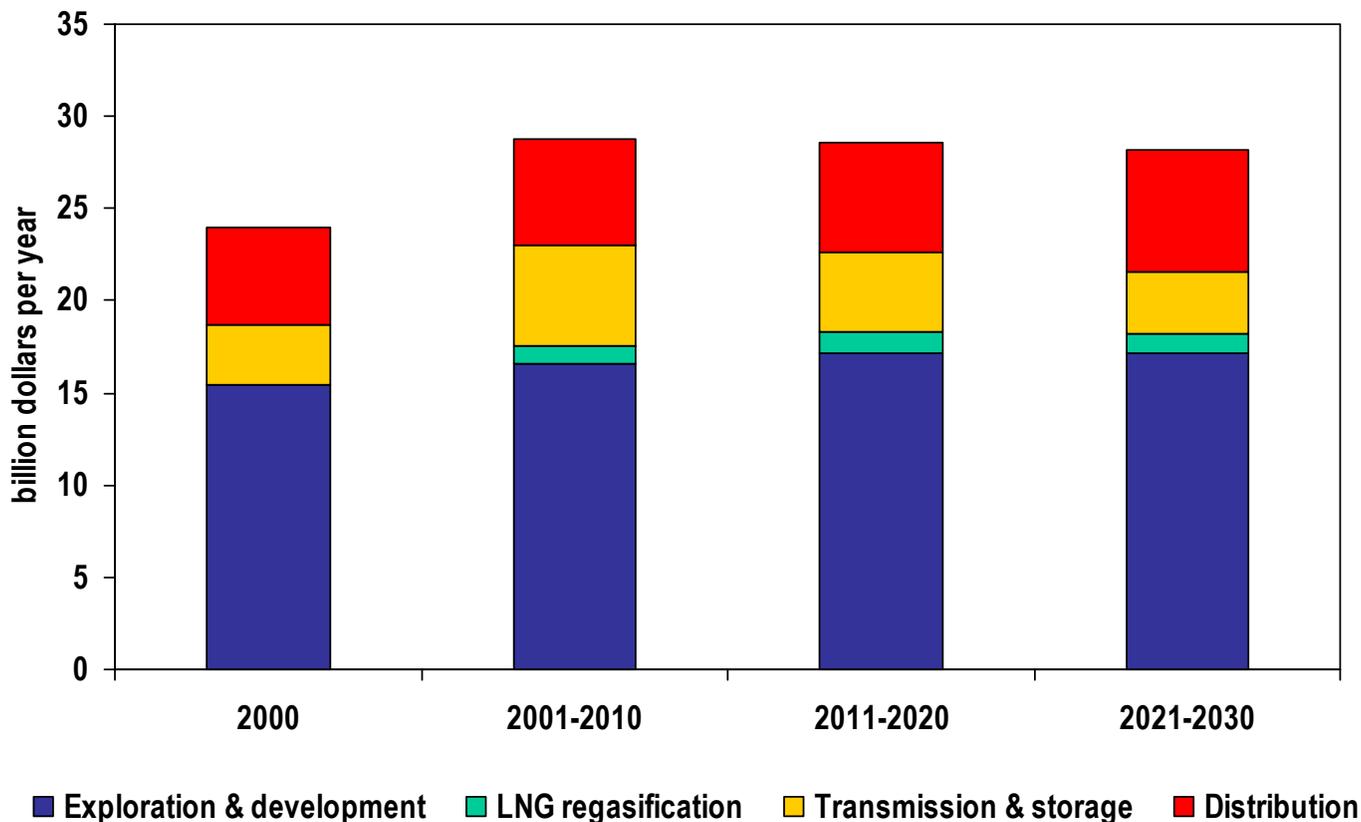
**Conventional oil investment will decline as rising costs deter drilling, partly offset by rising non-conventional spending – mainly in Canada**

