

Spring 2026 AILA International Fellowship Application

Applicant Information

Thank you for your interest in applying to the Abshire-Inamori Leadership Academy International Fellowship. Please read the below instructions carefully before beginning your application.

Instructions: Please respond to all questions on all pages of this application. Your responses should fit within the minimum and maximum word count listed.

Applications cannot be considered if they are incomplete or if answers do not meet the requirements.

We are looking for your authentic responses. While AI can be a helpful tool, *your application will not be successful if we don't see your individual aspirations and specific examples come through in your own voice.* If you use AI, please do not submit generic answers that diminish your own individual character.

If you would like to exit the application and return later to complete it, you must click the "Save and Continue" button at the bottom of the page you are working on. You must also use the original link, the same browser, and the same device to return to your application. We suggest that you preview the application found on the program page [here](#) and prepare your answers offline so that you can upload everything on the application in one sitting.

Applications are due January 5, 2026, at 11:59 pm ET. Your application will be officially submitted once you hit the "Submit Application" button on the final page, at which point you will not be able to make any additional edits. If you have any questions or technical issues, please get in touch with Trevor Allred at tallred@csis.org and Barbara Petzen at bpetzen@csis.org.

* 1. First Name

2. Middle Name

* 3. Last/Family Name

* 4. Date of Birth (mm/dd/yyyy)

* 5. Gender

* 6. Country of Residence

* 7. Country of Citizenship

* 8. Job Title

* 9. Organization

10. Organization Website

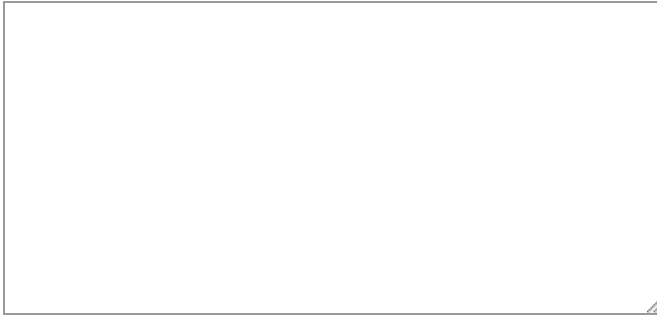
* 11. Primary Email Address

* 12. Secondary Email Address

* 13. Phone Number

14. LinkedIn or other professional social media account

* 15. Describe your current work and responsibilities. Please don't copy your resume here, but instead, **tell us about what you do and why it's important**. Your response should be between 150 and 250 words. Please remember that use of generative AI is discouraged as we are looking for your authentic response to this question.

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* 16. Please upload your resume or CV.

Choose File

Choose File

No file chosen



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Leadership Goals

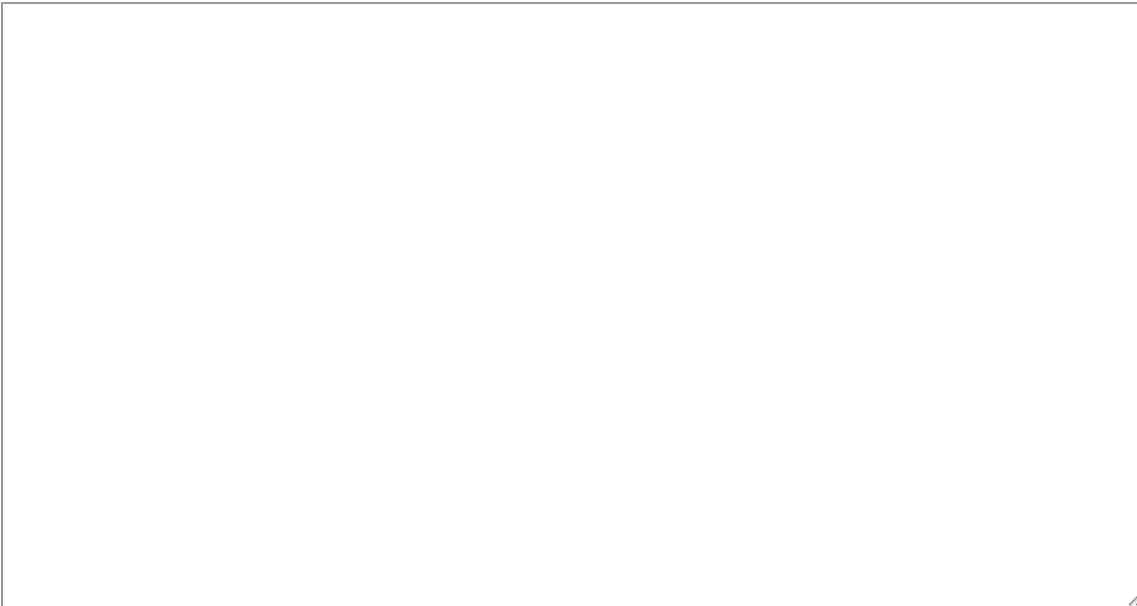
* 17. How would you describe your strengths as a leader? *Please give **specific examples** of how you have utilized these strengths in your professional career.* Your response should be between 150 and 250 words. We are looking for your authentic response to this question. Please don't submit a generic AI response.

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* 18. How do you aspire to grow as a leader, and *how, **specifically**, do you think the AIF program can help you to achieve your potential?* Your response should be between 150 and 250 words. We are looking for your authentic response to this question. Please don't submit a generic AI response.



