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The Double-Edged Sword of Semiconductor Export Controls

Introduction and Advanced Packaging Technologies

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A Report of the CSIS Scholl Chair in International Business

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Introduction

■ he United States has undertaken a significant shift in its economic security strategy in recent years. As geopolitical competition with China has accelerated, U.S. policymakers have increasingly leveraged restrictions on critical and emerging technologies (CETs) to safeguard U.S. leadership in military and dual-use applications such as artificial intelligence (AI). Export controls have reemerged as a widely utilized economic security tool in the U.S. arsenal, with the aim of slowing Chinese technological progression by limiting access to U.S. and allied nations' products. Advanced semiconductors have been a key focus of these efforts due to their national security implications, chief among them the enablement of advanced AI systems.

The Trump administration's actions toward Chinese telecommunications giant ZTE marked an early, pivotal moment in the United States' expanded use of export controls. In April 2018, President Donald Trump imposed tough restrictions on ZTE's access to a range of U.S. technologies, including semiconductors, putting the company on the verge of bankruptcy. Despite Trump's later reversal, the episode showcased a renewed embrace of export controls by Washington as a tool of economic coercion.² Another key moment came in a 2022 speech by National Security Advisor Jake Sullivan, in which he announced that the United States must "maintain as large of a lead as possible" over China in the fields of advanced logic and memory chips.³ This was a departure from the longstanding "sliding scale" approach, in which the United States sought to stay "a couple generations ahead" of strategic competitors like China but did not impose broad measures to restrict technological progression.4

Under the Biden administration, the U.S. government has implemented two major rounds of semiconductor export controls targeting advanced semiconductor supply chains in countries of concern, most notably China.⁵ As of this report's release, Washington remains engaged in discussions around enacting further measures. 6 The U.S. goal is to ensure that Chinese semiconductor capabilities remain well behind the global technological frontier in the interest of protecting U.S. national security.

However, as the U.S. government has expanded efforts to control global semiconductor markets, Chinese officials and businesses have responded-often in ways not entirely anticipated by U.S. policymakers. For one, Chinese policymakers and businesses have employed various methods to circumvent U.S. export controls. These include importing controlled U.S. technologies from third countries via overseas shell companies, redirecting semiconductor technologies to prohibited entities via domestic technology trading networks, misleading foreign suppliers about the end uses of imported technologies, and stockpiling equipment before regulations take effect.8

While circumvention efforts have been a key topic of discussion for the U.S. export controls, less attention has been paid to the other key impact of the controls: catalyzing a governmentand industry-wide effort within the Chinese semiconductor industry to do away with U.S. companies and technology entirely. While Beijing has for decades been interested in building domestic semiconductor production, the Biden administration's controls transformed the timeline and scale of these efforts. 10 China's government and commercial sector have begun undertaking a supply chain transformation aimed at reducing reliance on U.S. semiconductor technologies wherever possible." These efforts aim to mitigate the impact of current export controls and reduce the long-term vulnerability of China's semiconductor ecosystem to future U.S. trade actions.

China's semiconductor ecosystem is following two main pathways to achieve this goal: design-out and design-around. Together, these strategies threaten to render U.S. export control policies-even when comprehensively enforced-less effective as a longer-term barrier to Chinese technological progression in advanced semiconductors. More importantly, they also threaten to weaken U.S. semiconductor industry leadership overall by hindering U.S. companies' market access and revenue—and consequently, their long-term leadership in research and development (R&D):

- 1. **Design out:** supplanting existing U.S. and allied semiconductor technologies with comparable technologies, from either
 - a. Chinese firms; or
 - b. third-country (non-U.S. and non-Chinese firms)
- 2. **Design around:** developing *new* technologies that do away with an entire category of controlled technology in the semiconductor supply chain

China's design-out and design-around efforts are threats to U.S. policymakers and domestic business leaders working to develop a strong domestic technological industrial base and compete with powerful dual-use technologies. Therefore, they are threats to U.S. national and economic security.

This report argues that if they are not responded to properly, design-out and design-around efforts mean that U.S. export control policy could unintentionally undermine the United States' long-term positioning in its geopolitical and economic competition against China to "win the 21st century." 12

The Design-Out Strategy

Chinese policymakers are increasingly concerned about dependence on U.S. technology within China's semiconductor supply chain.¹³ Private sector interests, namely Chinese semiconductor companies, have also come to realize the business risks of overreliance on U.S. technology. To minimize the impact of current restrictions and hedge against a future tightening of controls, Chinese policymakers and semiconductor companies are working to "design out" U.S. technology from China's semiconductor ecosystem-in other words, to replace U.S. suppliers with alternatives wherever possible.

Today, non-U.S. production lines are being built out in two ways. First, China's central and local governments are investing billions to help domestic firms produce the designs, components, and tools necessary for manufacturing semiconductors. 14 At the same time, there is new government pressure on Chinese semiconductor companies to procure key technologies domestically.¹⁵ These manufacturers, themselves wary of the commercial risks of reliance on foreign technology, are also increasingly eager to buy from Chinese suppliers.

Second, companies from third countries (i.e., countries other than the United States and China) whose governments are resistant to expanding export controls on China due to concerns about lost revenue and access to Chinese markets—are filling in the gaps left behind by U.S. companies. ¹⁶ As Chinese semiconductor manufacturing facilities, known as fabs, buy less and less technology from U.S. suppliers, market opportunities are opening up for firms from third countries, which are not fully aligned with the United States on control policy or enforcement.

The U.S. controls are designed to apply extraterritorially, which ostensibly complicates import substitution. However, this has not necessarily been the case in practice. Despite the U.S. foreign direct product rules (FDPRs) and de minimis restrictions associated with the controls, which limit foreign companies' use of some U.S. technology content, there is strong evidence to suggest that import substitution by foreign countries is occurring.¹⁷ Although the Netherlands and Japan imposed new controls in 2023 that replicated aspects of U.S. restrictions, key differences remain in scope and enforcement capabilities—for instance, the ability of foreign companies to offer on-site servicing to Chinese customers.¹⁸ Notable supply countries—such as Germany, South Korea, and Israel—have also not imposed comparable controls. The United States, for its part, continues to pressure allies to expand export regimes to achieve harmonization, but success has proven challenging.¹⁹

Foreign Direct Product Rules

FDPRs apply the U.S. Export Administration Regulations (EAR) to foreign-made items if they are the "direct product" of certain types of U.S.-origin equipment, software, or other technology, and are destined for designated countries. Specifically, FDPRs empower the Bureau of Industry and Security (BIS) to require licenses for exports of certain foreign-made products if listed U.S. technology was directly used to produce them or produce key parts of the plants that were used to manufacture the products, such as a tool or a piece of software–even if a controlled U.S. component or system does not appear in the product.²⁰