# Gas Supply in the U.S. & Canada



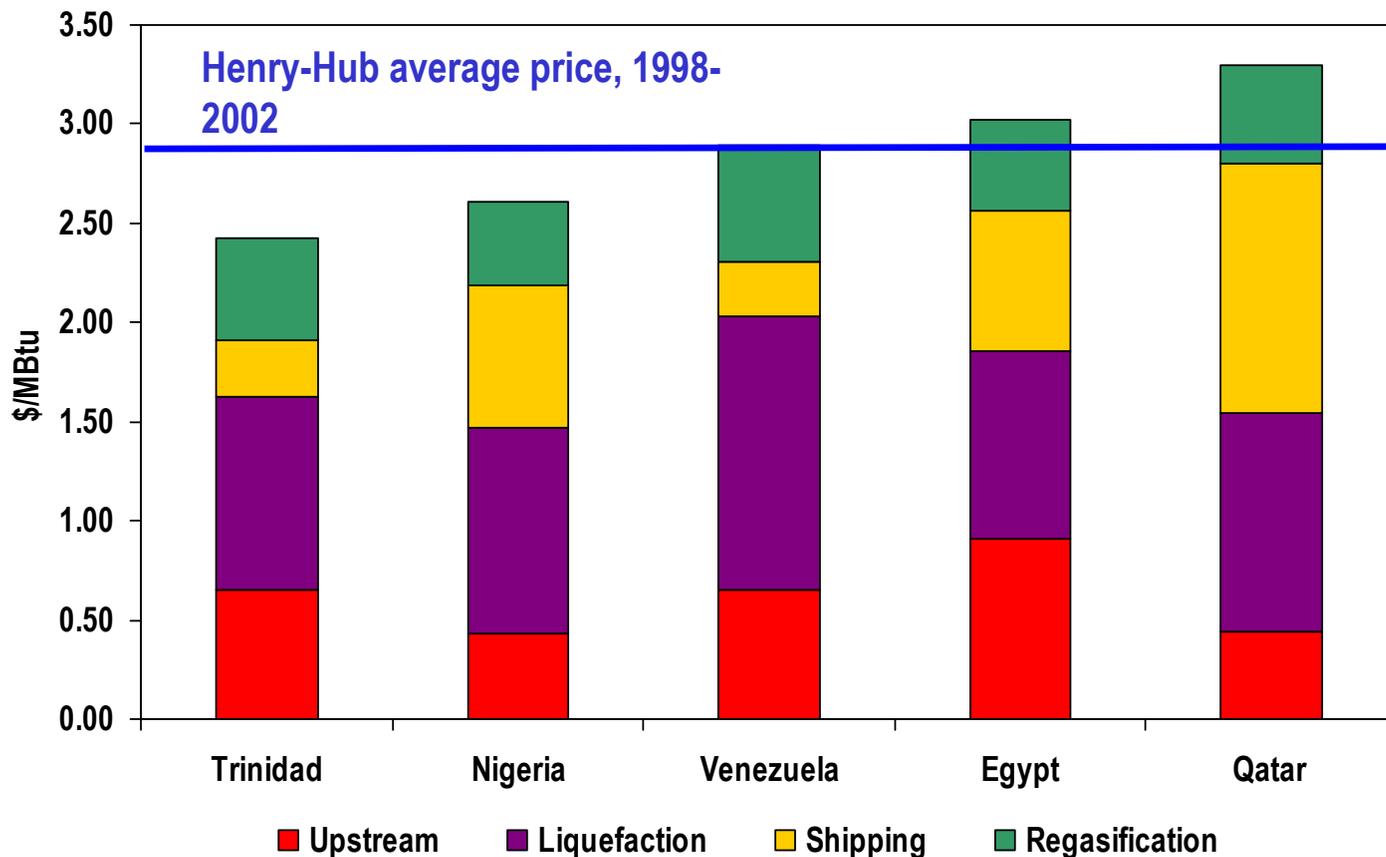
**A rapidly growing share of net gas supply will come from LNG imports – either directly or via Mexico or Bahamas**