* 19. How do you see your field evolving in a global context over the next ten years? What major challenges must it address? How do you see yourself contributing? Your response should be between 150 and 250 words. We are looking for your authentic response to this question. Please don't submit a generic AI response.



* 20. What global ethical challenge are you most concerned about, and what concrete steps would you take to resolve it? *Be sure to address both the global and ethical dimensions of the issue.* Your response should be between 150 and 250 words. We are looking for your authentic response to this question. Please don't submit a generic AI response.



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Application Submission

21. Professional Reference

Name	<div></div>
Title	<div></div>
Company/Affiliation	<div></div>
Relationship to Applicant	<div></div>
Phone Number	<div></div>
Email Address	<div></div>
Additional Note (optional)	<div></div>

22. Additional Professional, Academic or Personal Reference (optional)

Name

Title

Company/Affiliation

Relationship to
Applicant

Phone Number

Email Address

Additional Note
(optional)

23. How would you describe your level of English?

- ☐ Native
- ☐ Fluent
- ☐ Good - academic
- ☐ Fair - conversational

24. Which of the following best describes you?

- ☐ I reside in the U.S. in the D.C. area (Please tell us where in the comment box.)
- ☐ I reside in the U.S. outside the D.C. area. (Please tell us city and state in the comment box.)
- ☐ I reside outside the U.S. and have a current U.S. visa. (Please specify your city and country in the comment box)
- ☐ I reside outside the U.S. and do not have a current visa. (Please specify your city and country in the comment box)

Please tell us your location and provide any important information we should know regarding your visa status.

25. How did you learn about the CSIS AILA International Fellowship?

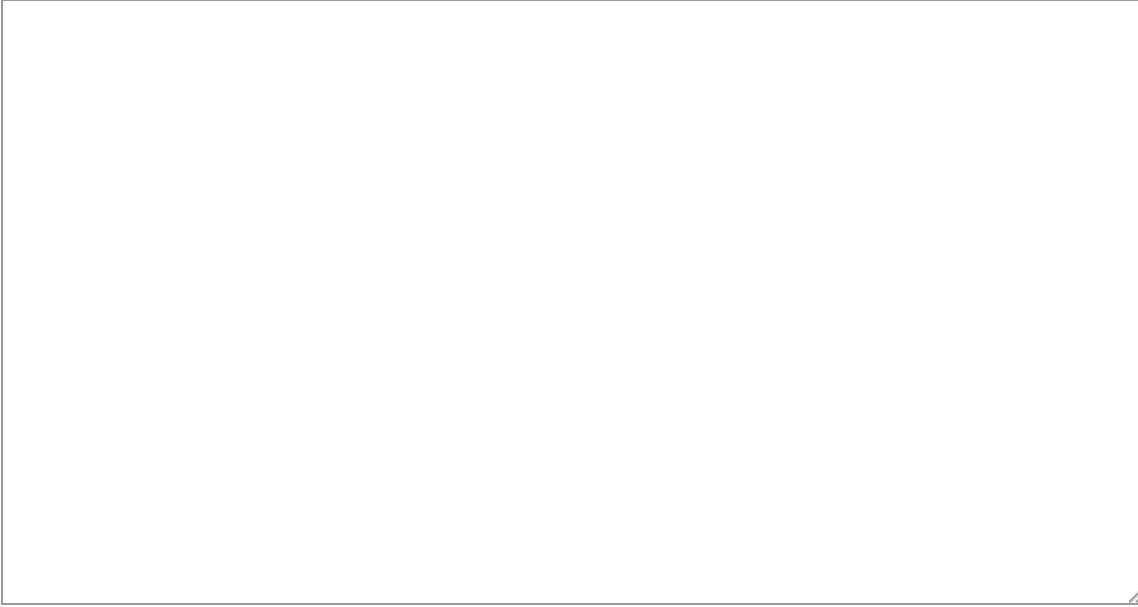
- ☐ CSIS website
- ☐ Facebook
- ☐ LinkedIn
- ☐ X
- ☐ Email directly from CSIS
- ☐ Employer
- ☐ Professional group or listserv (please specify in the box below)
- ☐ Alumnus/a of the program (please name the person in the box below)

Please specify:

* 26. CSIS has extremely limited ability to offer a tuition scholarship to a very small number of exceptional applicants in each cohort, generally from the nonprofit sector and from developing countries. ***Please note that we cannot under any circumstances offer financial assistance for travel or lodging.*** Given these circumstances, please select which answer best applies to your financial situation.

- ☐ I do not require tuition assistance to attend this program
- ☐ In order to attend the program, I need a full tuition scholarship (\$5000). Please do not consider my application otherwise.
- ☐ In order to attend the program, I need a partial tuition scholarship (\$2500). Please do not consider my application otherwise.
- ☐ I would like to be considered for a full tuition scholarship (\$5000), but please consider my application even if I am not granted any financial assistance. I will do my best to make other arrangements.
- ☐ I would like to be considered for a partial tuition scholarship (about \$2500), but please consider my application even if I am not granted any financial assistance. I will do my best to make other arrangements.

27. If you requested a tuition scholarship above, please clearly explain your need. Reminder: we cannot under any circumstances offer financial assistance for visa, travel, or lodging.

A large, empty rectangular box with a thin black border, intended for the user to provide a detailed explanation of their need for a tuition scholarship. The box is currently blank.

* 28. Please confirm that you are now ready to submit your application:

☐ I understand that after submitting the application, I will not be able to add or change any information.