Three FDPRs limit Chinese access to semiconductor technologies: the Entity List (EL), Advanced Computing, and Supercomputer FDPRs. 21 These FDPRs differ in terms of the products, companies, and countries that they cover. The EL FDPR, introduced in May 2020 by the Trump administration, applies U.S. export controls to products destined for hundreds of Chinese (and other foreign) companies and their subsidiaries.²² These restrictions vary based on the products involved as well as the type of EL classification applicable to the purchaser company. Their reach has continued to grow as the U.S. Department of Commerce has added Chinese firms to the EL.²³ The Advanced Computing FDPR applies the EAR to a narrower range of products meeting certain performance parameters and based on the destination country rather than the destination company. Originally aimed at China, the Advanced Computing FDPR has expanded the list of destination countries to include the countries China likely uses to avoid controls, such as Kazakhstan and Mongolia. 24 Finally, the Supercomputer FDPR applies a country and end-use scope to encompass any items subject to the EAR that are used to produce supercomputers, which are defined based on compute capacity and system dimensions.²⁵

De Minimis Rules

De minimis rules apply the EAR based on the inclusion of U.S.-origin controlled inputs in foreign-exported goods destined for specific countries. Notably, unlike the FDPRs, use of de minimis rules requires that the exported goods directly contain products produced in the United States that fall under the EAR.²⁶ This differs from the FDPR's broader threshold of goods being the "direct product" of certain U.S.-origin technologies or inputs (that do not need to be included in the actual goods being shipped). In cases where the shipment of the U.S. inputs to the final country destination by themselves (i.e., when not incorporated into a final product) would require a license, a de minimis calculation is necessary for the foreign export of the product that contains the inputs. Depending on the type of product and country destination, different de minimis thresholds-or the minimum percentage of U.S.-origin controlled items as a share of "fair market value" at which the EAR applies (typically 10 or 25 percent)—are relevant to the specific good.²⁷ If the good exceeds the

relevant de minimis threshold, an export waiver is required, pursuant to the EAR. For some products (e.g., certain lithography tools), a zero percent de minimis threshold applies, meaning that inclusion of any U.S.-origin controlled input automatically applies the EAR.²⁸

The Design-Around Strategy

Beyond its efforts to replace U.S. technologies one-for-one using domestic and third-country suppliers, China also seeks to develop novel capabilities that offer alternative methods to achieve the same performance capabilities provided by leading-edge chips in microelectronics systems. These innovations would enable China's semiconductor ecosystem to achieve the capabilities required for applications such as advanced AI, and to do so using technologies that originate in Chinese-rather than U.S. or partner nations'-intellectual property (IP) and manufacturing capabilities. This report refers to such efforts as "design-around."

The growing incentive to innovate ways around U.S. export controls has bolstered domestic R&D efforts and potentially placed China on a quicker path toward semiconductor technological superiority in industry segments where it already held strong market share, such as packaging.²⁹ For instance, advanced packaging innovations offer one potential path for Chinese companies to achieve cutting-edge chip capabilities without needing to replicate Western semiconductor manufacturing equipment technologies.³⁰

The growing incentive to innovate ways around U.S. export controls has bolstered domestic R&D efforts and potentially placed China on a quicker path toward semiconductor technological superiority.

Alongside design-out efforts, design-around provides another tool for the Chinese semiconductor ecosystem to reduce reliance on U.S. technologies in supply chains. It also creates potential opportunities for Chinese companies to ultimately surpass U.S. technological capabilities in semiconductor supply chains. While testifying to a Senate panel in April 2024, a senior U.S. official dealing with export enforcement called attention to this longer-term danger of the design-around issue. "I'm . . . concerned [about] the day that . . . [the Chinese] don't want our technology, that day that we aren't the world leader, because that means that they've surpassed us and they've become superior."31

Impacts on U.S. Economic and National Security

At an elementary level, well-functioning export controls on advanced, dual-use technologies seek to regulate the export of goods when there is no other method of supply. Otherwise, buyers can

simply shift procurement of controlled goods to either domestic suppliers or countries with looser controls. If the controlled technology can be easily sourced from a domestic firm or a foreign country outside of the export control regime (i.e., design-out), then the restriction will only be successful until the replacement technology can fill the resulting demand gap. Additionally, as new substitute technologies emerge (i.e., design-around), export control policies must adjust accordingly, or they risk solely being a hindrance to the home country's export revenue and its influence within the global economy.

During the age of the "sliding scale" approach to export controls, the United States' adversaries consistently lagged behind the technological frontier, in large part due to the global R&D leadership of U.S. companies in key technology areas.³² In switching to the current approach—"maintaining as large a lead as possible"-the United States hopes to leverage its industry leadership to contain China's technological progression in military and dual-use technologies. However, the design-out phenomenon threatens to unintentionally undermine this goal and ultimately presents a threat, rather than a boost, to U.S. technology leadership over China.³³

The primary concern with design-out efforts is that they would allow China to divert global semiconductor industry revenue away from U.S. companies, shrinking U.S. market share and creating new opportunities for Chinese and third-country firms.³⁴ This risk is by no means trivial since the Chinese semiconductor market is-and is expected to remain-the largest in the world.³⁵ The potential impacts are also not confined to the Chinese semiconductor market itself, as export controls could create new incentives for foreign-based multinationals to limit their use of U.S. technologies to avoid facing export controls that would affect access to the Chinese market.³⁶

In this way, current U.S. export controls risk inadvertently allowing foreign companies to supplant U.S. semiconductor champions throughout key parts of the global market. If this happens, U.S. technological companies stand to lose out on the revenue, as well as share price growth, that serves as the feedstock for R&D investment.³⁷ R&D is critical for companies in the semiconductor industry given the rapid rate of technology change and the importance of maintaining the leading edge, so any reduction in investment can be devastating to a firm's positioning.³⁸ This means that losses in R&D could entail U.S. companies losing the technology leadership they currently have in key parts of the semiconductor supply chain—the very opposite goal of the export controls.

If China's semiconductor industry can successfully remove U.S. technology from its supply chain, then the U.S. government would also lose access to data on Chinese equipment purchases, which sales from U.S. companies currently provide. This data offers insight into the military and dual-use capabilities available to China's People's Liberation Army (PLA), which confers advantages from a national security perspective. U.S. policymakers would also lose a key point of leverage over China. If China no longer utilizes the U.S. technology to make chips, continued implementation and enforcement of U.S. export controls—as well as the threat of introducing new controls—would do little to advance U.S. economic and national security interests.

Finally, the United States would also give up some of its ability to influence how CETs are developed and utilized, a key advantage within global technology markets. The following table provides an

overview of why CET standard setting is important to U.S. strategic competition with China and other adversaries.

Through this series of reports, the CSIS Scholl Chair will seek to detail and evaluate the design-out and design-around threats as they relate to the Chinese and global semiconductor supply chain. Analysis will focus on four key stages of the semiconductor supply chain. For each stage, findings will highlight (1) the risk of design-out by firms in China and third countries, (2) the potential for design-around solutions, and (3) the effects of these strategies on U.S. economic and national security.