# Gas Investment in U.S. & Canada



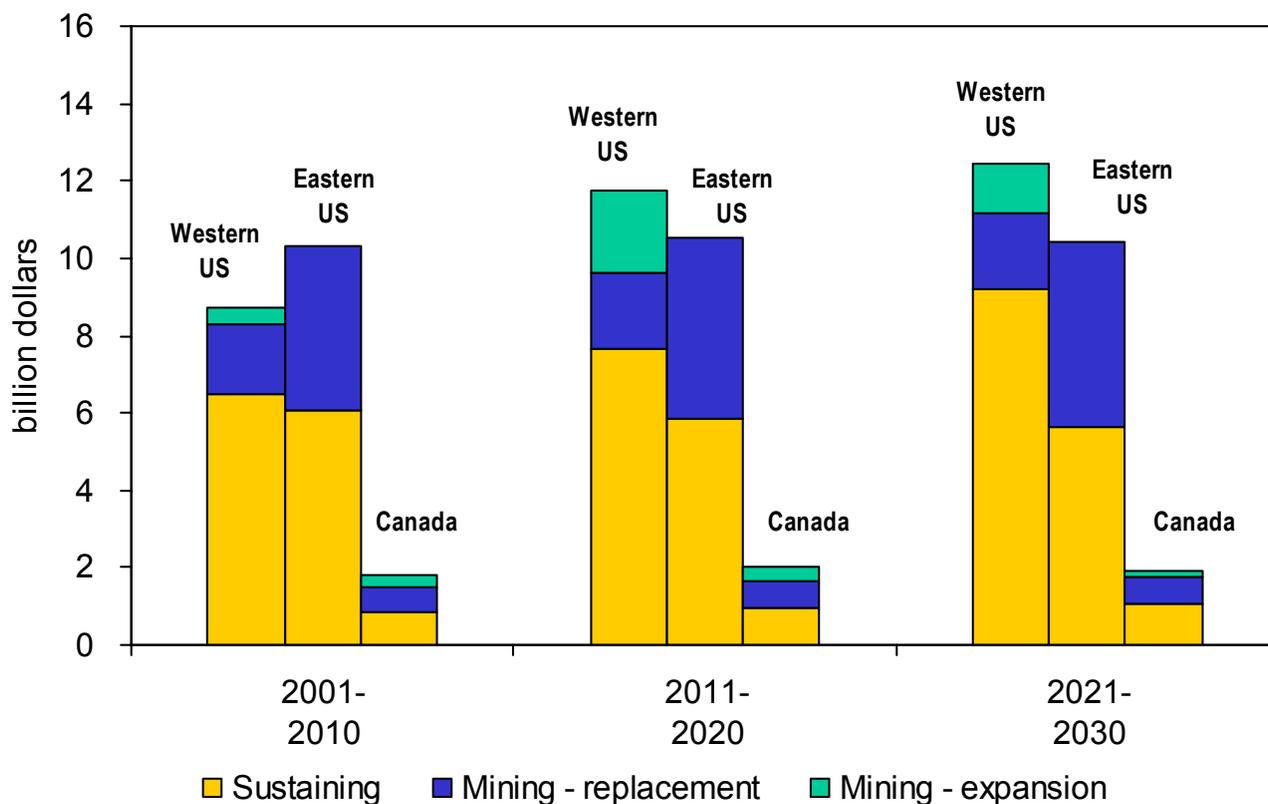
**E&D will remain the largest component of gas investment, though LNG regasification terminals will claim a significant share**