Table 1: U.S. CET Standard Setting

Why are standards important?	Goals of setting standards	U.S. government strategy on standard setting
Standard setting is a critical undertaking that influences the development and usage of new technologies. When strong standards are created and maintained, innovation and technological integrity are bolstered within industries that utilize the standardized technology. ³⁹	One of the key advantages to being a global first mover for CET development is the ability to set the standards of use. When one set of standards is adopted over another, there are potentially massive benefits for the national economies that utilize the wider-spread set of standards. There is, therefore, an economic and national security imperative for the United States to set the standards of use for CETs. The urgency of standard setting is only heightened when considering China's attempts to set competing	In May 2023, the White House released the National Standards Strategy for Critical and Emerging Technologies. ⁴¹ Among other things, the strategy document calls for U.S. leadership on CET standard setting, especially as its global leadership is challenged in the twenty-first century. ⁴²
	technological standards. ⁴⁰	

Source: The White House, United States Government National Standards Strategy for Critical and Emerging Technologies (Washington, DC: The White House, May 2023), https://www.whitehouse.gov/wp-content/uploads/2023/05/US-Gov-National-Standards-Strategy-2023.pdf.

This first report provides a brief introduction to the design-out and design-around phenomena and how they have taken shape within China's government and private sector. It then turns to the packaging segment within semiconductor supply chains, a primary example of the design-around threat. Advanced packaging represents an area of intensive innovation that China has identified as a strategic priority in efforts to undermine the effectiveness of U.S. export controls.⁴³

In subsequent reports, the Scholl Chair will cover the fields of semiconductor manufacturing equipment and tool subsystems and components, as well as electronic design automation (EDA), chip design, and core design IP. Each report will provide evidence for the design-out and design-around phenomena and evaluate the potential impacts of these Chinese counterstrategies. Ultimately, it is argued that the resulting loss of leverage over the global semiconductor industry is detrimental to U.S. economic and national security.

China's Evolving Strategy, 2018-Present

■ he basic motivation behind both design-out and design-around strategies is a recognition by Chinese policymakers and businesses that U.S. (and allies') export controls jeopardize China's critical technology supply chains—and that strategic trade controls are only becoming more common. Such concerns are not new within the highest levels of the Chinese government.44 Beijing has long been anxious about its reliance on foreign manufacturing for "core technologies," including semiconductors. Xi Jinping's election as general secretary in 2013 led to a strengthening of this focus, reflected in the ambitious semiconductor self-sufficiency goals associated with the landmark industrial policy document "Made in China 2025." Despite these top-down goals, however, Chinese semiconductor companies continued to source key technologies heavily from U.S. and other foreign suppliers.⁴⁶

The Trump administration's 2018 restrictions on ZTE-and their implication that U.S. export controls could put a Chinese national technology champion out of business-created newfound urgency behind efforts to wean off U.S. technology. 47 An additional wake-up call was Huawei's near collapse following its addition to the entity list, which crippled its smartphone business for multiple years. 48 Huawei, alongside Chinese policymakers, made attempts at reshaping domestic technology supply chains to reduce foreign (particularly U.S.) dependencies, investing in new vertical integration efforts and partnerships with local suppliers.⁴⁹

The most important shift, however, came on October 7, 2022. The Biden administration's new rules under the EAR, which were broader than expected by both Chinese and third-country commercial and government stakeholders, fundamentally changed decisionmaking about U.S. technology

within China's semiconductor industry. Almost overnight, Chinese self-sufficiency targets transformed from top-down, broad objectives to an industry-wide supply chain effort to ensure that the future of China's semiconductor industry was safe from current and future U.S. restrictions.⁵⁰ As an employee of one top U.S. semiconductor company described it, "the October 2022 unilateral regulations poured 'jet fuel' on the Chinese innovation economy."51

This series of reports focuses on the key pathways that the Chinese government and businesses have used to pursue this goal of "de-Americanizing" semiconductor supply chains, as well as their consequences for U.S. and global semiconductor markets. In conducting background research, several baseline facts about Chinese semiconductor manufacturing and procurement behavior became apparent:

- 1. Politics aside, Chinese companies largely prefer to utilize the most advanced semiconductor tools and technologies, most of which are produced in the United States and allied nations. Under normal circumstances (i.e., in the absence of recent export control trends), Chinese firms would likely continue to purchase and utilize U.S. technology in areas where it is industry leading.
- China is aiming in the long term for a semiconductor manufacturing supply chain free of U.S. equipment. Policymakers and business leaders are directing domestic semiconductor firms to find alternatives to U.S. technology. Government entities are also investing heavily in the domestic semiconductor supply chain through subsidies and R&D programs to create substitutes for foreign technology.
- 3. There is an ongoing, relatively successful, government-backed campaign across the Chinese semiconductor industry that urges Chinese companies to buy domestic equipment rather than equipment from foreign suppliers.
- Chinese fabs and other semiconductor industry participants will often purchase Chinese technologies that are less technologically advanced than foreign counterparts in order to reduce foreign dependencies and nurture domestic industry.
- When there is not a domestically produced substitute to U.S. technology, Chinese firms will look to procure equipment from companies headquartered in countries with less hawkish economic security policies toward China. Buying new equipment from U.S. companies is often seen as a last resort.
- 6. In response to U.S. export controls, companies from third countries (i.e., not the United States or China) have actively sought to replace U.S. companies in the Chinese semiconductor supply chain. Some have even used the lack of U.S. regulatory impediments as a sales pitch to Chinese customers.⁵²

These assertions largely reflect the conclusions of publicly available reporting on China's semiconductor industry. The clearest available evidence in Chinese policy for these trends is "Document 79"-also known as "Delete A," for "Delete America"-a highly sensitive strategic plan to rid Chinese digital supply chains of Western technology that has been partially leaked to Western sources.⁵³ In the weeks before the landmark October 7, 2022, U.S. export controls package, the

Chinese leadership privately circulated Document 79. The plan, according to reporting from the Wall Street Journal, incentivizes firms to procure technology from domestic firms even in cases where foreign alternatives are more advanced.54

The trends described in the reports on Document 79 are supported by a wide range of sources. They are also taking place across the semiconductor supply chain, from design to manufacturing equipment to packaging. For instance, in semiconductor manufacturing equipment (SME), Chinese companies such as Advanced Micro-Fabrication Equipment (AMEC) and Naura Technology Group have increasingly won key tenders over U.S. leaders.⁵⁵ Within subsystems and components, China is attempting to develop its own extreme ultraviolet lithography (EUV) light sources and replace foreign suppliers for chemicals, gases, and other materials.⁵⁶ In design and electronic design automation (EDA), Chinese startups like Moore Threads and Empyrean Technology are beginning to take some share from U.S. companies. 57 These cases are merely illustrative examples out of a broader set of evidence, as these trends will be explored in detail during each supply chain stage's report.

The threat that U.S. companies will be designed-out of key parts of the semiconductor supply chain is multifaceted and growing. Design-out efforts are boosting Chinese companies, as policymakers and businesses are attempting to nurture new domestic alternatives. The efforts are also visible in third-country semiconductor industries, where opportunistic non-U.S. firms are seeking to fill the demand gap in China left by newly shunned U.S. firms.

Design-around threats are also continuing to emerge. Chinese innovation leadership can be seen in several portions of the semiconductor supply chain, some of which are outside the reach of export control regulations. Advanced packaging serves as a key example of this trend, but there are other examples of it in semiconductor manufacturing equipment, such as novel attempts to produce leading-edge chips using older lithography and etching tools.⁵⁸

Current U.S. economic security policy may, therefore, inadvertently cause the very thing it was attempting to prevent: the acceleration of leading-edge semiconductor innovation and manufacturing beyond the boundaries of the United States and its allies.

While this series of reports will cover the Chinese counterstrategies to U.S. export controls in much of the supply chain, this report focuses on advanced packaging. These technologies are a key growth area in chip production today, and they offer a prime case of China's design-around efforts in practice. Importantly, advanced packaging and its associated capital equipment are (1) less technologically challenging to develop—and less exclusively dominated by the United States and its allies-compared to fabrication technologies like EUV lithography and (2) potential enablers of cutting-edge applications such as AI large language models (LLMs) without the need for advanced chips. 59 While design-out efforts are occurring in some parts of advanced packaging, such as a shift away from U.S. packaging tools and inputs like advanced substrates, this paper will focus on design-around because of its greater impact on the industry.

Unsurprisingly, U.S. economic security policymakers seeking to keep China from developing cutting-edge technology feel compelled to counter the enabling power of advanced packaging technologies. However, attempts to broadly control these technologies would likely only serve to damage U.S. companies, which lack dominance in the supply chain and operate in the context of a highly competitive global market. Packaging is a clear example of how design-around threatens U.S. technological superiority and must be addressed appropriately.

Current U.S. economic security policy may, therefore, inadvertently cause the very thing it was attempting to prevent: the acceleration of leading-edge semiconductor innovation and manufacturing beyond the boundaries of the United States and its allies.

This paper focuses only on packaging services and tools.⁶⁰ It does not cover packaging design tools and overall chip design services and IP, nor does it cover physical testing tools used during the packaging process. Packaging design and testing will be covered in the briefs on (1) EDA and chip design and (2) semiconductor manufacturing equipment, respectively. Designing advanced packaging relies on many of the same software tools used in chip design, such as Synopsys and Cadence, and often occurs in concert with, or as part of, chip and manufacturing process design by "fabless," or design-only, semiconductor firms and foundries. 61 Testing tools, while used in the packaging process, are also important to semiconductor manufacturing and have more similar design-out and design-around dynamics to semiconductor tools used in areas like etching and process control. For these reasons, these technologies and companies are not covered here.

The Rise of Advanced **Packaging Technologies**

Background: Chasing Moore's Law

Since the infancy of semiconductor technology, chip manufacturers have pursued the twin goals of greater computing power and efficiency. These goals have, for decades, been achieved by increasing the number of transistors on a chip, primarily via component miniaturization. Moore's Law-an observation made by Intel cofounder Gordon Moore in 1965-predicted that the number of transistors that manufacturers could fit onto an integrated circuit would double every two years.⁶² Researchers and engineers sought to continually invent ways to put more and more transistors on a chip while optimizing the key tradeoffs between power (P) vs. performance (P) as well as a chip's area (A) vs. its cost (C), a paradigm collectively known as PPAC.⁶³ For most of the semiconductor industry's history, the winning strategy was continually shrinking transistor sizes. For each successive generation of chip, node names (e.g., "50 nanometers") referred to the actual size of a chip's smallest feature-typically its gate length-which was decreasing rapidly.⁶⁴

However, in recent years, transistor size has been shrinking at a slower rate than in the past, calling into question the durability of Moore's Law and increasing the need for alternative strategies to boost computing power and efficiency.⁶⁵ Around the late 2000s, leading-edge node names stopped signifying a chip's exact minimum feature size. Instead, node names began symbolizing total increases in transistor density, which were being enabled less by shrinking transistor sizes than by new methods such as feature depopulation and reductions in space between transistors.⁶⁶ However, even these new methods have at times struggled to sustain the pace predicted by Moore's Law in the last decade, and ballooning capital costs to boost transistor density have challenged the economic corollary often associated with Moore's Law, which says that cost per transistor is inversely proportional to the number of transistors.⁶⁷

The Rise of Advanced Packaging

Advanced packaging has emerged as a promising alternative to both boost transistor density and scale processing power and efficiency in other ways-particularly as a more capital-efficient alternative compared to investing in changes at the transistor level.⁶⁸ The architectures and materials used to connect different chips to each other and the printed circuit board (PCB) can be as important in optimizing PPAC as transistor architecture itself, representing a key opportunity. For instance, the density of interconnects between memory and logic units within a chip package has historically been a communication bottleneck that has lagged the growth of transistor density.⁶⁹

In previous decades, semiconductor packaging was often regarded as a somewhat commoditized last step in an otherwise highly advanced chip fabrication process. The function of packaging has traditionally been to isolate the chip from other components and keep it connected to the PCB.⁷⁰ The PCB, in traditional applications, is responsible for transferring power and information between chips and other circuit components. Conventional packaging is a low-value step in the manufacturing process, and it has historically been outsourced to third-party firms-often located in countries with lower labor costs—that specialize in packaging and testing.⁷¹

Advanced packaging design, on the other hand, is a newer field seeking to arrange the components of a chip and its interconnecting parts in ways that improve input/output (I/O), reduce latency (the delay period between when a computing instruction is given and when data begins transferring), and increase power efficiency. As such, it incorporates wholly different processes and technologies than traditional packaging.

Notably, advanced packaging occurs during both upstream and downstream manufacturing processes. Traditional packaging is an entirely back-end process, occurring downstream, typically executed by an outsourced semiconductor assembly and test (OSAT) vendor. This outsourcing existed because packaging was lower margin relative to front-end manufacturing due to its commoditized nature, with OSATs competing primarily on cost.⁷²

Advanced packaging, on the other hand, is moving much of the packaging process farther upstream.⁷³ New, innovative methods are changing the way in which foundries prepare chips during fabrication, such as logic and memory fabs collaborating to make their chips integrate seamlessly in the final package.⁷⁴ To build advanced packaging architectures, certain technologies and methods need to be integrated throughout the front-end wafer fabrication process, creating opportunities for chip manufacturers to increase their share of industry value-added.