# Levelised Cost of LNG Imports into U.S. Gulf Coast



**Lower capital costs are making LNG imports more economic  
– and more competitive with domestic supply projects**

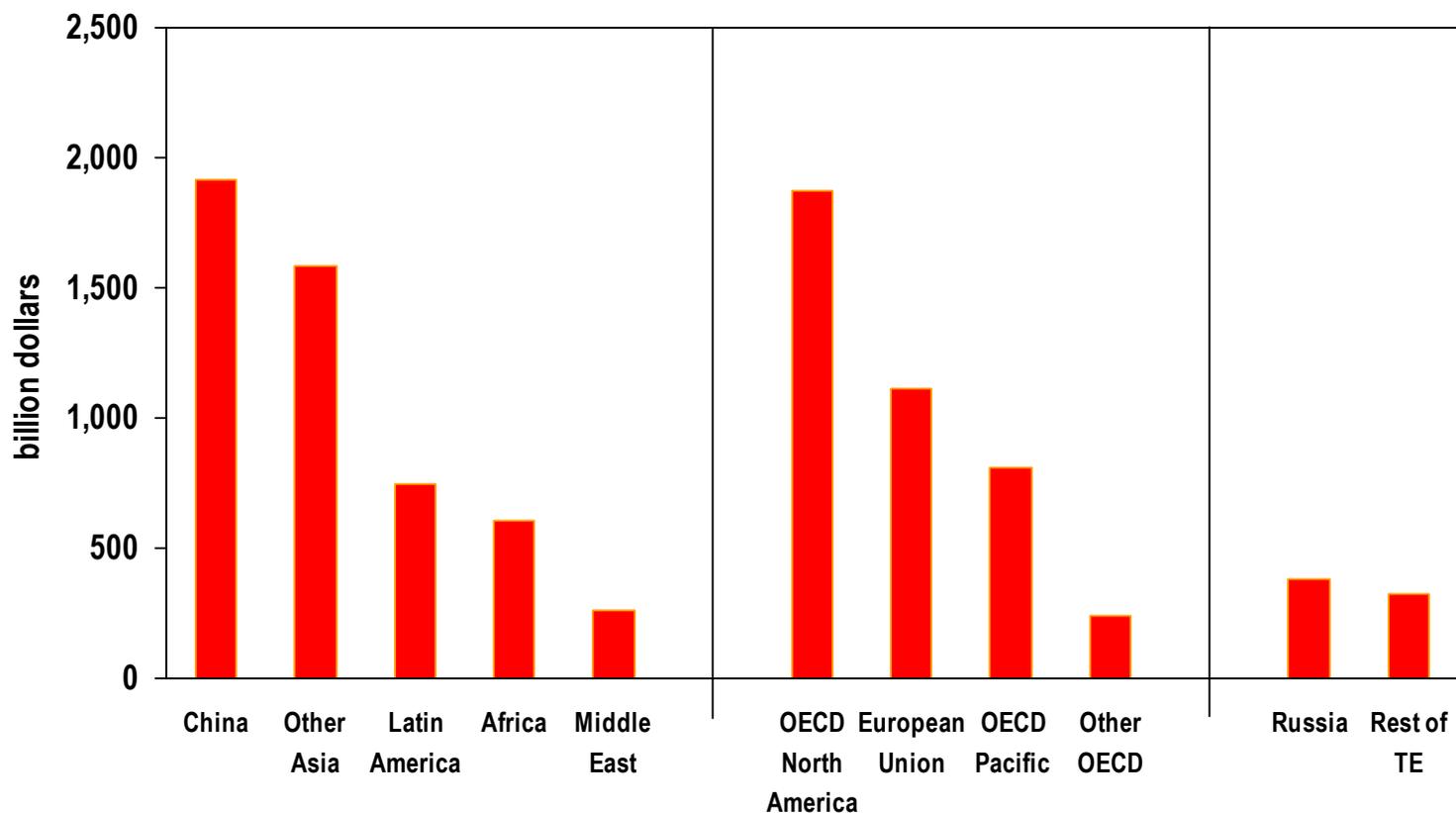
# Coal Investment in the U.S. & Canada by Region



**Sustaining production capacity at existing mines will continue to claim the largest share of coal-industry investment in all regions**

# Electricity Sector Investment by Region

2001-2030



**OECD North America will need more electricity investment than any other country or region bar China**

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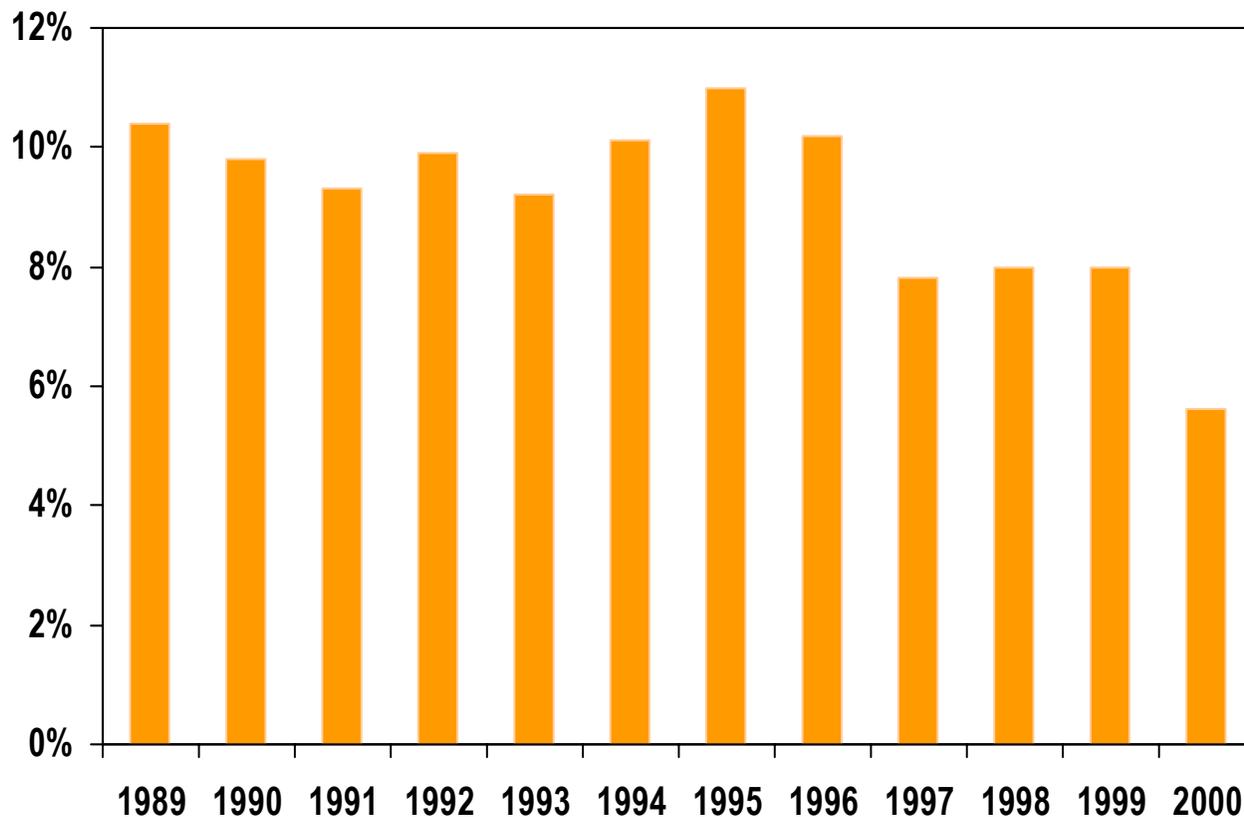
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# U.S. Privately Owned Utilities Profit Margin



**Profit margins have fallen sharply in recent years**

# **Electricity Investment Uncertainties and Challenges**

- **Investment needs will increase over next 3 decades**
  - **Demand growth of 1.6%**
  - **Many old plants – including most nuclear reactors – will be retired**
  - **Shift to higher unit cost renewables**
  - **Tightening reserve margins**
- **Gas prices and capital costs of coal stations & renewables are key drivers of future investment in generation**
- **Wind power will be primary renewable source – calling for investment in voltage regulation & network reinforcement**
- **New capacity investment may be delayed as investors wait to see what environmental policies – including possible climate action – are enacted**
- **Higher investment costs for new capacity may delay decommissioning of old plants and raise emissions**

## **Energy Challenges Facing North America**

- **\$3.5 trillion of energy investment needed in OECD North America through 2030 – more than half in or for the electricity sector**
- **Prices will need to be high enough to support capital flows**
- **Decline rates & drilling costs very uncertain for oil & gas**
- **Liberalisation not expected to undermine investment, but some concerns about reliability & peak electricity capacity**
- **Changing environmental policies are a risk to investors and a source of uncertainty for future investment**
  - **New measures to boost renewables and save energy**
  - **New coal-fired plants discouraged by threat of new measures**

# **Broader Policy Implications: “Wake-Up Call” for Governments**

- **Increasing emphasis on creating right enabling conditions – and lowering barriers to investment**
- **Less direct intervention as lender or owner**
- **Governments should monitor and assess the need to adjust regulatory reforms in network industries**
- **Policymakers need to ensure basic principles of good governance are applied and respected – including cost-reflective pricing**
- **Fiscal and regulatory incentives to develop advanced technologies – carbon sequestration, hydrogen, fuel cells, advanced nuclear reactors, etc. – could speed their deployment and dramatically alter energy investment patterns and requirements to 2030**