"Chiplets" and Heterogeneous Integration

One particularly important advanced packaging innovation is "chiplet" design, which brings multiple chips with discrete functions into a singular packaged unit. The packaging methods used to bring chiplet designs to life-referred to as heterogeneous integration-have the potential to enable greater power efficiency, faster data transfer rates, and lower signal degradation relative to conventional packaging methods.⁷⁵ One major advantage of chiplet design is flexibility in terms of serving different applications. Semiconductor components that interact often in a system can

be placed in greater proximity, reducing latency and power demands. For AI computations, for instance, which rely heavily on memory functions, bringing a memory chiplet closer to the processing core has proven to be a powerful design solution.⁷⁶

Importantly, chiplet technology can be used to create microelectronic systems that perform like those containing leading-edge semiconductors—without any access to the advanced manufacturing technology required to make such chips. Chiplets have therefore become a serious concern for U.S. policymakers seeking to curb the advancement of Chinese technology, as cutting-edge chipmaking tools, such as EUV lithography, represent the key "chokepoints" used to deny China access to advanced semiconductor capabilities.

Imposing Export Controls on Advanced Packaging

To make matters more challenging for U.S. regulators, advanced packaging is, for the most part, enabled by widely available equipment and materials. Unlike semiconductor fabrication, which occurs on the nanometer level (one billionth of a meter) and requires highly sophisticated equipment at every step, advanced packaging processes are typically measured on the micron level (one thousand times larger). While some specialized machinery is required to build advanced-packaged semiconductors, most tools are less technologically niche and challenging to develop in comparison to fabrication. Furthermore, the supply chain for equipment and materials used in advanced packaging involves Chinese companies and has greater supplier diversification compared to SME or chip design, making potential unilateral, bilateral, or trilateral agreements less effective.

There are, however, a couple of hard-to-acquire inputs and technologies that enable advanced packaging and are worth covering specifically: hybrid bonding and advanced substrates. Each of these technologies enables firms to create advanced chip packages that perform well above their traditionally packaged counterparts, even for similar process nodes at the underlying chip level.

HYBRID BONDING

Perhaps the most impactful technology propelling advanced packaging innovation is hybrid bonding.78 Hybrid bonding, in short, is a method used to vertically connect fabricated semiconductor wafers (commonly referred to as "dies," "die," or "dice" once they are cut into individual chips) using closely spaced copper pads, creating an exceptionally short interconnect distance between discrete chips.⁷⁹ Importantly, hybrid bonding enables advanced "3D" stacking of wafers, which is expected to play a key role in future Moore's Law advancements in power and performance.⁸⁰ The utilization of hybrid bonding can dramatically increase the performance of a given chip package. Without advancing the process nodes of the underlying semiconductors, computing efficiency can be greatly increased, enabling various leading-edge applications.81

Hybrid bonding can be done in one of two ways: wafer-on-wafer (W2W) or die-on-wafer (D2W). In W2W bonding, wafers are stacked on top of one another, and the stack is diced upon finishing. In D2W bonding, wafers are diced into individual chiplets before stacked. Both methods require specialized manufacturing equipment such as die attach and laser dicing tools.⁸²

Table 2: Mapping Key Global Players in the Advanced Packaging Supply Chain

Supply Chain Segment	Category	Companies (and Headquarter Countries)
Equipment	Assembly inspection	KLA (U.S.), ASM Pacific (China), ASTI (Singapore), Koh Young Tech (South Korea), Cohu (U.S.), MIRTEC (South Korea), Grand Tec (China)
	Dicing	DISCO (Japan), Accretech (Japan), ASM Pacific (China), Longhill (China), SYNOVA (China)
	Die attaching	Besi (Netherlands), ASM Pacific (China), Fasford Tech (Japan), Canon (Japan), Hoson (China), PROTEC (South Korea), JIAFENG (China), DIAS Automation (China)
	Wire bonding	Kulicke & Soffa (Singapore), ASM Pacific (China), Hesse (Germany), Shinkawa (Japan), JIAFENG (China), DIAS Automation (China)
	Advanced interconnect	ASM Pacific (China), SSP (South Korea), KOSES (South Korea), DIAS Automation (China)
	Packaging	TOWA (Japan), ASM Pacific (China), Besi (Netherlands), HANMI (South Korea), Trinity Tech (China), Grand Tec (China), DIAS Automation (China)
	Integrated assembly	ASM Pacific (China), Grohmann (Germany)
Materials	Lead frames	SH Material (Japan), Mitsui High-Tec (Japan), ASM Pacific (China), Shinko (Japan), Kangqiang (China), Hualong (China), Trinity (China), Yongzhi (China)
	Bond wires	Heraeus (Japan), Tanaka Denshi (Japan), Nippon Micro (Japan), Doublink (China), Kangqiang (China), YesDo (China), KDDX (China)
	Ceramic packages	Amkor (U.S.), Quik-Pak (U.S.), NGK (Japan), Alent (U.K.), Hitachi (Japan), Kyocera (Japan), LG (South Korea), Sumitomo (Japan), BASF (Germany), Mitsui High-Tec (Japan), Henkel (Germany), Toray (Japan), Tanaka (Japan), Zhongwei (China), Yixing (China)
	Substrates	Ibiden (Japan), NanYa (Taiwan), Shinko (Japan), Samsung (South Korea), Shennan Circuits (China), Zhuhai Yueya (China), AKM (China)
	Encapsulation resins	Sumitomo (Japan), Henkel (Germany), Hitachi (Japan), Sinopaco (China), HHCK (China)
	Die attach materials	Henkel (Germany), Hitachi (Japan), Sumitomo (Japan), Darbond (China), Hysol Huawei (China), Y-Bond (China)

Source: Saif M. Khan, "The Semiconductor Supply Chain," Center for Security and Emerging Technology, January 2021, https:// cset.georgetown.edu/publication/the-semiconductor-supply-chain/.

Besi, a Dutch company specializing in tools for advanced packaging, is a major player in hybrid bonding. According to company data, Besi holds 40 percent of the total global market for "die attach" and 74 percent of the total global market for "advanced die placement."83 Both technologies are critical components of D2W hybrid bonding operations. Besi's major competitors include two Singapore-based companies, ASMPT and Kulicke & Soffa.84

Hybrid bonding processes are for the most part executed in fabs rather than OSATs. Key companies developing hybrid bonding capabilities include leading chip manufacturers such as Taiwan Semiconductor Manufacturing Company (TSMC), Samsung, Intel, and SK hynix-as well as Chinese companies such as Semiconductor Manufacturing International Corporation (SMIC) and Yangtze Memory Technologies Corporation (YMTC). But in terms of existing scaled production, hybrid bonding is limited to a handful of AMD chiplets produced by TSMC, and certain 3D memory chips. Key breakthroughs are expected in the next five years, such as TSMC's 3D-stacked system-on-integrated chip (SOIC) packaging, which is expected to reach the market in 2027. This design builds on TSMC's leading chip-on-wafer-on-substrate (CoWoS) process—a "2.5-D" package one step below hybrid bonding in terms of advancement – which has already proven critical for AI data center applications.85

ADVANCED SUBSTRATES

A substrate serves two main purposes in the manufacturing and packaging of a chip. First, a substrate is the basic surface on which microfabrication takes place. Second, and more important for the purposes of advanced packaging, a substrate serves as the connecting point between the "brains" and the "electrical highways" of a chip.86

The computing operations of a chip occur on the die, in essence the "brains" of the chip. When in operation, information comes in from the printed circuit board (the "electrical highway"), through the substrate, and onto the die, where a computing operation is performed. Then, the processed information leaves the die by passing back through the substrate and returning to the printed circuit board for further transmission.

The expansion of chip capabilities and growth of specialized applications such as 5G infrastructure, aerospace and defense, high-performance computing, and electric vehicles (EVs) increases demand for semiconductors that can withstand high signal frequency, heat, and data throughput requirements. Advanced substrates are often uniquely able to achieve desired high-performance capabilities under these types of conditions. Therefore, chip packages based on advanced substrates such as gallium arsenide (GaAs), gallium nitride (GaN), and silicon carbide (SiC) are growing in importance. The latter two on this list are considered "wide-bandgap" semiconductors, which can operate at higher voltages, temperatures, and frequencies relative to traditional semiconductors and play a key role in the production of various renewable energy technologies.⁸⁷

The current advanced substrate supply chain runs primarily through three geographies: Taiwan, Japan, and South Korea. Combined, companies in these three countries are responsible for 88 percent of global advanced substrate revenues. Taiwan in particular holds a strong share in advanced substrate production, led by companies such as Unimicron, NanYa PCB, and Kinsus. China, however, has ambitions to expand with newer players such as Shennan Circuits and Access. China's growing investment in the advanced substrate market has the potential to shift market share away from the current leaders. The United States, building off government subsidies under the CHIPS and Science Act, also hopes to gain a foothold in the market, although its share remains small.88

Designing Around U.S. Export Controls via Advanced Packaging

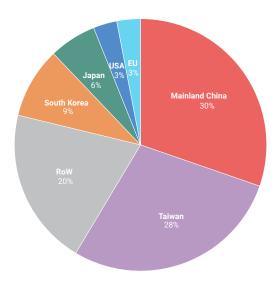
dvanced packaging technologies provide a key opportunity for Chinese government officials and companies to design around U.S. export controls on advanced chips and pursue performance gains via noncontrolled technologies. In these efforts, Chinese companies have a moderate incumbency advantage due to their strong market positioning in conventional semiconductor packaging. While the global packaging market is more geographically distributed than semiconductor industry segments like chip design and fabrication, China is the global leader, controlling 38 percent of total assembly, testing, and packaging (ATP) value-added activity.89 Key Chinese outsourced semiconductor assembly and test (OSAT) companies include Jiangsu Changjiang Electronics Tech (JCET) and Tongfu Microelectronics, both of which have historically provided low-cost partnerships to key foreign foundries for ATP.90

High-volume packaging facilities for U.S. semiconductor manufacturers such as Intel, GlobalFoundries, and Onsemi are located inside China, indicating that packaging technology and expertise are likely widely available in the country. As of 2021, for instance, China was home to 111 ATP facilities for OSATs and 23 facilities for integrated device manufacturers (IDMs), 28 percent of all global facilities (regardless of firm headquarters). 91 Additionally, China holds stronger shares in manufacturing packaging equipment relative to other types of semiconductor tools, giving it some experience with producing required tools such as die attach and bonding.92

Leveraging its conventional packaging capacity to build out an advanced packaging ecosystem offers a key opportunity to get around U.S. export controls, and this is indeed what China has begun doing. Chinese OSATs have increasingly pivoted toward advanced back-end processes such as

chiplets over the past few years. In conjunction with its private sector, the Chinese government is also subsidizing advanced packaging research. 93 In August 2023, for example, the Chinese Ministry of Science and Technology announced it would fund up to 30 chiplet-based projects, making over \$6.4 million available for research.⁹⁴ This is also happening at the local level: in 2023, the city of Wuxi-home to ICET and other Chinese packaging firms-made a pledge to invest \$14 million to create a Chinese "Chiplet Valley," a nod to Silicon Valley.95

Figure 1: 2022 Industry Value-Added by Country for Assembly, Testing, and Packaging (ATP)



Source: Raj Varadajan et al., Emerging Resilience in the Semiconductor Supply Chain (Boston Consulting Group and Semiconductor Industry Association, May 2024), https://web-assets.bcg.com/25/6e/7a123efd40199020ed1b4114be84/emergingresilience-in-the-semiconductor-supply-chain-r.pdf.

Chinese foundries and chip designers are working to incorporate advanced packaging methods into their semiconductor manufacturing operations. To this end, Huawei, through its subsidiary HiSilicon, has already launched partnerships with packaging equipment vendor JT Automation and wafer probe card startup MaxOne Semiconductor, in addition to securing hundreds of patents.⁹⁶ In 2022, Huawei and HiSilicon began innovating with 3D chip stacking designs, an advanced process involving vertical integration of multiple wafer dies into a single package, in an attempt to design around U.S. sanctions. 97 A 2019 patent filing reveals a sophisticated design that makes use of two chips, stacked on top of one another, but only partially overlapping.98

SMIC, the most advanced of China's foundries, has called for other Chinese companies to embrace advanced packaging since 2021. 99 SMIC often partners with Huawei to develop chips (including packaging), recently doing so to develop the 7 nanometer (nm) Kirin 9000s for the Huawei Mate 60 Pro smartphone. 100 JCET also recently confirmed its ability to offer packaging capabilities for 5nm

manufacturing processes, linking the OSAT with SMIC's reported efforts to achieve 5nm process production at scale.101

YMTC is yet another Chinese entity trying to design around U.S. regulations using advanced packaging. In 2022, YMTC, which is the top Chinese chipmaker for NAND flash memory—a type of semiconductor that stores data without using power, commonly used in memory cards and solid-state drives-employed advanced packaging processes to develop a world-leading memory chip. With different architectures from logic chips, memory chips are measured in the number of layers produced in their manufacturing processes. U.S. export controls prevent the export to China of NAND chips with 128 layers or higher. YMTC's 2022 NAND process produced memory chips with 232 layers, making the firm the first to break the 200-layer milestone. 102 Additionally, the package architecture—called Xtacking—uses hybrid bonding, an advanced packaging process hallmark, demonstrating China's commitment to utilizing packaging as a means of innovation. 103

Notably, the YMTC 232-layer memory chip attracted the attention of customers beyond the domestic market. In fact, the U.S.-based technology giant Apple planned to use YMTC memory chips in its sold-in-China iPhones in 2022. While the company canceled this plan shortly after the October 2022 U.S. export controls took effect, the episode nonetheless provides an example of the potential global appeal of Chinese advanced packaging technologies.¹⁰⁴ Some analysts have gone as far as to argue that cheaply produced, advanced-packed chips originating from China have serious export potential.105

Perhaps the most alarming example of Chinese companies leveraging advanced packaging to design around U.S. controls is the Jasminer X4, a cryptocurrency mining chip that successfully made use of DRAM-to-logic hybrid bonding, a package that involves stacking advanced logic chips on memory chips to boost performance and lower energy demand. While most non-monolithic designs (i.e., packages combining different types of chips) from Chinese companies have been theoretical, the Jasminer X4 is a case of heterogeneous integration in practice. In fact, this is the first demonstrated commercial use of DRAM-to-logic hybrid bonding—a niche heterogeneous integration application that illustrates the ability of Chinese engineers to work around U.S. regulations to manufacture high-performance chips. 106

The YMTC and Jasminer examples should be a warning sign for regulators in Washington. U.S. export controls, which incentivized the design-around counterstrategy, may well have created a generation of Chinese innovators that seek to push the boundaries of semiconductor technology via advanced packaging. Chinese companies, rather than copying the cutting edge as was seen during the "sliding scale" era of U.S. export control policy, are forced to invent new technologies to design around U.S. regulations. This implicit cultural shift in Chinese commercial goals, from copying to innovation, is a potential sea change in U.S.-China technological competition.

While China has invested heavily into the chiplet ecosystem, it is worth noting that few chiplet designs have been made into physical products, and scaled production remains an obstacle. A key challenge, as with any new semiconductor manufacturing process, will be achieving high yields in production. However, some industry analysts believe that Chinese firms are perhaps just one

to three years away from achieving the wide adoption of heterogeneous integration processes.¹⁰⁷ Chinese companies, including scaled firms and startups, as well as public officials have widely highlighted the promise of advanced packaging-particularly chiplets-as a way around U.S. export controls.¹⁰⁸ One key factor is that the United States does not have significant incumbent advantages in the packaging space, so China is in a strong position to match (or even overtake) U.S. capabilities more quickly.

This implicit cultural shift in Chinese commercial goals, from copying to innovation, is a potential sea change in U.S.-China technological competition.

On a macro level, aggressive U.S. economic security measures—through their impacts on the expansion of Chinese semiconductor innovation—have the potential to harm the very industry leadership they are designed to protect. Chinese advancements in the packaging space present medium- and long-term challenges for U.S. semiconductor companies. Unintentionally, U.S. export restrictions have galvanized Chinese companies to invent novel technologies that threaten the balance of global competition in semiconductor markets.

Designing Out U.S. Firms in Advanced Packaging

vidence of U.S. firms being designed-out of the Chinese advanced packaging market is more limited compared to design-around innovations. It requires U.S. companies to occupy leading market share positions in the advanced packaging supply chain, which is less common relative to segments of the semiconductor industry (e.g., tools, design). The strongest example of this taking place is in the advanced substrate market–in particular, silicon carbide (SiC) wafer substrates, which are the foundation of wide-bandgap power electronics semiconductors used in EVs. Despite not being directly affected by the export controls, SiC substrates provide an example of how Chinese decoupling from U.S. semiconductor inputs is affecting technology areas outside of leading-edge chips.

U.S. companies—particularly Wolfspeed and Coherent—along with Japan's SiCrystal, together hold a dominant share of the global SiC wafer market today. North Carolina-based Wolfspeed alone controlled more than 60 percent of the market as of 2021 and pioneered the industry's transition to eight-inch wafers, a key technological breakthrough. SiC-based chips have taken on increased importance within the automotive industry due to their performance benefits compared to silicon wafers in inverters for EVs. China's rapidly growing EV manufacturing capacity represents a key market for SiC wafers for U.S. and third-country firms. 109

China has targeted expansion in the SiC market for many years (SiC was mentioned in China's 14th Five-Year Plan, indicating plans for government support), but its efforts have recently accelerated.¹¹⁰ A key focus has been on developing public-private research partnerships with key universities such as the Chinese Academy of Sciences, which has helped China become a leader in SiC patent

filing.¹¹¹ At the same time, large private capital investments by EV giants such as BYD and Nio have propelled the growth of emerging Chinese players such as TanKeBlue, SICC, and Sanan. Projections by the semiconductor research firm Yole Group indicate that SiC production within China could see substantial increases in the coming years: 2021 production levels of SiC wafers stood at 0.18 million wafers, whereas 2026 forecasts predict an increase to 3.9 million.

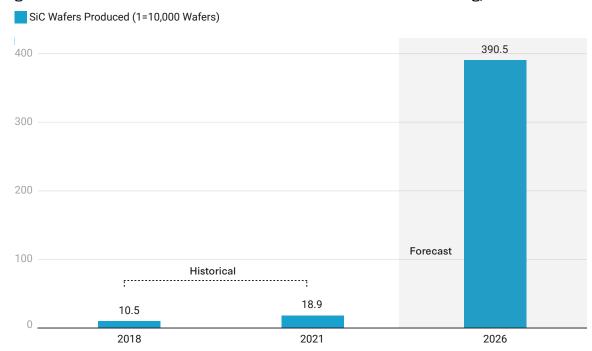


Figure 2: Historical and Planned Chinese SiC Wafer Manufacturing, 2018-2026

Source: AJ Cortese, "That's So SiC: China Aims to Master an EV Chip You Haven't Heard Of," MacroPolo, January 2, 2024, https:// macropolo.org/analysis/sic-china-ev-chip/.

While U.S. firms have retained their large leadership so far in terms of SiC market share, the rise of Chinese competitors, facilitated by government support, is expected to create increased challenges going forward. 112 China also has advantages from its leadership in EV manufacturing and integrating SiC-based packages into power electronics systems, providing a strong source of demand and technological knowledge that enables innovative partnerships with domestic SiC substrate suppliers. 113 Overall, this design-out example showcases how China is taking a "whole-of-supply-chain" approach to replacing semiconductor technologies from the United States and its allies, one that has only accelerated following the October 2022 export controls.

Summary

The State of Advanced Packaging Today

he semiconductor advanced packaging market is at a critical juncture. While Chinese policymakers and companies are prioritizing packaging innovation and have made key strides, similar efforts are playing out in the United States and around the world. They include increased private sector R&D focused on areas like chiplets and advanced substrates as well as industrial policy investments, such as the CHIPS Act in the United States. As discussed, China has some existing advantages—namely, large domestic conventional packaging capacity and leadership in downstream applications manufacturing for wide-bandgap semiconductors such as EVs and solar panels. That said, China does not hold all the cards in terms of developing advanced packaging, and its long-term leadership in the sector is by no means guaranteed.

Taiwan is currently considered the global leader in advanced packaging, primarily due to TSMC's leading CoWoS product as well as Taiwan's important domestic ecosystem of equipment and packaging materials suppliers.¹¹⁴ TSMC's capabilities depend on close collaboration in system design with U.S. fabless firms such as Nvidia and AMD (which will be discussed in greater detail in a future paper on design), whose Hopper H200 and Ryzen-16 core packages, respectively, are key market leaders.¹¹⁵ In terms of OSAT competition, the United States' Amkor and Taiwan's ASE retain the technological edge over China's JCET and Tongfu in terms of advanced packaging. 116 Key OSATs are also increasingly shifting production away from China to geographies like Southeast Asia amid rising U.S.-China tensions.¹¹⁷

That said, China's recent progress in advanced packaging should not be taken lightly. There is broad consensus among Chinese and foreign observers that U.S. export restrictions have accelerated

the timeline of innovation in China's advanced packaging ecosystem.¹¹⁸ Chinese investments into advanced packaging are significant and reflect the high level of government prioritization for the area, which was identified as a Chinese opportunity to surpass the United States even prior to October 2022. Most importantly, the United States and China are working from a similar "starting line" with respect to packaging, unlike most of the rest of the semiconductor ecosystem. The extent to which either country can achieve packaging industry leadership longer term will likely depend closely on effective coordination between a wide range of players, including OSATs, IDMs, designers and EDA firms, foundries, and original equipment manufacturers. In this respect, the increasingly close collaboration across China's entire semiconductor (and electronics manufacturing) ecosystem in response to U.S. controls may present another possible Chinese advantage. 119

There is broad consensus among Chinese and foreign observers that U.S. export restrictions have accelerated the timeline of innovation in China's advanced packaging ecosystem.

It remains to be seen whether future advancements in the semiconductor industry will be driven primarily by transistor density or changes in systemic complexity such as advanced packaging innovations.¹²⁰ Areas such as EUV lithography–access to which is controlled by the United States and its allies-are likely to remain important to PPAC improvements, meaning that the ability of U.S. companies to use these technologies still confers advantages in the overall chip race against China, which is still struggling to develop domestic alternatives. However, the combination of advanced packaging capabilities and advanced fabrication tools represents the most promising way for the United States and its allies to maintain semiconductor leadership. For this reason, the United States cannot afford to let China run away with leadership in advanced packaging, even if it continues to lead in other areas.

Conclusion and Policy Recommendations

■ he United States' new approach to semiconductor export controls attempts to grow its technological lead to the greatest extent possible, rather than simply remaining one step ahead of adversaries. This strategy has produced a range of countermoves from Beijing, including design-out and design-around efforts. Both have the potential to severely impact the U.S. chip ecosystem in the long term. This paper has focused on advanced packaging, which offers China's semiconductor industry a rare opportunity to leverage preexisting advantages in a supply chain segment to avoid using U.S. and allies' chipmaking technologies and leapfrog ahead in innovation.

New export controls focused on advanced packaging technologies, which have reportedly been under consideration, would likely do little to solve this issue due to the previously mentioned challenges of lower industry barriers to entry than chipmaking equipment, a widely distributed global supply chain, and the extent of existing Chinese facilities and know-how.¹²¹ In fact, controls would potentially hurt U.S. industry players seeking to grow in advanced packaging more than they would hobble Chinese competitors. The most effective direct U.S. responses to Chinese packaging advancements therefore likely lie in the "promote" side of economic security rather than "protect."

While the low margins and labor intensity of packaging traditionally made U.S. investment unattractive, these factors are evolving as the value added by advanced packaging increases and plant automation expands.¹²² A promising government effort to drive U.S. packaging growth is the National Advanced Packaging Manufacturing Program (NAPMP), a National Institute of Standards and Technology initiative under the CHIPS Act that will invest \$1.6 billion in funding

innovation across five packaging R&D areas, including chiplets.¹²³ Another CSIS paper outlines potential strategies to further boost these efforts, including permitting process changes to develop manufacturing sites, workforce development initiatives, and further public-private partnerships.¹²⁴ While increased onshoring of packaging technologies will likely not lead to the United States controlling key chokepoints in the packaging space, it can mitigate the risk of domestic and allied firms being supplanted by superior Chinese packaging technologies. This would also prevent Chinese firms locking in future packaging leadership by leading the global setting of protocol and technology standards in advanced packaging, which will likely shape advanced packaging technology adoption.125

China's primary goals—and its already-realized achievements—in advanced packaging are designing around U.S. controls on advanced chips and associated manufacturing equipment. Investments in areas like chiplets may soon enable a range of Chinese electronics systems with processing, power, and cost capabilities that were once only possible using leading-edge lithography tools and inputstechnologies developed and largely controlled by the United States and its allies. The United States, itself not a key leader in packaging, has been unable to meaningfully slow China's rise in the sector.

A potential policy shift on a broader level would be to return to the sliding scale approach to semiconductor export controls. This approach disincentivized countries of concern to invest tremendous amounts of time and money into their own capabilities in attempts to surpass the United States and its allies. Sliding scale strategies kept adversaries behind by letting them consistently access new capabilities-albeit capabilities one or two generations behind the United States. The new U.S. "hard ceiling" approach to export controls incentivizes affected countries and companies to innovate away from their dependencies on U.S. and allied inputs. To be fair, the shift is not quite so clear cut for China. The country has long sought to become more technologically independent—even before the U.S. and its allies tightened their economic security rules. The hard ceiling imposed by export controls over the last two years, however, undeniably brought Chinese efforts to a new scale.

The new U.S. "hard ceiling" approach to export controls incentivizes affected countries and companies to innovate away from their dependencies on U.S. and allied inputs.

A move back to the old sliding scale approach may not be politically feasible, however—and more importantly, it likely would not reverse the damage done to U.S. industry interests. The most notable impact of the current export controls is not China's newfound homegrown capabilities in advanced packaging. Rather, it is the shift in the Chinese industry and government mindset that foreign inputs-particularly U.S. inputs-are no longer reliable because their supply is not secure. The growing U.S. conflation of economic and national security means that leading-edge critical goods are always liable to be controlled, making them less attractive to Chinese buyers.

De-controlling items related to CETs to adjust policy gaps may, therefore, be too little, too late in terms of reversing Chinese design-out and design-around efforts.

This idea that "the ship has sailed" should not be used either as a reason to surrender to Chinese ambitions or as an excuse to expand controls on mature and foundational technologies, such as legacy chips, packaging, or any semiconductor technology with substantial foreign capacity. Such controls would strangle domestic industry, overwhelm BIS capabilities, and exacerbate the Chinese mindset shift related to CETs. Alternative strategies to reduce impacts on U.S. businesses will be discussed in greater detail in a report on semiconductor manufacturing equipment and include greater multilateralization of semiconductor export controls, which may require a narrower focus on certain "chokepoint" technologies and the exclusion of areas such as memory chips.

At the same time, policymakers can redouble efforts to make up for the inevitable losses the U.S. industry will be facing due to design-out and design-around, such as how China's development of advanced packaging may lead to reduced purchases of U.S. capital equipment and chips. These efforts should include, for instance, greater cooperation between the United States and its partners and allies to coordinate state-led investments as well as efforts such as manufacturing expansions and joint R&D projects. These efforts could also include a more ambitious trade policy to ensure that U.S. firms have access to more customers globally, which could help offset lost commercial opportunities within China.

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